



# Adani Group

## Brand

Adani Airports Holdings Ltd. (AAHL), Dharavi  
Redevelopment Project Limited (DRPPL), Adani  
Enterprises Ltd. (AEL), Adani Ports and Special  
Economic Zone Ltd. (APSEZ), Adani Energy Solutions  
Ltd. (AESL), Adani Green Energy Ltd. (AGEL), ACC  
cements, Adani Defence & Aerospace, Ambuja  
Cements Ltd.

159 Mentions

 Date Range : 17 Feb, 2025 - 17 Feb, 2025



# Overview



## Total Mention



Print Article

159



## Total Reach



Print Reach

69.93M

S.No	News_Paper	Date	Keyword	Title	Medium	Reach
1	Bizz Buzz	Feb 17, 2025	Adani Group	<a href="#">Budget 2025: A step towards 'Atma Nirbhar' telecom manufacturing</a>	PRINT	N/A
2	The New Indian Express	Feb 17, 2025	Adani Group	<a href="#">Two flights rerouted to Madurai following tech issues at Trivandrum airport</a>	PRINT	246.4K
3	Hindustan Times	Feb 17, 2025	Adani Group	<a href="#">2nd batch of US deportees also chained on-board flight</a>	PRINT	1.1M
4	Hindustan Times	Feb 17, 2025	Adani Group	<a href="#">Tracking liveability index of financial capital</a>	PRINT	1.1M
5	The Indian Express	Feb 17, 2025	Adani Group	<a href="#">BEST: Crisis on wheels</a>	PRINT	625K
6	Free Press Journal	Feb 17, 2025	Adani Group	<a href="#">With NMIA, India is set to create a benchmark</a>	PRINT	251.68K
7	The Asian Age	Feb 17, 2025	Adani Group	<a href="#">Modi played a weak hand in Donald Trump durbar</a>	PRINT	389.96K
8	Mint	Feb 17, 2025	Adani Group	<a href="#">Can India become a global data centre hub</a>	PRINT	47.5K
9	Business Standard	Feb 17, 2025	Adani Group	<a href="#">INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH</a>	PRINT	27.82K
10	Business Standard	Feb 17, 2025	Adani Group	<a href="#">INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH</a>	PRINT	27.82K
11	Business Standard	Feb 17, 2025	Adani Group	<a href="#">Business Integrity Conclave 2025 Champions Ethical &amp; Resilient Business Practices</a>	PRINT	89.49K
12	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	76.62K
13	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	79.18K
14	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	49.87K
15	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	175K
16	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	90K
17	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	176.59K
18	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	130K
19	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	40K
20	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	147.14K
21	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	147.14K
22	The Financial Express	Feb 17, 2025	Adani Group	<a href="#">Top law firms make a beeline for Dubai</a>	PRINT	50.96K
23	Mint	Feb 17, 2025	Adani Group	<a href="#">Can India become a global data centre hub</a>	PRINT	375K
24	Business Standard	Feb 17, 2025	Adani Group	<a href="#">INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH</a>	PRINT	89.49K
25	Mint	Feb 17, 2025	Adani Group	<a href="#">Can India become a global data centre hub</a>	PRINT	45K
26	Mint	Feb 17, 2025	Adani Group	<a href="#">Can India become a global data centre hub</a>	PRINT	375K
27	Hindustan Times	Feb 17, 2025	Adani Group	<a href="#">2nd batch of US deportees also chained on-board flight</a>	PRINT	60K
28	Mint	Feb 17, 2025	Adani Group	<a href="#">Can India become a global data centre hub</a>	PRINT	55K
29	Mint	Feb 17, 2025	Adani Group	<a href="#">Can India become a global data centre hub</a>	PRINT	125K

30	Hindustan Times	Feb 17, 2025	Adani Group	<a href="#">Tracking liveability index of India's IT hub</a>	PRINT	60K
31	Business Standard	Feb 17, 2025	Adani Group	<a href="#">Business Integrity Conclave 2025 Champions ethical &amp; resilient business practices</a>	PRINT	101.93K
32	Business Standard	Feb 17, 2025	Adani Group	<a href="#">India Inc profits crawl as sales stay sluggish</a>	PRINT	15.91K
33	Deshabhimani	Feb 17, 2025	Adani Group	<a href="#">Technical issue: 5 flights diverted</a>	PRINT	303.15K
34	Deshabhimani	Feb 17, 2025	Adani Group	<a href="#">VGF aslo a loan</a>	PRINT	303.15K
35	Business Standard	Feb 17, 2025	Adani Group	<a href="#">India Inc profits crawl as sales stay sluggish</a>	PRINT	101.93K
36	Dainik Bhaskar	Feb 17, 2025	Adani Group	<a href="#">Notom will remain for 90 days; Flights closed for 8:30 hours every day, 28 flights affected</a>	PRINT	2.34M
37	Punjab Kesari	Feb 17, 2025	Adani Group	<a href="#">Priyanka at the airport</a>	PRINT	370.92K
38	Business Standard	Feb 17, 2025	Adani Group	<a href="#">INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH</a>	PRINT	33.2K
39	Business Standard	Feb 17, 2025	Adani Group	<a href="#">INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH</a>	PRINT	33.2K
40	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Kept Calm, Now Carry Off!</a>	PRINT	215.44K
41	Business Standard	Feb 17, 2025	Adani Group	<a href="#">BUSINESS INTEGRITY CONCLAVE 2025 Champions Ethical &amp; Resilient Business Practices</a>	PRINT	89.49K
42	Mint	Feb 17, 2025	Adani Group	<a href="#">Can India become a global data centre hub</a>	PRINT	375K
43	The Hindu	Feb 17, 2025	Adani Group	<a href="#">Eight deported Gujaratis arrive in Ahmedabad, sent to home towns</a>	PRINT	682.81K
44	Business Standard	Feb 17, 2025	Adani Group	<a href="#">INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH</a>	PRINT	89.49K
45	Deccan Herald	Feb 17, 2025	Adani Group	<a href="#">BSE (last week)</a>	PRINT	1.4M
46	Deccan Herald	Feb 17, 2025	Adani Group	<a href="#">NSE (last week)</a>	PRINT	1.4M
47	Deccan Herald	Feb 17, 2025	Adani Group	<a href="#">NSE (last week)</a>	PRINT	1.4M
48	Deccan Herald	Feb 17, 2025	Adani Group	<a href="#">US military plane with 112 deportees on board lands at Amritsar airport</a>	PRINT	1.4M
49	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Kept Calm, Now Carry On</a>	PRINT	420.14K
50	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Kept Calm, Now Carry On</a>	PRINT	61.91K
51	The Hindu	Feb 17, 2025	Adani Group	<a href="#">Third U.S. aircraft lands in Amritsar with over 100 Indian deportees</a>	PRINT	682.81K
52	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Ujjain conclave spurs Rs 1 lakh crore investment</a>	PRINT	102.04K
53	Business Standard (Hindi)	Feb 17, 2025	Adani Group	<a href="#">Deep state, shallow state naon state ki behas</a>	PRINT	26.42K
54	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Gwalior MC receives proposals worth Rs 8000 Cr</a>	PRINT	102.04K
55	Business Standard	Feb 17, 2025	Adani Group	<a href="#">India Inc profits crawl as sales stay sluggish</a>	PRINT	35.97K
56	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Kept Calm, Now Carry On</a>	PRINT	117.98K
57	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Kept Calm, Now Carry On</a>	PRINT	33.32K
58	Loksatta	Feb 17, 2025	Adani Group	<a href="#">Adani's visit to nuclear power plant</a>	PRINT	784.32K
59	Loksatta	Feb 17, 2025	Adani Group	<a href="#">Adani's visit to nuclear power plant</a>	PRINT	784.32K

60	Loksatta	Feb 17, 2025	Adani Group	<a href="#">Adani's visit to nuclear power plant</a>	PRINT	784.32K
61	Kerala Koumudi	Feb 17, 2025	Adani Group	<a href="#">Flights diverted</a>	PRINT	187.3K
62	Punjab Kesari	Feb 17, 2025	Adani Group	<a href="#">Priyanka at the airport</a>	PRINT	867.98K
63	Lokmat	Feb 17, 2025	Adani Group	<a href="#">Adani's visit to Tarapur Nuclear Power Station</a>	PRINT	604.7K
64	Lokmat	Feb 17, 2025	Adani Group	<a href="#">Adani's visit to Tarapur Nuclear Power Station</a>	PRINT	604.7K
65	Lokmat	Feb 17, 2025	Adani Group	<a href="#">Adani's visit to Tarapur Nuclear Power Station</a>	PRINT	604.7K
66	Jag Bani	Feb 17, 2025	Adani Group	<a href="#">Airport par priyanka</a>	PRINT	124.76K
67	Business Standard	Feb 17, 2025	Adani Group	<a href="#">Champions Ethical &amp; Resilient Business Practices</a>	PRINT	19.8K
68	The Times of India	Feb 17, 2025	Adani Group	<a href="#">Focus on senior batters as team departs for champions trophy</a>	PRINT	210.4K
69	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Gwalior RIC receives proposals worth Rs 8000 Cr</a>	PRINT	420.14K
70	The Hindu	Feb 17, 2025	Adani Group	<a href="#">Third U.S. aircraft lands in Amritsar with over 100 Indian deportees</a>	PRINT	956.08K
71	Lokmat	Feb 17, 2025	Adani Group	<a href="#">Immediately remove huts higher than 14 feet</a>	PRINT	604.7K
72	The Hindu	Feb 17, 2025	Adani Group	<a href="#">Third U.S. aircraft lands in Amritsar with over 100 Indian deportees</a>	PRINT	117.58K
73	Business Standard (Hindi)	Feb 17, 2025	Adani Group	<a href="#">Deepstate shello state Non state ki behas</a>	PRINT	15.51K
74	Hari Bhoomi	Feb 17, 2025	Adani Group	<a href="#">Full page</a>	PRINT	345.96K
75	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Gwalior RIC receives proposals worth Rs8000 cr</a>	PRINT	61.91K
76	Deshbandhu	Feb 17, 2025	Adani Group	<a href="#">Dharavi's leather industry is afraid of losing its identity</a>	PRINT	325.52K
77	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Gwalior RIC receives proposals worth Rs 8000 Cr</a>	PRINT	33.32K
78	Lokmat	Feb 17, 2025	Adani Group	<a href="#">Spontaneous response to unorganized workers' sanman yatra in Dharavi</a>	PRINT	604.7K
79	Navakal	Feb 17, 2025	Adani Group	<a href="#">Adani spread the chadar to Ajmer Sharif Darya</a>	PRINT	273.62K
80	Business Standard	Feb 17, 2025	Adani Group	<a href="#">INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH</a>	PRINT	19.8K
81	The Economic Times	Feb 17, 2025	Adani Group	<a href="#">Kept calm, now carry on</a>	PRINT	1.1M
82	Navakal	Feb 17, 2025	Adani Group	<a href="#">Public meeting today against the redevelopment project of Dharavi</a>	PRINT	273.62K
83	Navakal	Feb 17, 2025	Adani Group	<a href="#">Public meeting today against the redevelopment project of Dharavi</a>	PRINT	273.62K
84	Hamara Mahanagar	Feb 17, 2025	Adani Group	<a href="#">Big decline in Gautam Adani's wealth</a>	PRINT	555.68K
85	Business Standard	Feb 17, 2025	Adani Group	<a href="#">Champions Ethical &amp; Resilient Business practices</a>	PRINT	37.22K
86	Business Standard	Feb 17, 2025	Adani Group	<a href="#">India Inc profits crawl as sales stay sluggish</a>	PRINT	37.22K
87	Business Standard	Feb 17, 2025	Adani Group	<a href="#">India Inc profits crawl as sales stay sluggish</a>	PRINT	37.22K
88	Deccan Chronicle	Feb 17, 2025	Adani Group	<a href="#">Modi played a weak hand in Donald Trump durbar</a>	PRINT	2.55M
89	Pudhari	Feb 17, 2025	Adani Group	<a href="#">Protesters hired for Dharavi rehabilitation march</a>	PRINT	347.1K

90	Pudhari	Feb 17, 2025	Adani Group	<a href="#">Public meeting of Dharavi Bachao protestors today</a>	PRINT	347.1K
91	The Times of India	Feb 17, 2025	Adani Group	<a href="#">Jaipur airport to start runway recarpeting work next month</a>	PRINT	459.35K
92	Prahar	Feb 17, 2025	Adani Group	<a href="#">Kalyan-Dombivli city's future move towards third Mumbai</a>	PRINT	215K
93	Sakal	Feb 17, 2025	Adani Group	<a href="#">Dangerous hoardings in Dharavi area have been removed</a>	PRINT	352.42K
94	Sakal	Feb 17, 2025	Adani Group	<a href="#">I want a house in Dharavi itself</a>	PRINT	352.42K
95	Janmabhumi	Feb 17, 2025	Adani Group	<a href="#">Woman arrested with 84 capsules of cocaine from airport</a>	PRINT	34.89K
96	Mint	Feb 17, 2025	Adani Group	<a href="#">Can India become a global data centre hub</a>	PRINT	75K
97	Orissa Post	Feb 17, 2025	Adani Group	<a href="#">Dharavi redevelopment survey crosses 50K mark</a>	PRINT	171.26K
98	The Hindu	Feb 17, 2025	Adani Group	<a href="#">Eight deported Gujaratis arrive in Ahmedabad, sent to home towns</a>	PRINT	117.58K
99	Telangana Today	Feb 17, 2025	Adani Group	<a href="#">Adani withdraws from Lanka projects</a>	PRINT	440K
100	The Echo of India	Feb 17, 2025	Adani Group	<a href="#">Air India strengthens international route network in Northern Summer schedule</a>	PRINT	120.06K
101	Telangana Today	Feb 17, 2025	Adani Group	<a href="#">PC says 'bye bye to the wedding nails</a>	PRINT	440K
102	Suryakal	Feb 17, 2025	Adani Group	<a href="#">Adani Group Launches India's Largest Skill Development Initiative</a>	PRINT	217.78K
103	Suryakal	Feb 17, 2025	Adani Group	<a href="#">Adani Volunteers Distribute Mahaprasad to Stranded Devotees at Maha Kumbh</a>	PRINT	217.78K
104	Prahar	Feb 17, 2025	Adani Group	<a href="#">Mi Mumbaikar sculpture art, need beautification</a>	PRINT	215K
105	Suryakal	Feb 17, 2025	Adani Group	<a href="#">Adani Defence &amp; Aerospace and DRDO Unveil India's Vehicle-Mounted Counter-Drone System at Aero India...</a>	PRINT	217.78K
106	Suryakal	Feb 17, 2025	Adani Group	<a href="#">Adani Defence &amp; Aerospace and DRDO Unveil India's Vehicle-Mounted Counter-Drone System at Aero India...</a>	PRINT	217.78K
107	Dainik Navajyoti	Feb 17, 2025	Adani Group	<a href="#">Jaipur airport's runway will be upgraded, flights will not operate for 8.5 hours</a>	PRINT	982.16K
108	Dophar Ka Samana	Feb 17, 2025	Adani Group	<a href="#">We will expose Adani's fraud</a>	PRINT	198.08K
109	Dophar Ka Samana	Feb 17, 2025	Adani Group	<a href="#">We will expose Adani's fraud</a>	PRINT	198.08K
110	The Echo of India	Feb 17, 2025	Adani Group	<a href="#">Gautam Adani offers 'chadar' at Ajmer dargah</a>	PRINT	120.06K
111	Business Standard (Hindi)	Feb 17, 2025	Adani Group	<a href="#">Deep state, shallow state &amp; non-state debate</a>	PRINT	11.44K
112	Jalte Deep	Feb 17, 2025	Adani Group	<a href="#">Jaipur airport's runway will be upgraded, runway recarpeting will start from March</a>	PRINT	159.89K
113	Sakal	Feb 17, 2025	Adani Group	<a href="#">100 flights to Prayagraj</a>	PRINT	352.42K
114	Mumbai Samachar	Feb 17, 2025	Adani Group	<a href="#">Eight Gujaratis deported from America reach Ahmedabad airport, leave for home with police protection</a>	PRINT	271.15K
115	Mumbai Tarun Bharat	Feb 17, 2025	Adani Group	<a href="#">Kalyan-Dombivli is future Third Mumbai</a>	PRINT	17.73K
116	Saamana	Feb 17, 2025	Adani Group	<a href="#">Adani's fraud will be exposed publicly</a>	PRINT	910K
117	Saamana	Feb 17, 2025	Adani Group	<a href="#">Adani's fraud will be exposed publicly</a>	PRINT	910K
118	Mumbai Samachar	Feb 17, 2025	Adani Group	<a href="#">Erosion of Rs 25.31 lakh crore in investor wealth</a>	PRINT	271.15K
119	Ahmedabad Mirror	Feb 17, 2025	Adani Group	<a href="#">8 deported from US land in A'bad</a>	PRINT	206.9K

120	Bhangar Bhuye	Feb 17, 2025	Adani Group	<a href="#">Adani group to teach youth skills for employment</a>	PRINT	71K
121	Ahmedabad Mirror	Feb 17, 2025	Adani Group	<a href="#">Modhwadia's praise of Adani seen as move to enter cabinet</a>	PRINT	206.9K
122	Divya Bhaskar	Feb 17, 2025	Adani Group	<a href="#">Rack service started from Kandla to ICD Faridabad</a>	PRINT	316.29K
123	Business Sphere	Feb 17, 2025	Adani Group	<a href="#">Budget 2025: Infrastructure focus may propel cement stocks like UltraTech, Ambuja, ACC</a>	PRINT	400K
124	Business Sphere	Feb 17, 2025	Adani Group	<a href="#">Top 10 Freight Forwarding Companies In India In 2025</a>	PRINT	400K
125	Rajasthan Patrika	Feb 17, 2025	Adani Group	<a href="#">No flights from 9:30 am to 6:00 pm for 90 days from March 30</a>	PRINT	2.21M
126	Samachar Jagat	Feb 17, 2025	Adani Group	<a href="#">Jaipur Airport's runway 08/26 will undergo a major upgrade</a>	PRINT	1.11M
127	Gujarat Samachar	Feb 17, 2025	Adani Group	<a href="#">The illegal school in Dharavi was given letter of intent by the Mumbai department itself</a>	PRINT	1.05M
128	Prajavani	Feb 17, 2025	Adani Group	<a href="#">Advice necessary for M.F. investment</a>	PRINT	1.29M
129	Sandesh	Feb 17, 2025	Adani Group	<a href="#">8 Gujaratis deported from US arrive in Ahmedabad.</a>	PRINT	2.7M
130	Sandesh	Feb 17, 2025	Adani Group	<a href="#">Ahmedabad: 6 flights to and from Prayagraj delayed by an hour</a>	PRINT	2.7M
131	Gujarat Samachar	Feb 17, 2025	Adani Group	<a href="#">8 Gujaratis deported from US arrive in Ahmedabad, sent to ...</a>	PRINT	2.66M
132	Nai Duniya	Feb 17, 2025	Adani Group	<a href="#">Gautam Adani Property down</a>	PRINT	316.37K
133	The Times of India	Feb 17, 2025	Adani Group	<a href="#">Sold 2 acres, took Rs 45L loan, and now back to square one</a>	PRINT	1.2M
134	Eastern Chronicle	Feb 17, 2025	Adani Group	<a href="#">TRSL secures order for 16 rakes</a>	PRINT	182.88K
135	Eastern Chronicle	Feb 17, 2025	Adani Group	<a href="#">TRSL secures order for 16 rakes</a>	PRINT	182.88K
136	Eastern Chronicle	Feb 17, 2025	Adani Group	<a href="#">TRSL secures order for 16 rakes</a>	PRINT	182.88K
137	Pudhari	Feb 17, 2025	Adani Group	<a href="#">Economic news</a>	PRINT	893.13K
138	Rajasthan Patrika	Feb 17, 2025	Adani Group	<a href="#">After Mahakumbh, now airline companies are eyeing Holi</a>	PRINT	24.58K
139	Jansatta	Feb 17, 2025	Adani Group	<a href="#">Police escorting deported migrants from US at Ahmedabad airport</a>	PRINT	132.36K
140	Jansatta	Feb 17, 2025	Adani Group	<a href="#">Police escorting deported migrants from US at Ahmedabad airport</a>	PRINT	132.36K
141	Navakal	Feb 17, 2025	Adani Group	<a href="#">Adani offers chadar to Ajmer Sharif Dargah</a>	PRINT	N/A
142	Loksatta	Feb 17, 2025	Adani Group	<a href="#">Adani visits nuclear power project</a>	PRINT	272.51K
143	Loksatta	Feb 17, 2025	Adani Group	<a href="#">Adani visits nuclear power project</a>	PRINT	272.51K
144	Western Times	Feb 17, 2025	Adani Group	<a href="#">Ambuja Cements reports 03 net profit of Rs.2,620 crore</a>	PRINT	165.96K
145	Western Times	Feb 17, 2025	Adani Group	<a href="#">Ambuja Cements reports 03 net profit of Rs.2,620 crore</a>	PRINT	165.96K
146	Western Times	Feb 17, 2025	Adani Group	<a href="#">Ambuja Cements reports 03 net profit of Rs.2,620 crore</a>	PRINT	165.96K
147	Navakal	Feb 17, 2025	Adani Group	<a href="#">Public meeting against Dharavi redevelopment project</a>	PRINT	N/A
148	Navakal	Feb 17, 2025	Adani Group	<a href="#">Public meeting against Dharavi redevelopment project</a>	PRINT	N/A
149	The Times of India	Feb 17, 2025	Adani Group	<a href="#">Eight Gujarati deportees arrive in Ahmedabad, whisked away by cops</a>	PRINT	606.84K

150	Sakal	Feb 17, 2025	Adani Group	<a href="#">Prayagraj' completes century of flights</a>	PRINT	2.89M
151	Pudhari	Feb 17, 2025	Adani Group	<a href="#">Youth Congress's attack movement</a>	PRINT	893.13K
152	Pudhari	Feb 17, 2025	Adani Group	<a href="#">Youth Congress's attack movement</a>	PRINT	893.13K
153	Prameya	Feb 17, 2025	Adani Group	<a href="#">Rs 55.4 thousand cr export from state within 8 month</a>	PRINT	946.94K
154	Ganashakti	Feb 17, 2025	Adani Group	<a href="#">Modi buys 'white elephant' from friend to save Adani</a>	PRINT	362.66K
155	Kalom	Feb 17, 2025	Adani Group	<a href="#">Gautam Adani and his wife in Ajmer Sharif</a>	PRINT	75.5K
156	Divya Bhaskar	Feb 17, 2025	Adani Group	<a href="#">8 Gujaratis Deported From America In Second Phase</a>	PRINT	1.54M
157	Indore Samachar	Feb 17, 2025	Adani Group	<a href="#">Big decline in Gautam Adani's wealth, he ranks 23rd in the list of world's richest people.</a>	PRINT	140.76K
158	Business Standard	Feb 17, 2025	Adani Group	<a href="#">India Inc profits crawl as sales stay sluggish</a>	PRINT	19.15K
159	The Indian Express	Feb 17, 2025	Adani Group	<a href="#">8 immigrants deported from US land in Ahmedabad; sent to native places</a>	PRINT	249.64K

Bizz Buzz • Hyderabad • 17 Feb, 2025

## Budget 2025: A step towards 'Atma Nirbhar' telecom manufacturing

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	English	455	N/A	Middle Left	45500	N/A

# Budget 2025: A step towards 'Atma Nirbhar' telecom manufacturing?

The massive allocation hike for BharatNet reaffirms the govt's commitment to rural broadband expansion, while duty cuts on telecom components and PLI incentives aim to strengthen India's manufacturing ecosystem



L Anantharam

IN the proposals for the Union Budget 25-26, introduced by the Finance Minister in the parliament, the allocation for telecom is Rs 89,405 crores. In this allotment, Rs 8,400 crore will be met from the balance available under Digital Bharat Nidhi (DBN). In 24-25 the budget allocation for telecom was Rs 1,18,909 crores.

## Provisions for Bharatnet

The budget allocation is boosted for Bharatnet by 238 per cent compared to that of FY25. In 25-26, the allocation is Rs 22,000 crore. This Bharatnet project is for creating telecom infrastructure for providing broadband connectivity for Gram Panchayats (GPs). This project plays a vital role in bridging the digital divide. This higher allocation for 25-26 for Bharatnet project is for providing broadband connectivity to rural government run secondary schools and primary healthcare centres (PHCs) in rural areas. 10 lakh government run secondary schools will be covered under this scheme.

## Provisions for the security related institutions

Protecting the citizens from the cyber frauds has been engaging the attention of the union government for quite some time. In pursuant of this concern, in this budget, for Mandatory Testing and Certification of Telecom Equipment (MTCTE) scheme Rs 8 crore, for Telecom Cyber Security Incident Response Team (T-CSIRT) Rs 73 crore, for Digital Intelligence Unit (DIU) project Rs 52 crore, for Prevention of Spoofed Incoming International calls System (Centralised International Out Roamer-CIOR) Rs 7.5 crore and for Unified Portal Rs 10 crore are



set apart. The objective of DIU project is to investigate fraudulent activity involving telecom resources such as UCC (Unwanted Commercial Communication) etc. The Department of Telecommunications (DoT) will revolutionize the way telecom services are accessed and managed with the launch of the Unified Portal. This innovative platform consolidates over 20 existing portals under a single, unified interface, streamlining processes and enhancing user experience for telecom operators, Internet Service Providers (ISPs), Infrastructure Providers (IPs) and other stakeholders.

## Incentives to telecom manufacturing

In the budget, it is proposed to halve Basic Custom Duty (BCD) on Carrier grade ethernet switches to 10 per cent. These switches are used to connect servers in data centres and to deliver last-mile connectivity for broadband roll outs. This proposal of reduction of BCD on carrier grade ethernet switches will lead to decline in costs for setting up of data centres and for broadband roll outs and expansions of these services will become cheaper. This proposal is very timely as data centres are emerging as a key element of broadband communication infrastructure. Our Data Center market is growing and TRAI has estimated that this growth rate will be 11.4 per cent compounded annually. Reliance Jio, Adani Group, Facebook, Google and Microsoft may benefit because of the reduction in cost in setting up of Data Centres. Bharatnet will be the major beneficiary of this cut in custom duty as its expansion plans for providing broadband connectivity for Gram Panchayats will become cheaper.

For Domestic Industry In-

centivisation, Rs 2006 crore is allotted. Last year the same was Rs 1540 crore. This increase in allotment will further stimulate domestic value addition. Under this head, provision for Technology Development and Investment Promotion is Rs 39.74 crore and provision for Productivity Linked Incentive (PLI) scheme is Rs 1966 crore. In the last year's budget, the allotment for the PLI scheme was Rs 1806 crore. The PLI scheme is to encourage the 'Make in India' initiative. BSNL has plans to offer FWA (Fixed Wireless Access) service in the 3.3 GHz band when it launches 5G service in SA (Stand Alone) mode. Airtel and Jio are already offering 5G FWA service. There is a lot of growth potential for this service in view of the high data consumption by the subscribers and vast geography of the country.

It is suggested that 5G FWA devices working in the Mid Band and High Band can be made in India and PLI scheme benefits can be extended to encourage the manufacturing of these devices. It is hoped that many Small-scale Entrepreneurs will come forward to manufacture these devices.

Basic Custom Duty (BCD) is exempted on various inputs, parts or sub-parts used in the manufacturing of Printed Circuit Board Assembly (PCBA), camera module, connectors and other specified parts of cellular mobile phones. BCD exemption has been extended on specified raw materials for the manufacture of telecommunication grade optical fibre cables to 31 March 2027 from 31 March 2025.

The initiative of increase in PLI allocation and exemption of BCD for the components will give fillip to smartphone manufacturing in India. Let us hope that our country will not

only become 'Atma Nirbhar' to meet domestic demands of smartphones in all the frequency bands of 4G/5G but also in a position to export to other countries, addressing the Trade Deficit issue.

## Support to BSNL

For capital infusion to BSNL, Rs 33,758 crore is allotted. This fund will be utilised for technology upgradation. Compared to last year, this allotment is 59 per cent less. Lower allocation in the 25-26 budget compared to last year's budget implies that support from the government to BSNL will increasingly be need based and focussed. For the last 3 years, the government has invested a considerable amount in BSNL and now it wants BSNL to become viable and efficient. For the Implementation of VRS only Rs 0.01 cr is allotted, which means that there may not be second VRS in BSNL/ MTNL. As Viability Gap Funding Rs 1200 crore is allotted (for providing grant in aid to BSNL towards unviable rural wireline operations for 2014-15 to 2020-2021 period).

## Allotment to other units

For providing Financial relief/capital infusion to ITI, Rs 106 crore is allotted. Capital outlay on other communication services is Rs 49,439 crore. Capital outlay on NE area is Rs 2346 crore.

## Way forward

Indian telecom is the world's largest, with a subscriber base of 120 crores and has high data consumption. It is contributing about 6 per cent to our country's GDP and so it is a key driver of the economy. It is hoped that the above budget proposals will help the telecom sector to grow offering good Quality of service. It is also expected that with the security measures put in place by the government, the cyber frauds will come down. Let us also hope that BSNL will meet the expectations of the government by launching quality 4G/5G services quickly and attracting customers to its fold.

(The author is Former Advisor, DOT, Government of India, Bangalore.)

The New Indian Express • Chennai • 17 Feb, 2025

Two flights rerouted to Madurai following tech issues at Trivandrum airport

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
4	English	100	N/A	Top Center	132192	246.4K

Two flights rerouted to Madurai following tech issues at Trivandrum airport

Madurai: Two flights from Bengaluru and Mumbai made an emergency landing at the Madurai airport following the malfunction of runway lights at the Thiruvananthapuram airport late on Sunday. Sources said that around 7.45pm, the Bengaluru – Thiruvananthapuram flight with 172 passengers, including West Bengal Governor C V Ananda Bose, made an emergency landing at the Madurai airport, and resumed its journey to Thiruvananthapuram by 8.05pm. A Mumbai – Thiruvananthapuram flight made an emergency landing in Madurai and proceeded to its destination by 8.30pm.   ENS

2nd batch of US deportees also chained on-board flight

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 12	English	360	N/A	Bottom Left,Middle Left	1080127	1.1M

2nd batch of US deportees  
also chained on-board flight

**Surjit Singh**  
letters@hindustantimes.com

**AMRITSAR:** The second US military aircraft carrying deported Indian migrants landed in Amritsar late on Saturday with 117 people in shackles, those who were on board said on Sunday, describing conditions that government officials previously said would be raised with their American counterparts.

"Our legs were chained and hands were also cuffed," Harjit Singh told reporters at his village Khanowal Bohri in Gurdaspur district, describing how he and his cousin Harjot Singh were among those deported. He said they were "badly thrashed in jungles of Panama" and forced at gunpoint by mafia members during their journey.

The C-17 Globemaster jet landed around 11.30pm carrying 65 people from Punjab, 33 from Haryana, eight from Gujarat, two each from Uttar Pradesh.

continued on →12



Police escort deportees to a vehicle after their arrival at the Ahmedabad airport in Gujarat on Sunday.

PTI

## ON FEB 7, MILITARY PLANE BROUGHT BACK 104 PEOPLE, INCLUDING KIDS

Charan Singh Grewal, announcing plans to approach the US government directly if Indian authorities failed to address the issue.

To be sure, the government has said the restraints are part of the protocol US authorities have followed for years while deporting people.

Another deportee, Daljit Singh of Kurala Kalan village in Punjab's Hoshiarpur district, told news agency PTI that the women and children on the flight were not put in restraints.

Separately, two of the deportees who landed on Saturday's flight Sandeep Singh and Pradeep Singh, have been arrested in connection with a murder case. Patiala police said both cousins were wanted in a murder case registered in 2023 in Rajpura town of Patiala district. "Both the accused had then been booked under Sections 302, 307, 323, 506, 148 and 149 of the Indian Penal Code (IPC) in the murder case registered on June 26, 2023," senior SSP, Nanak Singh, said.

Punjab chief minister Bhagwant Singh Mann, who arrived in Amritsar on Friday to oversee arrangements, strongly criticised both the deportation conditions and the choice of landing site. Speaking at the airport hours before the flight's arrival, Mann warned against turning Amritsar, home to sacred sites like Sri Harmandir Sahib and Jallianwala Bagh, into a "detention or deportee centre."

Shiromani Akali Dal leader Bikram Singh Majithia criticised Mann's response over the turban issue: "Bhagwant Mann and his ministers are playing to the gallery on deportation of Youth from USA. But shockingly and shamelessly they are silent on bringing Sikh youth bare head without turbans."

Congress MP Gurjeet Singh Aujla called for focus on rehabilitation. "People who went abroad after investing lakhs of rupees are now having to return. Their rehabilitation should be talked about," Aujla said, urging the government to "ensure that youngsters don't have to go abroad in search of work." He suggested India send its own chartered planes for more dignified returns.

The landing was the second such deportation flight, with a third expected later on Sunday. On February 7, the first such military plane brought back 104 people, including children as young as four. State officials have deployed personnel to facilitate the returnees' journey to their respective districts, with the government arranging boarding and lodging facilities at the airport.

## U.S. DEPORTEES

Goa, Maharashtra and Rajasthan, and one each from Himachal Pradesh and Jammu & Kashmir.

The cousins' journey, costing ₹45 lakh each, began on October 13 last year. "We sold out our 3 acre agrarian land, a residential plot and a car and got loan to arrange ₹90 lakh to make payment of the agent who is resident of nearby town Kalanaur and currently residing in US," Harjit said. They finally crossed the US border on January 27.

Harjit described severe mistreatment in US detention: "I was also beaten up and tortured in detention camp in the US. In naked condition, I was detained in an air-conditioned room for 24 hours." His cousin Harjot remains in deep shock and is not speaking to anyone.

The treatment of Sikh deportees has sparked particular outrage. The Shiromani Gurdwara Parbandhak Committee (SGPC) had to provide turbans to several deportees at the airport. "Deporting Sikhs bare head is highly condemnable," said SGPC member and former general secretary Gur-

Hindustan Times • Mumbai • 17 Feb, 2025

Tracking liveability index of financial capital

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
6	English	1424	N/A	Middle Left,Top Left	4271872	1.1M

A monthly data dive into how the city is doing on 8 aspects that define quality of life for a citizen. Where are they improving, where are they worsening? By [howindialives.com](#)

# Tracking liveability index of financial capital

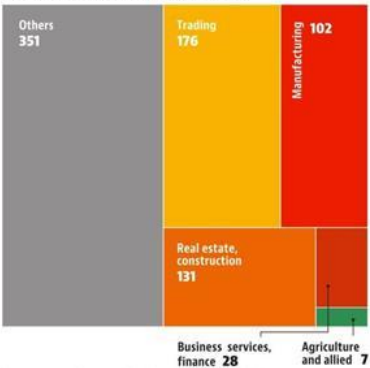


## New Businesses

New company registrations in Mumbai rebounded and rose for the third straight month in December.



New company registrations in January by sector



Source: Ministry of Corporate Affairs, [howindialives.com](#) calculations



The number of domestic flights fell 3% in November 2024, compared to the previous year

Here is this month's dashboard that tracks several facets that make up the life of the average Mumbai resident using government data.

The dashboard shows public aspects: air quality, prices of food items, vehicle registrations, air traffic and new businesses in the city.

On this page, every month, you will find data on how the prices of key food items are moving in the city, compared to the rest of India; how many new

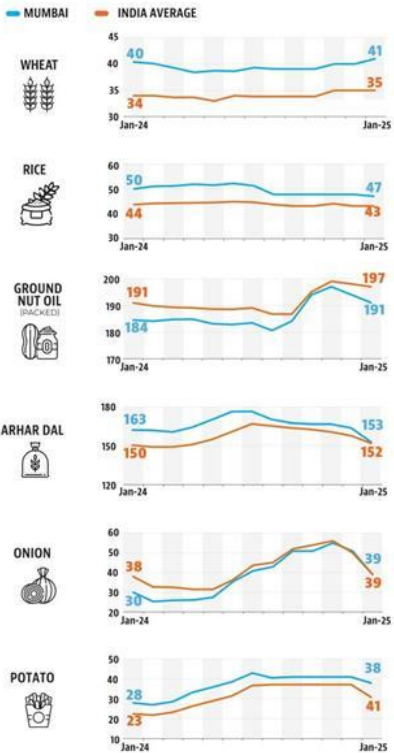
companies are being set up in the city and in which sector; how many new vehicles are being registered in the city, whether air traffic is increasing or decreasing and how breathable the city's air has been for the past month.

This will not be a static exercise. We will constantly track public data to look for new sources of information and new ways of capturing information. The idea is to give you, a citizen of Mumbai, a data prism to look at all things that define your quality of life.



## Food Items

Prices of 3 of the 6 food commodities tracked in Mumbai fell in December, while prices of the other 3 remained unchanged.



Note: All figures are Rs per kg. State averages used for city.  
Source: Department of Consumer Affairs



## New Vehicle Registrations

After a Diwali surge in October, 4- and 2-wheeler registrations fell 2-4% on a y-o-y basis in December.

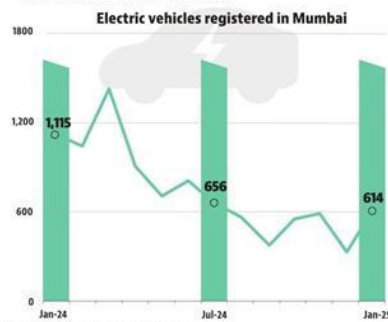


Note: Data for two-wheelers and four-wheelers for personal use (as opposed to commercial use)  
Source: Vahan, howindialives.com calculations



## Electric Vehicles

The number of new EVs registered in December 2024 fell to its lowest levels in the past year.

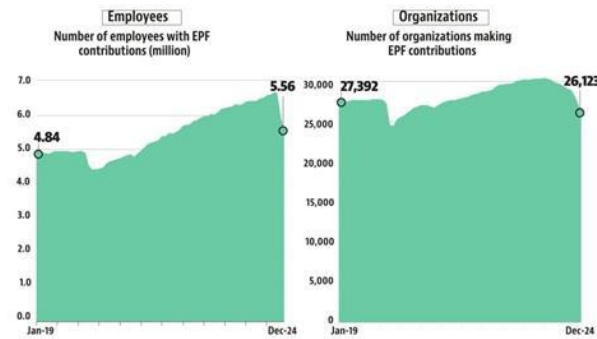


Source: Vahan, howindialives.com calculations



## Formal Sector Jobs

In November 2021, 27,711 organizations registered in Mumbai deposited provident fund on behalf of their 5.23 million employees. In the past three years, this total count of employees has increased by about 5%.



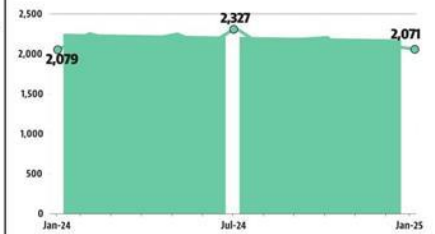
Source: Employees' Provident Fund Organisation (EPFO), howindialives.com calculations



## Job Postings

After registering its lowest levels in the past year in November, an index capturing the supply of new jobs in Mumbai rebounded in December.

Naukri JobSpeak Index for Mumbai

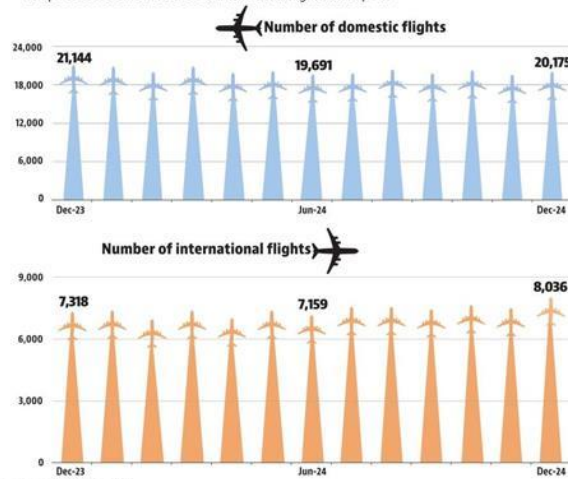


Note: The monthly Naukri JobSpeak Index is a measure of hiring activity based on job listings posted on Naukri.com by its clients. July 2008 is taken as the base, with an index value of 1,000, and values for subsequent months are calibrated to it. The index does not cover gig employment, hyperlocal hiring and campus placement.  
Source: Naukri.com



## Air Traffic

In November 2024, the number of domestic flights from Mumbai fell 3% compared to November 2023 levels. International flights were up 7%.



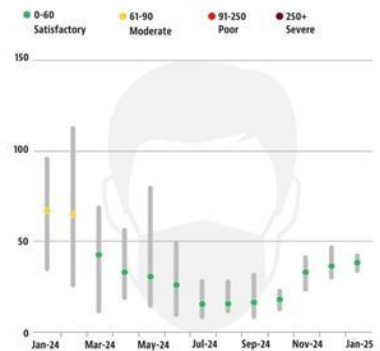
Source: Airports Authority of India



## Air Quality

For the tenth straight month, average air quality in Mumbai remained in the 'satisfactory' zone.

PM 2.5 readings



Note: 1. We took daily values for the station at Chhatrapati Shivaji Maharaj International Airport at 4 PM. Thus, the median value for a month is the daily value where the number of days above it equals the number of days below it. 2. PM 2.5, also a part of AQI calculation, is a prominent pollutant. The particles are fine and can only be detected with an electron microscope.

Source: Central Pollution Control Board

howindialives.com is a database and search engine for public data

The Indian Express • Mumbai • 17 Feb, 2025

## BEST: Crisis on wheels

Page no  
4Language  
EnglishArticle Dimension  
1174Supplement  
N/APosition  
Top LeftAVE  
3368309Circulation  
625K

## HARDLOOK

## BEST: CRISIS ON WHEELS

The Brihanmumbai Electric Supply and Transport Undertaking, which once served as India's most efficient intracity public transport system, now faces an unprecedented crisis. It is grappling with a decline in passenger numbers, rising accident rates, and a reluctance among top bureaucrats to lead the organisation. **SIDDHANT KONDUSKAR** delves into the challenges hindering BEST's ability to adapt and meet the evolving needs of a fast-expanding city.

MUMBAI'S ICONIC red buses, once the backbone of the city's public transport network that served millions of commuters daily, had a fleet of 4,288 vehicles that carried over five million passengers at its peak. Today, both passenger numbers and the fleet size are declining sharply. At present, 3.1 million passengers rely on a fleet of 2,816 buses, of which only 847 are owned by BEST, with the rest on wet-lease model.

With fewer buses on the roads, passengers face longer wait times and overcrowded vehicles. "Many buses arrive full, forcing us to wait for the next one, which again is overcrowded. This cycle of overcrowding and delays has been going on for years," said Vaishnavi Bhosle, a regular commuter from Andheri.

Mumbai's growing population — now at 20 million — pushes for a boost in public transportation. However, the gap between the population and BEST fleet size has only been widening, with the number of buses now at 847, which is woefully inadequate for the city's size. In 2014, when the fleet stood at 4,288 buses, Mumbai's population was around 18 to 19 million.

"Now it's fewer vehicles for a larger number of passengers. Commuters are left with overcrowded buses, long wait times, and delays," said an expert.

According to data from BEST, it has been scrapping buses at a much faster rate than the rate at which it has been adding new ones. Over the past five years, the organisation has scrapped 2,160 buses while it added 37 new buses to its fleet.

In 2010-2011, each BEST bus carried an average of 935 passengers per day. By 2024-2025, that figure had risen to 1,037 passengers per day, underscoring the urgent need to strengthen the fleet and address these growing concerns.

Many commuters are now forced to bear the financial strain of either public or private transport. "A BEST bus ride from Santacruz Depot to my office in Kala Nagar costs me Rs 6, but long waits often force me to take a rickshaw or cab, easily costing five times more," said Anuj Singh, 26, a copywriter who depends on BEST bus regularly for his commute daily between Santacruz and Bandra.

## Wet-lease buses

In an effort to address the growing demand for public transport, BEST turned to wet-leasing buses in 2019. This practice involves outsourcing the operation and maintenance of buses to private contractors, while BEST retains the responsibility for the service. Under this arrangement, contractors provide buses, drivers, and maintenance, but BEST continues to control the routes.

At present, around 1,900 buses are leased under these contracts. Initially introduced as a temporary solution to ease BEST's financial strain, the wet-

lease model has become a fixture in the system and is now considered a major contributor to its decline.

"Wet-leased buses are often poorly maintained, and the drivers lack adequate training. Many are underpaid, earning significantly lower than what BEST's permanent drivers make," said Suhas Samant, leader of the BEST Workers' Union. While permanent drivers earn Rs 34,000 plus benefits, wet-leased bus drivers receive only about Rs 22,500 per month.

The wet-lease buses have also been involved in several accidents, rising concerns about public safety. Additionally, frequent strikes by employees of wet-lease contractors have disrupted services, leaving passengers stranded during peak hours.

A significant portion of the fleet now consists of wet-lease buses, which do not undergo the same level of oversight and maintenance as BEST-owned buses. As a result, these buses are often in poor condition, with faulty engines, worn-out brakes, and other mechanical issues, leading to accidents, some of which have been fatal.

In an accident in Kurla on December 9, 2024, the driver of a wet-lease bus lost control of the vehicle, resulting in the deaths of 10 pedestrians and injuries to 40 others. The incident sparked concerns about the safety standards of wet-lease buses and the need to re-evaluate the system.

"Wet-lease drivers, often hired on short-term contracts, do not receive the same level of training as BEST's permanent drivers who undergo extensive training in road safety and vehicle maintenance," said Samant.

Another key administrative issue affecting BEST is the failure of wet-lease contractors to supply the agreed number of buses, creating a gap between orders placed and actual deliveries. Despite placing regular orders, the contractors have been unable to meet the supply commitments, which has disrupted fleet expansion, financial planning and daily operations.

Of the 2,100 electric buses scheduled for delivery by August 2023, BEST received only 185 from EveyTrans Private Ltd, despite paying Rs 205.8 crore in advance. The company, a subsidiary of Megha Engineering and Infrastructure Limited (MEIL), cited spare part shortages as the reason for delays.

"Contractors failing to meet supply commitments impacts operations, but the administration's lack of strict enforcement also worsens the issue," said an expert.

## A trade-off

The cost structure of operating buses, whether owned or leased, has put a strain on the finances of the Brihanmumbai Municipal Corporation (BMC), which funds BEST's operations. The inability to secure the necessary funds for a new fleet has



## THE SHRINKING FLEET

Year	No. of BEST-owned buses	No. of wet lease buses	Total Fleet
2014	4,288	-	4,288
2015	4,167	-	4,167
2016	3,963	-	3,963
2017	3,749	-	3,749
2018	3,310	100	3,410
2019	3,207	280	3,487
2020	3,362	213	3,575
2021	1,979	1,390	3,369
2022	1,873	1,722	3,595
2023	1,381	1,671	3,052
2024*	847	1,969	2,816

\*to date; Data from BEST engineering and traffic dept

worsened the situation, as the costs of maintaining and operating an older, smaller fleet have escalated.

According to officials, the cost of running a self-owned bus is approximately Rs 180 per kilometre, while a wet-leased bus costs Rs 120 per kilometre. Although wet-lease buses may appear cheaper, this cost-saving comes at the expense of service quality. The savings in operational costs are undermined by the increased frequency of bus breakdowns, accidents, and service disruptions, ultimately impacting commuters.

The situation is compounded by the increasing reliance on wet-lease contractors. While these agreements may offer short-term financial relief, they have long-term financial consequences.

"There are inherent issues with BEST's wet-lease model, where contractors, in an attempt

to maximise profits, compromise on operational costs, ultimately affecting the quality of service. While this model was introduced with the pretext of cutting BEST's so-called losses, now it is evident that it is not working," said Hussain Indorewala, co-conventor of Aamchi Mumbai Aamchi BEST.

The BMC's budget for public transport remains inadequate to meet growing demand, according to union leaders who claim insufficient funding has led to the decline of BEST services.

"Despite promises to form a committee to address the fleet crisis, no financial commitment has been made to increase the fleet size to 3,337 buses, as outlined in the 2019 MoU between BEST management and unions. This has left BEST struggling with a shrinking fleet and rising operational costs," said Ashish Chemburkar, BEST Committee

former chairman.

On the other hand, BMC Commissioner Bhushan Gagrani said, "The BMC recognises its moral and statutory responsibility to financially support BEST. Last year, we allocated Rs 850 crore. However, like other public transport systems, BEST is not financially viable. While we can provide funding as needed, the fleet-related challenges must be addressed by BEST directly." This year the BMC allocated Rs 1,250 crore out of their Rs 74,427 crore budget for 2025-26. This includes Rs 1,000 crore from BMC's civic budget and an additional Rs 250 crore sanctioned by the 15th Finance Commission for electric bus procurement.

"In Mumbai, public transport such as trains and buses is in high demand, yet the government focuses on luxury projects like Metros and coastal roads, which lack the same demand. BEST

must buy and operate its own buses, as it is a public service, not an opportunity for private contractors," added Indorewala.

## Budget woes

Despite facing a severe financial crisis, BEST has received only Rs 1,250 crore in the BMC's Rs 74,427-crore budget for 2025-26. This includes Rs 1,000 crore from BMC's civic budget and Rs 250 crore from the 15th Finance Commission for electric bus procurement.

Suhas Nalawade, former assistant general manager of BEST, emphasised that budget allocations must account for the department's income, expenditure, and operational losses. "The BMC should consider the gap between BEST's income and expenditure while deciding the grant. Ideally, the operational losses should define the amount allocated," he said.

According to Nalawade, BEST incurs a monthly operational loss of Rs 200 crore, and stabilising it would require at least Rs 9,500 crore. The estimated annual expenditure for 2025-26 stands at Rs 4,518.34 crore, up from Rs 3,427.77 crore in 2024-25, making the current allocation grossly insufficient.

Experts argue that BEST needs structured financial support rather than just grants. "BEST is being reduced to a Metro feeder service rather than a vital public transport provider. Its financial crisis escalated after the transport and electricity divisions split, and wet-leasing worsened the deficit. Instead of temporary grants, BMC must fully integrate BEST into its core public service framework and budget," said Indorewala.

A senior BEST official, requesting anonymity, pointed out, "Even though the amount

appears large, it may not be enough to address even a single major issue. But something is better than nothing." The current allocation, while slightly higher than last year's, does little to address its long-term sustainability or growing challenges.

BEST continues to face financial challenges as it provides bus services at some of the lowest fares in the city. The minimum ticket fare for an air-conditioned bus is Rs 6, while the maximum is Rs 18, making BEST one of the most affordable modes of transport for commuters. For the financial year 2025-26, BEST's total expenditure is projected at Rs 4,518.34 crore, while its revenue from passenger ticket sales is estimated at Rs 2,160.11 crore — just 47.80 per cent of the total expenses. This significant gap between revenue and expenditure adds to the financial strain on the transport body.

As part of its fleet modernisation plans, BEST is phasing out older, non-air-conditioned metal buses and replacing them with new AC buses. While this move aims to enhance commuter experience, it also increases operational costs. In addition to fleet expansion, the undertaking must also manage expenses related to employee salaries, gratuity, bus maintenance and fuel costs. Even if the fleet is depleted, there are about 6,337 drivers and 7,724 conductors working for BEST apart from 5,242 drivers and 2,156 conductors working under the wet-lease model.

With revenue from fares failing to cover even half of its operational costs, sustaining the transport service while ensuring financial stability remains a key challenge for BEST. The increasing financial burden has made it difficult for the undertaking to maximise profits and maintain operational efficiency.

## Need for a stable GM

The BEST undertaking has seen five general managers in four years, raising concerns over its stability. After Surendra Kumar Bagde's tenure (2017-2021), Lokesh Chandra took over until 2023, when he swapped roles with Vijay Singhal. Singhal was transferred within months, making way for Anil Digikar, who also had a short tenure. Harshdeep Kamble was appointed but did not assume charge. On February 6, SVR Srinivas, CEO of the Dharavi Redevelopment Project, was given an additional charge. Experts stress the need for consistent leadership to address BEST's financial and operational challenges.

"The BEST undertaking urgently needs a stable leadership. The role of GM is now seen as a punishment posting, with officials seeking transfers soon after appointment instead of focusing on improving the system. The government must introduce a fixed tenure for the position to ensure continuity and revive BEST to its former status," said Chemburkar.

Free Press Journal • Mumbai • 17 Feb, 2025

## With NMIA, India is set to create a benchmark

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
6	English	320	N/A	Middle Left	254183	251.68K

## 'With NMIA, India is set to create a benchmark'

**Dhairya Gajara**

MUMBAI

The Navi Mumbai International Airport (NMIA), which completed its commercial flight validation test in December, is expected to change the future of air connectivity for the Mumbai Metropolitan Region. **Cristiano Ceccato**, director of London-based Zaha Hadid Architects, which designed NMIA, spoke to The Free Press Journal's Dhairya Gajara. Excerpts from the e-mail interview:

**Q. The construction of NMIA will be executed in multiple phases.**

**According to the design plan, what will each phase contain and by when is the construction expected to conclude?**

**A.** NMIA will be executed in 3 phases. Terminal 1, which is currently under construction, will handle 20 million annual passengers (MAP) and will open by 2026. Terminal 2 is expected to open by 2030. This is the flagship terminal at the top end of the airport precinct and will be larger, handling 30 MAP and will have a substantial landside development. Terminal 3 will effectively be a mirror of Terminal 1.

**Q. What inspired the architectural concept for NMIA, particularly the lotus-shaped terminals? And how does the design integrate Indian cultural elements while maintaining modern functionality?**

**A.** An airport terminal is first and foremost a functional building, with the layout driven by operational requirements. The lotus flower was the basis of inspiration both for the frontage of the terminals and for the main interior columns. Throughout the building, colours, materials,



textures and patterns are drawn from the heritage of India and re-interpreted in a contemporary design language that befits a state-of-the-art airport terminal.

**Q. NMIA is being constructed on a huge piece of land ranging to 1160 hectares. What is the plan to make out the most from the land?**

**A.** Aside from the terminal itself, an airport has significant land requirements on the airside (aprons, taxiways, runways, parking stands) including ancillary facilities such as cargo, maintenance, and repair operations. Equally significant is the landside requirement, which includes transportation, parking, hotels, and other installations, which are also investment opportunities for property developers.

**Q. What is the plan for the three interconnected terminal buildings and how will they serve different purposes?**

**A.** Each terminal will have both domestic and international facilities. As the project grows, there may be dedicated services for different airlines and alliances, and also the possible allocation of one of the smaller terminals to low-cost carriers.

**Q. The air traffic control tower at NMIA is said to be the most modern ATC**

**tower. How is it special from the design perspective?**

The design of the ATC tower reflects the overall airport architecture. Given general height restrictions at any airport due to flight operations, the ATC tower is typically the major beacon that signals the airport's presence from a distance. As such, it is an iconic vertical counterpoint to the horizontality of the terminal buildings. Technically, the ATC tower is designed to the most current ATC planning requirements, including the integration of camera-based virtual ATC systems.

**Q. Can you elaborate on the technological advancements integrated into the airport, such as AI-driven passenger flow optimisation?**

**A.** In airport planning, all flows are planned in accordance with international standards, such as those defined by IATA, and client-specific requirements. At ZHA, we have an in-house AI team that focuses, amongst others, on the computational analysis and optimisation of passenger flows, in conjunction with industry-standard simulation techniques.

**Q. How do you see this project influencing future airport designs and infrastructure development in India and globally?**

**A.** Airport architecture has progressed beyond the generic glass-and-steel designs of the past 30 years. Increasingly, airports are seen as true gateways to a nation and are almost always the first point of contact for visitors to a country they have never visited. With NMIA, India is set to create a benchmark for such global gateways with a contemporary, world-class airport that is nonetheless quintessentially Indian.

The Asian Age • Delhi • 17 Feb, 2025

## Modi played a weak hand in Donald Trump durbar

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	English	587	N/A	Middle Center	410738	389.96K

# Modi played a weak hand in Donald Trump durbar



Sanjaya Baru

Sanjayovacha

**T**he only thing remarkable about Prime Minister Narendra Modi's hastily prepared visit to Washington D.C. was the fact that he had two interactions with the media. A rarity for Mr Modi. As it turns out, Indian diplomats managed to keep all independent-minded Indian journalists out of the room and squeezed in friendly ones who managed to embarrass the profession with servile behaviour and inane questions. If one Indian journalist used up her time to praise President Donald Trump, another was snubbed by the President who said he did not understand what was said and moved on.

The fact is that Washington D.C. is one of the rare capitals in the world that has a few competent Indian correspondents such as a veteran like Chidanand Rajghatta. Most major capitals around the world have no representation from the Indian media. In the past this vacuum was filled by the Prime Minister allowing senior and highly regarded Indian journalists to travel in the PM's plane. Tough questions would be asked and news worthy of publication would emanate. Mr Modi ended this practice along with refusing to freely interact with the media overseas.

Getting Mr Modi to face the media, albeit selected Indians, was not the only burden that President Trump imposed on his visitor. The day the two met began with the President announcing reciprocal tariffs that would hit Indian exports and force India to further bring down its tariff barriers. A reduction in customs duties is an advis-

able policy intervention that many, including Prime Minister Modi's close advisers, have long recommended but the BJP has been reluctant to bite this bullet. Now, under pressure from Mr Trump, some action may well be forthcoming. Already the Union Budget had taken some pre-emptive action, but President Trump wants more.

Apart from seeking lower tariffs, the head of the world's most powerful government, with an economy whose per capita income is more than ten times that of India's, also ensured commitments from India to purchase more defence equipment. What in turn did he do for his visitor? One could view the temporary suspension of the US Foreign Corrupt Practices Act (FCPA) as a huge favour, given that it immediately and directly benefits an Indian billionaire. The FCPA was enacted in 1977 aimed at preventing US firms from bribing foreign government officials to help secure business overseas.

President Trump was right to say that the FCPA had handicapped US firms overseas given that most other governments had no such constraints and were happily bribing overseas officials to secure business for their firms. However, ever since the term of the late Jimmy Carter, when the FCPA was introduced, the US prided itself in not deploying bribes overseas to secure business for its firms. The fact is that the US had and deployed other means to secure business overseas when it wanted to. However, as US firms lost competitiveness, they found themselves at a disadvantage in this regard.

The case relating to the

**Apart from seeking lower tariffs, the head of the world's most powerful government, with an economy whose per capita income is over 10 times that of India's, ensured commitments to purchase more defence equipment**

Indian billionaire Gautam Adani points to favours done to the former government of Andhra Pradesh in return for business advantage secured in which a US firm was also involved. Mr Adani was charged with wrongdoing under the FCPA by the US Securities and Exchange Commission. Curiously, neither the Government of India nor the present state government in Andhra Pradesh has acted on the charges made. It has been business as usual in India and now it will be business as usual in the US. That's a huge favour to a private individual in India from President Trump and he has managed to get defence purchase orders from the Indian government in exchange.

In the week that Prime Minister Modi was visiting Washington, the Trump administration made a startling move reaching out to both China and Russia. While President Vladimir Putin has invited both President Xi Jinping and President Trump to Moscow, as guests at the 80th anniversary celebrations of the Victory in Europe Day in May, President Xi Jinping has invited Mr Putin and Mr Trump to Beijing. There's a threesome in the making, and geopolitical analysts have all become excited recalling Yalta. The Yalta conference of February 1945 was a meeting of US President Franklin D. Roosevelt, the then Soviet Union's dictator Josef Stalin and British Prime Minister Winston Churchill. Between the three — the victors of the Second World War — they

agreed to the terms on which peace would be restored.

A Trump-Xi-Putin summit could help resolve the wars in Europe and Middle East but to imagine that they would define a new world order in the manner that FDR, Stalin and Churchill did is a bit fanciful. Of course, they could if leaders of countries like India, Brazil, France, Germany, Japan, Indonesia, South Africa and so on fall in line like the rest of the world did in 1945. Neither has the United States nor Russia nor indeed China won any war in 2025 for them to sit down in a Yalta-like conference to design the world for the 21st century.

Something has happened since 1945 that makes the world of 2025 very different. The US is defending its space. Russia is trying to regain its lost space and China is expanding its space. Around all of them there are countries with a mind of their own and some bargaining capacity. The notion that the Big Three can sit down and agree that Greenland belongs to the US, Ukraine belongs to Russia and Taiwan belongs to China and then the rest of the world will fall in line and clap is bereft of a sense of history.

The free peoples of post-colonial nations as well as the middle powers around the world, including Germany, France, Japan and, hopefully India, would want to know where they stand in this so-called grand bargain of a Yalta 2.0. I say hopefully, because India has conveyed mixed signals in this past month. There has been avoidable nervousness on India's part in dealing with a Trump victory. The servility of the Indian media at the Trump-Modi press meetings may have convinced many that India is willing to bend, if not crawl.

*The writer is an author, a former newspaper editor and adviser to Prime Minister Manmohan Singh*

Mint • Chennai • 17 Feb, 2025

Can India become a global data centre hub

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1	English	260	N/A	Top Center	78067	47.5K

Can India become a global data centre hub?

BY HOWINDIALIVES.COM

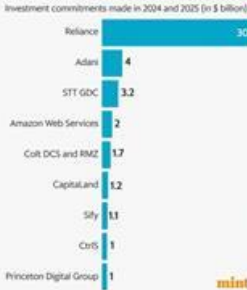
Last month, Mukesh Ambani-led Reliance Industries Ltd announced plans to build what may become the world's largest data centre, at an estimated investment of \$20-30 billion, marking RIL's formal entry into India's artificial intelligence (AI) infrastructure market, and aligning with the country's ambition to establish itself as a global data centre hub.

Data centres are physical facilities for storing, processing, and distributing digital data and applications. In the past few years, India has seen significant investments in data centres, driven by factors such as rising digital consumption, government initiatives, and the expansion of AI and cloud computing. According to CBRE, a global real estate consultancy, more than \$60 billion in investment commitments were made between 2019 and 2024 to establish data centres, with over \$19 billion in 2024 alone. Such investments could boost India's data centre capacity (expressed in megawatts and gigawatts to reflect energy dependence), which jumped from 877 MW in 2023 to an estimated 1,600 MW at the end of 2024, according to CBRE.

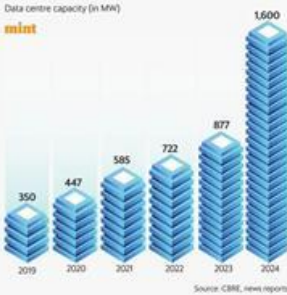
This will jump further as more investments pour in. Reliance alone is planning a capacity of 3.6 GW (3.6 GW - 1,000 MW). Scale aside, there are two points worth noting in the Reliance announcement. First, Reliance is building its data centre not in one of India's traditional IT hotspots, but in Jamnagar, Gujarat. And second, it has committed to using green energy to power its infrastructure. These reflect a broader trend, driven by two critical and interconnected issues facing the data centre industry: location and resources.



Investments worth about \$45 billion are planned for data centres in India



Data centre capacity in India nearly doubled in 2024



India's Digital Drive

INDIA HAS seen its digital consumption spike, driven by usage of internet and smartphones. Active internet user numbers in India rose to about 885 million in 2024 from 573 million in 2019, as per an IAMAI-Kantar report. Penetration was at 58%.

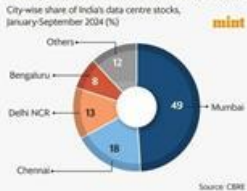
India's average monthly mobile data usage may touch 33-33GB by 2025, up from 24GB at the end of 2023-24, as per Cricit Ratings. As AI picks up in India, data usage is expected to grow further, pushing the need for more data centres.

India's push for data localization is also driving investments in domestic data centres. Reserve Bank of India has mandated that sensitive financial data be stored and processed within the country's borders, while the Personal Data Protection Bill emphasizes local data storage requirements. Beyond regulatory compliance, local data storage also offers practical benefits, including reduced network latency and better processing speeds.

India's internet penetration has been rising steadily, and it hit 58% in 2024



Mumbai and Chennai account for nearly 70% of India's data centre stocks



Cables vs Consumption

BIG CITIES, led by Mumbai, dominate India's data centre landscape. Mumbai has 49% of them, followed by Chennai's 18%, says CBRE. These two cities also have the highest concentration of landing points of undersea cables in India, connecting them to key cities in South-east Asia, West Asia, East Africa, and Europe, says a report by Avenius. Bengaluru and Delhi, which follow, are traditionally strong in information technology.

But India's tier-II and tier-III cities are also gaining traction, driven by lower real estate costs, improved infrastructure, and increasing digital penetration. Rural India has led urban India in active internet users since 2021, with 488 million rural versus 397 million urban users in 2024, the IAMAI-Kantar report said. "While hyperscale data centres will still manage the grunt work of the cloud, the data requirements of tier-II cities are on the rise on account of a decentralized workforce," Avenius said in its report.

Power Plays

GLOBALLY, HIGH power consumption by data centres is a worry. The International Energy Agency said in a report last year that data centres accounted for 1-1.3% of total global power usage. India will face questions about how it will meet higher power demand, as it looks to become a global data centre hub.

Newer graphic processing units, or GPUs, and servers can help reduce power usage, but current efforts on renewable energy use on data centres may not suffice. "...scaling up AI has the potential to start a bidding war for minerals, land, and water, driving up prices for essential resources," the economic survey has said. As groups such as Reliance and Adani expand presence in the data centre ecosystem, such interplays may come into the frame.

Source: howindialives.com is a database and search engine for public data.

Compared with power usage, computing speed is rising faster



Business Standard • Chennai • 17 Feb, 2025

## INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH

Page no  
1Language  
EnglishArticle Dimension  
506Supplement  
N/APosition  
Middle Center,Top CenterAVE  
50570Circulation  
27.82K

# India Inc profits crawl as sales stay sluggish

But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

Corporate India's struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBIDTM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly,

the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶



ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
Note: Based on a common sample of 3,618 companies, excluding their listed subsidiaries; includes historical numbers of HDFC that merged with HDFC Bank in July 2023  
Source: Capitaline; compiled by BS Research Bureau

▶ FROM PAGE 1

# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

% Y-o-Y change

	Net sales	Adj net profit
BFSI	9.9	8.3
Oil & Gas	0.6	-21.2
IT-Software	6.4	9.4
Mining & Metals	4.0	0.1
Automotive	8.2	0.6
Power	4.8	18.5
Pharmaceutical	9.8	22.7
FMCG	7.0	-3.8
Capital Goods	11.9	28.8
Cement	-1.4	-11.4
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>

BFSI: Banking, financial services, and insurance

Source: Capitaline, compiled by BS Research Bureau

than gross interest income for the third straight quarter, leading to a decline in net interest margins.

Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

Business Standard • Chennai • 17 Feb, 2025

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Business Standard • Delhi • 17 Feb, 2025

## Business Integrity Conclave 2025 Champions Ethical & Resilient Business Practices

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	English	1314	N/A	Top Left	650304	89.49K

### Resilient business practices are not just ethical imperatives but competitive advantages.

By fostering a culture of trust and implementing robust governance mechanisms, businesses can build long-term sustainability and credibility in the market.

**Meet Goradia, Chief Operating Officer, Reflex Group**

### Business ethics has never been an easy conversation, but we have seen remarkable progress through consultation and collaboration.

We aim to create a platform for stakeholders to address systemic issues like corruption and promote open dialogue. Collective action is the only way forward.

**Neha Das, Head, Asia & Oceania, United Nations Global Compact**

### Governance is now at the core of business conversations, and our journey in this space will continue with even greater determination.

The next frontier is engaging students and future leaders. We encourage sharing knowledge within communities because ethical leadership starts with awareness and action.

**Ratnesh, Executive Director, UN Global Compact Network India**

### MSMEs are the backbone of India's economy, contributing over 40% to the manufacturing sector.

With more than 50 million registered MSMEs, their impact is unfathomably vast. Recent budgetary boosts and policy initiatives provide much-needed push, but protecting and integrating micro-industries into the ESG framework for sustainable growth.

**Rejy Chandra, Chairman, IISM/ESGIndia**

### Shaping the Future

Collective Action for Ethical, Resilient, and Responsible Business Practices

Date: February 19, 2025 | 10:00 AM to 12:00 PM | The Leela Palace, Chennai

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# BUSINESS INTEGRITY CONCLAVE 2025

## Champions Ethical & Resilient Business Practices

The inaugural Business Integrity Conclave, hosted by the United Nations Global Compact Network India (UN GCNI) at the Leela Palace, Chennai, brought together global business leaders, policymakers, and compliance experts to foster ethical, resilient, and responsible business practices. Under the theme "Shaping the Future: Collective Action for Ethical, Resilient, and Responsible Business Practices," the conclave served as a high-impact platform for discussions on governance, risk management, ethical healthcare collaborations, and ESG integration into corporate strategies. Integrity, transparency, and sustainability are no longer regulatory obligations alone—they are the foundation of corporate resilience. In an era of increasing regulatory scrutiny and stakeholder expectations, businesses must prioritize compliance, ethical leadership, and governance frameworks to safeguard their long-term growth.

The Business Integrity Conclave 2025 concluded with a reaffirmation of UN GCNI's commitment to fostering ethical leadership and governance. The event underscored the need for businesses to embrace ethical accountability. Siemens' Regional Compliance Officer, Sankar Balasubramanian, reinforced the significance of proactive integrity frameworks in mitigating corruption risks. A key milestone was the Consensus Framework inauguration, an initiative to align pharmaceutical companies, healthcare professionals, and other stakeholders through structured integrity measures. This framework aims to enhance accountability and transparency in healthcare collaborations.

The Business Integrity Conclave 2025 concluded with a reaffirmation of UN GCNI's commitment to fostering ethical leadership and governance. Ratnesh Jha, Executive Director of UN GCNI, emphasized the organization's mission to drive collective action for integrity in business. Ganesh Reddy, Joint Secretary of UN GCNI & Founder of Citizens Foundation, extended gratitude to the speakers and participants, highlighting that the insights shared will shape a future where transparency, accountability, and sustainability remain paramount.

Without a strong governance structure, ESG efforts remain unsustainable. Profit with purpose should be the mantra of every organization. A robust governance system not only prevents integrity issues but also drives innovation, reduces risk, and ensures cost efficiency.

**Gagan Pattnaik, GM and Head ESG & Sustainability, Reflex Group**

### Revolutionizing Compliance: Making Training Engaging and Interactive

Anand Gurusamy, Senior General Manager - Compliance (India and Sri Lanka), Siemens Gamesa, delivered an engaging presentation highlighting that compliance

### Embedding Governance in ESG for Sustainable Growth

A major focus of the conclave was the role of governance in driving Environmental, Social, and Governance (ESG) initiatives. While environmental and social factors are crucial, governance serves as the foundation for ethical and sustainable business practices. The discussions emphasized that without robust corporate governance, businesses cannot effectively implement sustainability strategies. Experts shared real-world examples of organizations that have successfully aligned governance frameworks with sustainability goals, reinforcing the need for greater transparency, anti-corruption measures, and responsible leadership in corporate decision-making.

### Moving Forward: A Culture of Integrity

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### Ethical Business as a Pillar of Resilience

Discussions underscored how governance and compliance are essential for managing business risks, particularly for Micro, Small, and Medium Enterprises (MSMEs). These enter-

### MSMEs are among the largest job creators, yet they struggle with resource access, skilled manpower retention, and operational challenges.

Women entrepreneurs, in particular, face additional barriers due to gender biases. Addressing these issues through structured support and better networking opportunities is critical for inclusive economic growth.

**Aparna Ram Mohan, Co-Founder and Director, Sniative Group**

### Collective action is key to fostering ethical business collaborations.

The United Nations Global Compact actively supports initiatives that promote transparency, accountability, and trust. True transformation happens when businesses take responsibility beyond compliance and drive ethical change at all levels.

**Teresa Carls, Partner Director, CARE Associates**

### Healthcare and pharmaceutical sectors have a moral obligation to patient safety.

Beyond compliance, we need strong oversight, transparent processes, and accountable leadership. Ethical research, clear regulatory principles, and patient-centric policies will shape the future of responsible healthcare.

**Bratin Bag, Senior Director - Ethics & Business Integrity, South Asia, Sanofi**

### ESG is no longer just a corporate buzzword; it's a critical business requirement.

Regulatory frameworks like the BRSR have driven compliance and ESG ratings are now essential for securing investments and market credibility. Transparency in business decisions will define the success of ESG adoption in businesses.

**Nehru Bansal, Head - ESG, Cement Business, Adani Group**

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The Financial Express • Hyderabad • 17 Feb, 2025

## Top law firms make a beeline for Dubai

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 5	English	400	N/A	Bottom Center,Middle Center	149890	76.62K

Low arbitration cost, high living standards &amp; world-class infra draw businesses and lawyers

## Top law firms make a beeline for Dubai

JYOTSNA BHATNAGAR  
Ahmedabad, February 16

**SOME OF INDIA'S** leading law firms are making a beeline for the UAE in search of a share of the \$3.5-billion legal services pie. The country, which has of late emerged as a gateway to the MENA (Middle East and North Africa) region, has positioned itself as a prominent financial and logistical centre for global enterprises, resulting in a heightened demand for various legal services, including corporate, commercial, dispute resolution, and tax advisory practices.

Currently the Arabic nation has top firms like Cyril Amarchand Mangaldas (CAM) which set up an office in the Abu Dhabi Global Market finance city in 2024, Kochar & Co which has been there for some years, and mid-sized firms including AKS Partners,



Goswami & Nigam, Singularity Legal, and Parin Legal. This year several top names including Shardul Amarchand Mangaldas (SAM), Khaitan & Co and Luthra & Luthra are also planning to enter the booming market.

Pallavi Shroff, managing

partner of SAM, said the firm is "in an early exploratory phase" and is scouting for tie-ups with local law firms in the UAE which are domain specialists. What is making it easier for these firms is that even seasoned lawyers from India are willing to relocate

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The significant improvement in bilateral ties between the UAE and India is also a big draw. Santanu Ghosh, a senior partner with ANB and also managing partner of Lex Ensemble FZ, a UAE-based boutique firm, said, "I am inundated by queries from venture capitalists, portfolio management companies and mutual funds from India wanting to enter the Dubai International Financial Centre (DIFC) and Abu Dhabi Global Market (ADGM)." According to rough estimates, a fifth of lawyers in UAE firms are Indians. Indian lawyers are employed by both foreign and local law firms in the UAE and also as in-house general counsels with companies.

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# Top law firms eye Dubai entry

POST THE G20 summit held in India in 2023, big Indian companies like Reliance Industries, Adani Group, Larsen & Toubro (L&T), and ReNew Energy Global are making significant investments in the region for the proposed India-Middle East-Europe Corridor, which is expected to generate big-ticket projects, especially in the infrastructure and legal technology space.

Hemant Batra, head & senior legal consultant at SAM for new ventures and growth, said, "I have been identifying opportunities in the UAE over the past two years." On the spike in interest for the UAE among legal firms, Batra said, "It's an inevitability. With so many top Indian companies entering the region, no legal firm worth its name can afford to stay out of this area."

Harry Chawla, managing partner of Luthra & Luthra, agrees that there's a rush for the UAE. "We have lost two senior lawyers just over the past month who have bagged great jobs in the UAE. It is a well-known fact



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The ease of doing business in the UAE and significantly low costs involved for clients and lawyers are also major consideration that law firms are factoring in. "Conducting business in London and New York is prohibitively expensive. While Singa-

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"Foreign lawyers can practise in these jurisdictions without being UAE nationals. Dubai and Abu Dhabi are emerging as leading arbitration centres (DIFC-LCIA, DIAC, ADGM Arbitration Centre), attracting international dispute resolution work. Also, the country is gradually modernising its legal system, allowing more foreign lawyers to practise in certain areas. Absence of personal income tax too makes it financially attractive for lawyers seeking higher earnings," Batra concluded.

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The Financial Express • Chennai • 17 Feb, 2025

## Top law firms make a beeline for Dubai

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 5	English	400	N/A	Bottom Center,Middle Center	155885	79.18K

Low arbitration cost, high living standards &amp; world-class infra draw businesses and lawyers

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Ahmedabad, February 16

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The Financial Express • Chandigarh • 17 Feb, 2025

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1, 5	English	400	N/A	Bottom Center,Middle Center	95929	49.87K

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Ahmedabad, February 16

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The Financial Express • Mumbai • 17 Feb, 2025

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1, 5	English	400	N/A	Bottom Center,Middle Center	353739	175K

Low arbitration cost, high living standards &amp; world-class infra draw businesses and lawyers

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Ahmedabad, February 16

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The Financial Express • Bhubaneshwar • 17 Feb, 2025

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1, 5	English	400	N/A	Bottom Center,Middle Center	63953	90K

Low arbitration cost, high living standards &amp; world-class infra draw businesses and lawyers

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The Financial Express • Delhi • 17 Feb, 2025

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The Financial Express • Pune • 17 Feb, 2025

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The Financial Express • Ahmedabad • 17 Feb, 2025

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Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 5	English	400	N/A	Bottom Center,Middle Center	147891	40K

Low arbitration cost, high living standards &amp; world-class infra draw businesses and lawyers

## Top law firms make a beeline for Dubai

JYOTSNA BHATNAGAR  
Ahmedabad, February 16

SOME OF INDIA'S leading law firms are making a beeline for the UAE in search of a share of the \$3.5-billion legal services pie. The country, which has of late emerged as a gateway to the MENA (Middle East and North Africa) region, has positioned itself as a prominent financial and logistical centre for global enterprises, resulting in a heightened demand for various legal services, including corporate, commercial, dispute resolution, and tax advisory practices.

Currently the Arabic nation has top firms like Cyril Amarchand Mangaldas (CAM) which set up an office in the Abu Dhabi Global Market finance city in 2024, Kochar & Co which has been there for some years, and mid-sized firms including AKS Partners,



Goswami & Nigam, Singularity Legal, and Parin Legal. This year several top names including Shardul Amarchand Mangaldas (SAM), Khaitan & Co and Luthra & Luthra are also planning to enter the booming market.

Pallavi Shroff, managing

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environment, making it an attractive destination for Indian lawyers".

The significant improvement in bilateral ties between the UAE and India is also a big draw. Santanu Ghosh, a senior partner with ANB and also managing partner of Lex Ensemble FZ, a UAE-based boutique firm, said, "I am inundated by queries from venture capitalists, portfolio management companies and mutual funds from India wanting to enter the Dubai International Financial Centre (DIFC) and Abu Dhabi Global Market (ADGM)." According to rough estimates, a fifth of lawyers in UAE firms are Indians. Indian lawyers are employed by both foreign and local law firms in the UAE and also as in-house general counsels with companies.

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The Financial Express • Bengaluru • 17 Feb, 2025

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The Financial Express • Kochi • 17 Feb, 2025

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The Financial Express • Kolkata • 17 Feb, 2025

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Mint • Chandigarh • 17 Feb, 2025

Can India become a global data centre hub

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
2	English	733	N/A	Top Left	586021	375K

PLAIN FACTS

Can India become a global data centre hub?

BY HOWINDIALIVES.COM

Last month, Mukesh Ambani-led Reliance Industries Ltd announced plans to build what may become the world's largest data centre, at an estimated investment of \$20–30 billion, marking RIL's formal entry into India's artificial intelligence (AI) infrastructure market, and aligning with the country's ambition to establish itself as a global data centre hub.

Data centres are physical facilities for storing, processing, and distributing digital data and applications. In the past few years, India has seen significant investments in data centres, driven by factors such as rising digital consumption, government initiatives, and the expansion of AI and cloud computing. According to CBRE, a global real estate consultancy, more than \$60 billion in investment commitments were made between 2019 and 2024 to establish data centres, with over \$19 billion in 2024 alone. Such investments could boost India's data centre capacity (expressed in megawatts and gigawatts to reflect energy dependence), which jumped from 877 MW in 2023 to an estimated 1,600 MW at the end of 2024, according to CBRE. This will jump further as more investments pour in. Reliance alone is planning a capacity of 3 GW (1 GW = 1,000 MW). Scale aside, there are two points worth noting in the Reliance announcement. First, Reliance is building its data centre not in one of India's traditional IT hotspots, but in Jamnagar, Gujarat. And second, it has committed to using green energy to power its infrastructure. These reflect a broader trend, driven by two critical and interconnected issues facing the data centre industry: location and resources.

Investments worth about \$45 billion are planned for data centres in India

Investment commitments made in 2024 and 2025 (in \$ billion)

Reliance	30
Adani	4
STT GDC	3.2
Amazon Web Services	2
Colt DCS and RMZ	1.7
CapitaLand	1.2
Sify	1.1
CitiS	1
Princeton Digital Group	1

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Data centre capacity in India nearly doubled in 2024

Data centre capacity (in MW)

2019	350
2020	447
2021	585
2022	722
2023	877
2024	1,600

Source: CBRE, news reports

India's Digital Drive

INDIA HAS seen its digital consumption spike, driven by usage of internet and smartphones. Active internet user numbers in India rose to about 885 million in 2024 from 573 million in 2019, as per an Iamai-Kantar report. Penetration was at 58% in 2019, while India's average monthly mobile data usage may touch 33-35 GB by 2025-26 from 24 GB at the end of 2023-24, as per Crisil Ratings. As AI picks up in India, data usage is expected to grow further, pushing the need for more data centres.

India's push for data localization is also driving investments in domestic data centres. Reserve Bank of India has mandated that sensitive financial data be stored and processed within the country's borders, while the Personal Data Protection Bill emphasises local data storage requirements. Beyond regulatory compliance, local data storage also offers practical benefits, including reduced network latency and better processing speeds.

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India's internet penetration has been rising steadily, and it hit 58% in 2024

Internet subscribers (in million)

2019	573
2020	622
2021	692
2022	759
2023	820
2024	885

Penetration (in %)

2019	41
2020	43
2021	48
2022	52
2023	55
2024	58

Source: Internet in India report 2024, Iamai-Kantar

Mumbai and Chennai account for nearly 70% of India's data centre stocks

City-wise share of India's data centre stocks, January-September 2024 (%)

Mumbai	49
Chennai	18
Delhi NCR	13
Bengaluru	8
Others	12

Source: CBRE

Cables vs Consumption

BIG CITIES, led by Mumbai, dominate India's data centre landscape. Mumbai has 49% of them, followed by Chennai's 18%, says CBRE. These two cities also have the highest concentration of landing points of undersea cables in India, connecting them to key cities in South-east Asia, West Asia, East Africa, and Europe, says a report by Avenius. Bengaluru and Delhi, which follow, are traditionally strong in information technology.

But India's tier-II and tier-III cities are also gaining traction, driven by lower real estate costs, improved infrastructure, and increasing digital penetration. Rural India has led urban India in active internet users since 2021, with 148 million rural versus 397 million urban users in 2024, the Iamai-Kantar report said. "While hyperscale data centres will still manage the brunt work of the cloud, the data requirements of tier II cities are on the rise on account of a decentralized workforce," Avenius said in its report.

Power Plays

GLOBALLY, HIGH power consumption by data centres is a worry. The International Energy Agency said in a report last year that data centres accounted for 1–1.3% of total global power usage. India will face questions about how it will meet higher power demand, as it looks to become a global data centre hub.

Newer graphic processing units, or GPUs, and servers can help reduce power usage, but current efforts on renewable energy use on data centres may not suffice. "...scaling up AI has the potential to start a bidding war for minerals, land, and water, driving up prices for essential resources," the economic survey has said. As groups such as Reliance and Adani expand presence in the data centre ecosystem, such interplays may come into the frame.

Source: howindialives.com is a database and search engine for public data.

Compared with power usage, computing speed is rising faster

GPU system

NVIDIA DGX A100 (2020)	6.5	5
NVIDIA DGX H100 (2022)	10.2	32
NVIDIA DGX B200 (2024)	14.3	72

Maximum power required (in kW)

Computing speed (petaFLOPS)

The numbers in brackets indicate launch year of the system.

Source: Goldman Sachs Global Investment Research

PARAS JAIN/MINT

simpleeey.io | Page 48 of 216

Business Standard • Delhi • 17 Feb, 2025

INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH

Page no 1, 3	Language English	Article Dimension 478	Supplement N/A	Position Top Center,Top Right	AVE 236750	Circulation 89.49K
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# India Inc profits crawl as sales stay sluggish

But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

**C**orporate India's struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBIDTM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly, the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶

ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
Note: Based on a common sample of 3,618 companies, excluding their listed subsidiaries; includes historical numbers of HDFC that merged with HDFC Bank in July 2023  
Source: Capitaline; compiled by BS Research Bureau



# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

	% Y-o-Y change	Net sales	Adj net profit
BFSI	9.9	9.9	8.3
Oil & Gas	0.6	0.6	-21.2
IT-Software	6.4	6.4	9.4
Mining & Metals	4.0	4.0	0.1
Automotive	8.2	8.2	0.6
Power	4.8	4.8	18.5
Pharmaceutical	9.8	9.8	22.7
FMCG	7.0	7.0	-3.8
Capital Goods	11.9	11.9	28.8
Cement	-1.4	-1.4	-11.4
All firms	7.0	7.0	6.2

BFSI: Banking, financial services, and insurance

Source: Capitaline, compiled by BS Research Bureau

than gross interest income for the third straight quarter, leading to a decline in net interest margins.

Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

Mint • Hyderabad • 17 Feb, 2025

Can India become a global data centre hub

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1	English	627	N/A	Top Right	156800	45K

Can India become a global data centre hub?

BY HOWINDIALIVES.COM

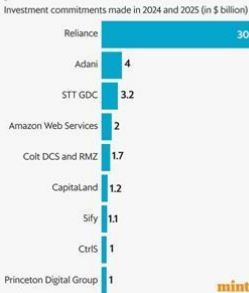
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Data centres are physical facilities for storing, processing, and distributing digital data and applications. In the past few years, India has seen significant investments in data centres, driven by factors such as rising digital consumption, government initiatives, and the expansion of AI and cloud computing. According to CBRE, a global real estate consultancy, more than \$60 billion in investment commitments were made between 2019 and 2024 to establish data centres, with over \$19 billion in 2024 alone. Such investments could boost India's data centre capacity (expressed in megawatts and gigawatts to reflect energy dependence), which jumped from 877 MW in 2023 to an estimated 1,600 MW at the end of 2024, according to CBRE.

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Data centre capacity in India nearly doubled in 2024



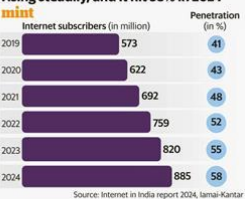
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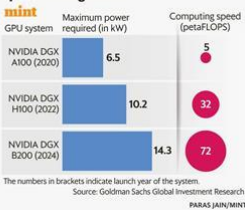
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Can India become a global data centre hub

Page no  
2

Language  
English

Article Dimension  
733

Supplement  
N/A

Position  
Top Left

AVE  
586021

Circulation  
375K

PLAIN FACTS



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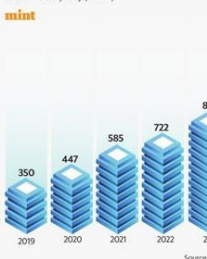
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Data centre capacity (in MW)

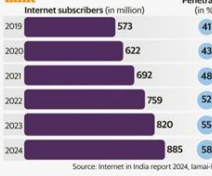


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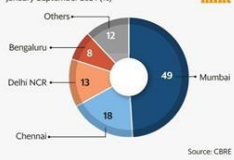
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Internet subscribers (in million) Penetration (in %)



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City-wise share of India's data centre stocks, January-September 2024 (%)



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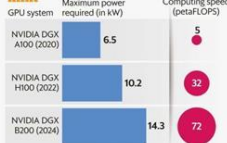
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Compared with power usage, computing speed is rising faster

GPU system Maximum power required (in kW) Computing speed (petaFLOPS)



The numbers in brackets indicate launch year of the system. Source: Goldman Sachs Global Investment Research

PARAS JAIN/MINT

2nd batch of US deportees also chained on-board flight

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 8	English	314	N/A	Middle Left,Top Right	22005	60K

# 2nd batch of US deportees also chained on-board flight

**Surjit Singh**  
letters@hindustantimes.com

**AMRITSAR:** The second US military aircraft carrying deported Indian migrants landed in Amritsar late on Saturday with 117 people in shackles, those who were on board said on Sunday, describing conditions that government officials previously said would be raised with their American counterparts.

“Our legs were chained and hands were also cuffed,” Harjit Singh told reporters at his village Khanowal Bohri in Gurdaspur district, describing how he and his cousin Harjot Singh were among those deported. He said they were “badly thrashed in jungles of Panama” and forced at gunpoint by mafia members during their journey.

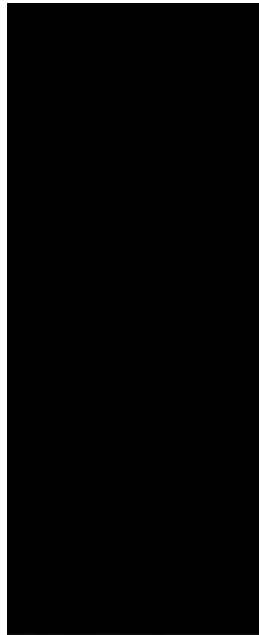
The C-17 Globemaster jet landed around 11.30pm carrying 65 people from Punjab, 33 from Haryana, eight from Gujarat, two each from Uttar Pradesh,

continued on → 8



Police escort deportees to a vehicle after their arrival at the Ahmedabad airport in Gujarat on Sunday.

PTI



### U.S. DEPORTEES

Goa, Maharashtra and Rajasthan, and one each from Himachal Pradesh and Jammu & Kashmir.

The cousins' journey, costing ₹45 lakh each, began on October 13 last year. "We sold out our 3 acre agrarian land, a residential plot and a car and got loan to arrange ₹90 lakh to make payment of the agent who is resident of nearby town Kalanaur and currently residing in US," Harjit said. They finally crossed the US border on January 27.

Harjit described severe mistreatment in US detention: "I was also beaten up and tortured in detention camp in the US. In naked condition, I was detained in an air-conditioned room for 24 hours." His cousin Harjot remains in deep shock and is not speaking to anyone.

The treatment of Sikh deportees has sparked particular outrage. The Shiromani Gurdwara Parbandhak Committee (SGPC) had to provide turbans to several deportees at the airport. "Deporting Sikhs bare head is highly condemnable," said SGPC member and former general secretary Gurcharan Singh Grewal, announcing plans to approach the US government directly if Indian authorities failed to address the issue.

To be sure, the government has said the restraints are part

of the protocol US authorities have followed for years while deporting people.

Another deportee, Daljit Singh of Kurala Kalan village in Punjab's Hoshiarpur district, told news agency PTI that the women and children on the flight were not put in restraints.

Separately, two of the deportees who landed on Saturday's flight Sandeep Singh and Pradeep Singh, have been arrested in connection with a murder case. Patiala police said both cousins were wanted in a murder case registered in 2023 in Rajpura town of Patiala district. "Both the accused had then been booked under Sections 302, 307, 323, 506, 148 and 149 of the Indian Penal Code (IPC) in the murder case registered on June 26, 2023," senior SSP, Nanak Singh, said.

Punjab chief minister Bhagwant Singh Mann, who arrived in Amritsar on Friday to oversee arrangements, strongly criticised both the deportation conditions and the choice of landing site. Speaking at the airport hours before the flight's arrival, Mann warned against turning Amritsar, home to sacred sites like Sri Harmandir Sahib and Jallianwala Bagh, into a "detention or deportee centre."

Shiromani Akali Dal leader Bikram Singh Majithia criticised Mann's response over the turban issue: "Bhagwant Mann and his ministers are playing to the gallery on deportation of Youth from USA. But shockingly and shamelessly they are silent on bringing Sikh youth bare head without turbans."

Congress MP Gurjeet Singh Aujla called for focus on rehabilitation. "People who went abroad after investing lakhs of rupees are now having to return. Their rehabilitation should be talked about," Aujla said, urging the government to "ensure that youngsters don't have to go abroad in search of work." He suggested India send its own chartered planes for more dignified returns.

The landing was the second such deportation flight, with a third expected later on Sunday. On February 7, the first such military plane brought back 104 people, including children as young as four. State officials have deployed personnel to facilitate the returnees' journey to their respective districts, with the government arranging boarding and lodging facilities at the airport.

Mint • Kolkata • 17 Feb, 2025

Can India become a global data centre hub

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1	English	700	N/A	Top Left	209950	55K

Can India become a global data centre hub?

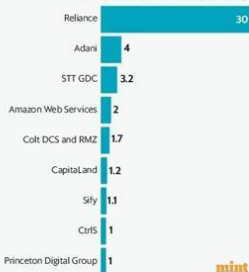
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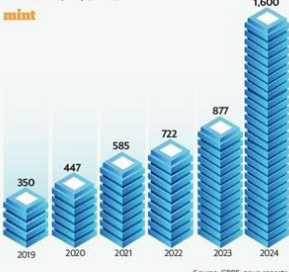
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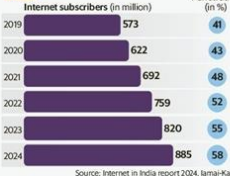


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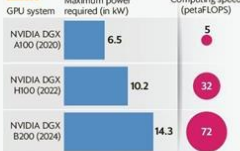
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Mint • Bengaluru • 17 Feb, 2025

Can India become a global data centre hub

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1	English	260	N/A	Top Center	91078	125K

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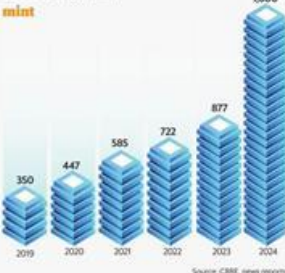
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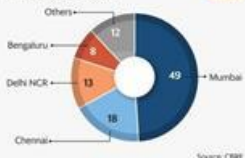
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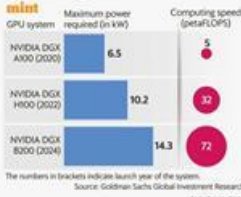
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## Hindustan Times • Bengaluru • 17 Feb, 2025

# Tracking liveability index of India's IT hub

Page no  
3

Language  
English

Article Dimension  
1478

Supplement  
N/A

Position  
Top Center

AVE  
103487

Circulation  
60K

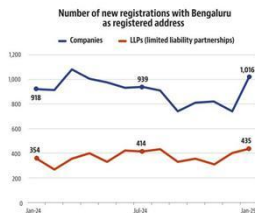
A monthly data dive into how the city is doing on 8 aspects that define quality of life for a citizen. Where are they improving, where are they worsening? By howindialives.com

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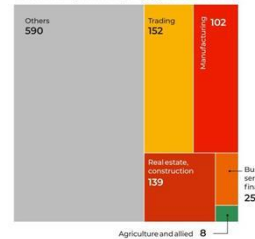


### New Businesses

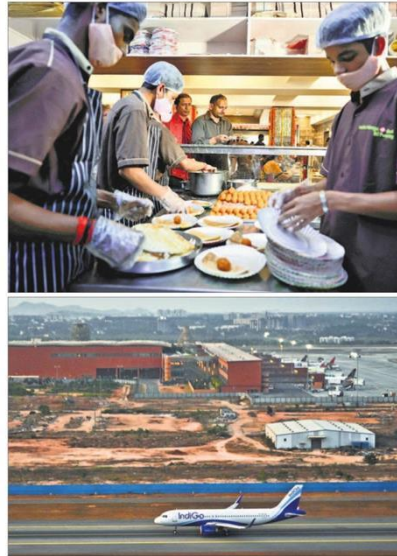
The number of new companies registered stayed below the 900-mark for the fourth straight month.



Sectoral breakup of new company registrations in January

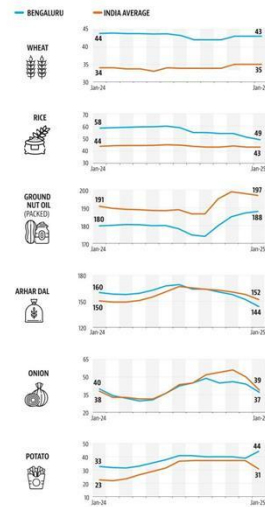


Source: Ministry of Corporate Affairs, howindialives.com calculations



### Food Items

5 of the 6 food commodities tracked for Bengaluru either saw average prices fall or remain unchanged in December. The only exception was groundnut oil.

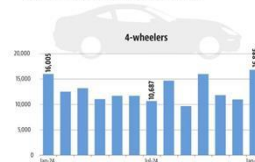


Note: All figures are in per kg. State averages used for city.  
Source: Department of Consumer Affairs



### New Vehicle Registrations

After the Diwali surge, both 4- and 2-wheeler registrations shrunk 13-14% in December.

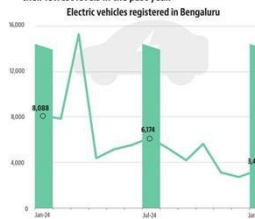


Note: Data for two-wheelers and four-wheelers for personal use (as opposed to commercial use)  
Source: Vehicle, howindialives.com calculations



### Electric Vehicles

The number of new EVs registered in December fell to their lowest levels in the past year.

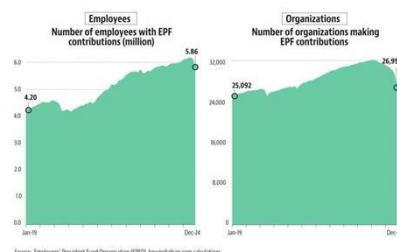


Source: Vehicle, howindialives.com calculations



### Formal Sector Jobs

In November 2021, 21,980 organizations registered in Bengaluru deposited provident fund on behalf of their 4.94 million employees. In the past three years, this total count of employees has increased by 14%.

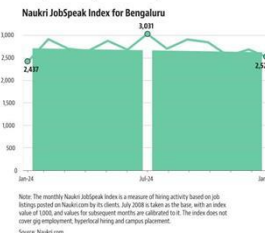


Source: Employees' Provident Fund Organisation (EPFO), howindialives.com calculations



### Job Postings

After hitting a low in December 2023, an index capturing the supply of new jobs had been rising and falling alternately. In December, it rose 5%.

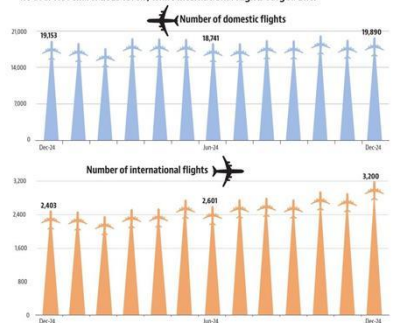


Note: The monthly Naukri JobSpeak Index is a measure of hiring activity based on jobs being posted on Naukri.com by its clients. July 2024 is taken as the base, with an index value of 1,000, and values for subsequent months are calibrated to it. The index does not cover gig employment, hyperlocal hiring and campus placement.  
Source: Naukri.com



### Air Traffic

In November 2024, the number of domestic flights from Bengaluru increased 4% over November 2023 levels, while international flights surged 21%.

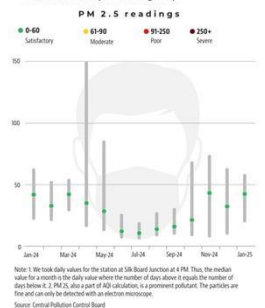


Source: Airport Authority of India



### Air Quality

Average air quality stayed in the 'satisfactory' zone in December, and improved marginally.



Note: We took daily values for the station at Silk Board Junction at 4 PM. Thus, the median value for a month is the daily value where the number of days above it equals the number of days below it. PM 2.5, also a part of AQI calculation, is a prominent pollutant. The particles are fine and can only be identified with an electron microscope.  
Source: Central Pollution Control Board  
howindialives.com is a database and search engine for public data

Business Standard • Mumbai • 17 Feb, 2025

# Business Integrity Conclave 2025 Champions ethical & resilient business practices

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	English	1021	N/A	Middle Right, Top Left	510382	101.93K

**Resilient business practices and integrity are not just ethical imperatives but competitive advantages. By fostering a culture of trust and implementing strong governance mechanisms, businesses can build long-term sustainability and credibility in the market.**

**Meet Goradia, Chief Operating Officer, Refex Group**

**Business ethics has never been an easy conversation, but we have seen remarkable progress through consultation and collaboration. We aim to create a platform for stakeholders to address systemic issues like corruption and promote open dialogue. Collective action is the only way forward.**

**Neha Das, Head, Asia & Oceania, United Nations Global Compact**

**Integrity begins with individual actions and must be embedded in our daily work. While governance discussions often focus on governments, the private sector has a crucial role in shaping transparency and accountability. Initiatives like the Siemens Integrity Initiative and global collaborations with GCNI India are steps toward meaningful change.**

**Sankar Balasubramanian, Regional Compliance Officer, Siemens**

**Governance is now at the centre of business conversations, and our journey in this space will continue with even greater determination. The next frontier is engaging students and future leaders. We encourage sharing knowledge within communities because ethical leadership starts with awareness and action.**

**Ratnesh, Executive Director, UN Global Compact Network India**

**MSMEs are the backbone of India's economy, contributing over 40% to the manufacturing sector. With more than 50 million registered MSMEs, their impact is unthinkable. Recent policy changes provide a much-needed push, but protecting and integrating micro-industries into the ESG framework is crucial for sustainable growth.**

**Rajiv Chawla, Chairman, IamSMEofIndia**

**Policy makers must ensure a conducive environment for MSMEs to thrive. Factors like demonetization, GST, and global tariff policies have disproportionately affected small industries. India's MSMEs need collaborative efforts, better resource utilization, and strategic policy interventions to remain competitive in a rapidly evolving global market.**

**Prof. Sunil Ashra, Professor of Economics & Public Policy, MDI - Gurgaon**

**Quality and reputation are essential for MSME growth. Without a strong brand image, attracting talent and investment becomes difficult. Learning from global case studies, MSMEs must adopt new technologies and ensure consistency to build resilience and long-term success.**

**S. Santhosh, General Manager - Operations, Crescent Innovation & Incubation Council (CIC)**

**MSMEs are among the largest job creators, yet they struggle with resource access, skilled manpower retention, and operational challenges. Women entrepreneurs, in particular, face additional barriers due to gender biases. Addressing these issues through structured support and better networking opportunities is critical for inclusive economic growth.**

**Aparna Ram Mohan, Co-Founder and Director, Srisattva Group**

**Collective action is key to fostering ethical business collaborations. The United Nations Global Compact actively supports initiatives that promote transparency, accountability, and trust. True transformation happens when businesses take responsibility beyond compliance and drive ethical change at all levels.**

**Teresa Cantu, Partner Director, CARE Abogados**

**Patients must remain at the centre of healthcare collaborations. Doctors, pharmaceuticals, compliance professionals, and every stakeholder play a crucial role in ensuring ethical, research-driven innovation. However, challenges like clinical trial dropouts and outreach barriers must be addressed to maintain trust and transparency in the system.**

**Nitesh Bakshi, Senior Director - Legal, Ethics, Compliance & Quality, Novo Nordisk India**

**Healthcare and pharma sectors have a moral obligation to maintain patient trust. Beyond compliance, we need strong oversight, transparent processes, and accountable leadership. Ethical research, clear regulatory principles, and patient-centric policies will shape the future of responsible healthcare.**

**Bratin Bag, Senior Director - Ethics & Business Integrity, South Asia, Sanofi**

**Ethical healthcare must be built on affordability, accessibility, and transparency. Patient advocacy groups play a crucial role in ensuring clinical trial safety, reporting unmet medical needs, and pushing for greater accountability. Strengthening compliance frameworks will enhance trust and improve patient outcomes.**

**Krishnendu Biswas, Head of Ethics and Compliance, Takeda**

**Effective compliance is not just about policies; it's about awareness and implementation. Engaging training methods—like game-based learning—help employees internalize ethical decision-making. To build trust, organizations must not only uphold compliance but also make it visible through action and vigilance.**

**Anand Guruswamy, Senior General Manager - Compliance (India and Sri Lanka), Siemens Gamesa**



## BUSINESS INTEGRITY CONCLAVE 2025 Champions Ethical & Resilient Business Practices



### Strengthening Governance and Business Integrity

The conclave commenced with an insightful inaugural session where industry leaders emphasized the importance of corporate governance in ensuring business credibility and long-term sustainability. Chetan Goradia, COO of Refex Group, highlighted governance as a cornerstone of corporate resilience, while Neha Das, Head of Asia & Oceania, UN Global Compact, stressed the need for businesses to embrace ethical accountability. Siemens' Regional Compliance Officer, Sankar Balasubramanian, reinforced the significance of proactive integrity frameworks in mitigating corruption risks. A key milestone was the Consensus Framework Inauguration, an initiative to align pharmaceutical companies, healthcare professionals, and other stakeholders through structured integrity measures. This framework aims to enhance accountability and transparency in healthcare collaborations.

### Ethical Business as a Pillar of Resilience

Discussions underscored how governance and compliance are essential for managing business risks, particularly for Micro, Small, and Medium Enterprises (MSMEs). These enter-

**The Business Integrity Conclave 2025 concluded with a reaffirmation of UN GCNI's commitment to fostering ethical leadership and governance**

prises, vital to India's economy, often face financial fraud, corruption, and operational disruptions due to limited compliance resources. Industry experts called for structured risk management frameworks, ethical decision-making, and policy interventions to support MSMEs in fostering transparency and sustainable growth. Similarly, the healthcare industry, which heavily relies on trust, must ensure transparency in clinical trials, research, and patient advocacy. Pharmaceutical leaders and compliance officers explored ethical collaboration strategies that balance innovation with accessibility. Experts stressed the importance of consensus frameworks in promoting ethical standards, equitable healthcare and responsible research practices.

### Revolutionizing Compliance: Making Training Engaging and Interactive

Anand Guruswamy, Senior General Manager - Compliance (India and Sri Lanka), Siemens Gamesa, delivered an engaging presentation highlighting that compliance

can be both dynamic and engaging. He introduced innovative and interactive methods to enhance compliance training, making it more effective. By incorporating gamification and real-world scenarios, he illustrated how organizations can create an immersive and impactful compliance education experience.

### Embedding Governance in ESG for Sustainable Growth

A major focus of the conclave was the role of governance in driving Environmental, Social, and Governance (ESG) initiatives. While environmental and social factors are crucial, governance serves as the foundation for ethical and sustainable business practices. The discussions emphasized that without robust corporate governance, businesses cannot effectively implement sustainability strategies. Experts shared real-world examples of organizations that have successfully aligned governance frameworks with sustainability goals, reinforcing the need for greater transparency, anti-corruption measures, and responsible leadership in corporate decision-making.

### Moving Forward: A Culture of Integrity

The Business Integrity Conclave 2025 concluded with a reaffirmation of UN GCNI's commitment to fostering ethical leadership and governance. Ratnesh Jha, Executive Director of UN GCNI, emphasized the organization's mission to drive collective action for integrity in business. Ganesh Reddy, Joint Secretary of UN GCNI & Founder of Citizens Foundation, extended gratitude to the speakers and participants, highlighting that the insights shared will shape a future where transparency, accountability, and sustainability remain paramount.

This landmark conclave established that business integrity is not just a regulatory requirement—it is a competitive advantage. Companies prioritizing ethical governance, proactive risk management, and ESG integration will be best positioned to navigate the evolving business landscape. The discussions initiated at the conclave will serve as a crucial foundation for shaping a more responsible, transparent, and resilient corporate ecosystem.



Governance is the foundation upon which Environmental and Social pillars of ESG stand. ESG compliance is increasingly being driven by investors, making transparency and accountability non-negotiable. To build a truly sustainable business, companies must establish their own ESG frameworks, continuously monitor their activities, and integrate sustainability across their supply chain

**Sunila Sahasrabudhe**, President (India), AuctusESG



Without a strong governance structure, ESG efforts remain unsustainable. Profit with purpose should be the mantra of every organization. A robust governance system not only prevents integrity issues but also drives innovation, reduces risk, and

ensures cost efficiency

**Gagan Pattnaik**,  
GM and Head ESG & Sustainability, Reflex Group



Governance and compliance have seamlessly blended with ESG. However, organizations must move beyond merely obtaining certifications to truly embracing transparency and ethical business practices. Building a strong governance structure over time is key to sustaining ESG goals

**Kalpathy G Lakshmi Vipin**,  
Global Head - Ethics & Business Integrity, Redington Limited



ESG is no longer just a corporate buzzword; it is a critical business requirement. Regulatory frameworks like the BRSR have strengthened compliance, and ESG ratings are now essential for securing investments and market credibility. Transparency in public disclosures will define the success of ESG adoption in businesses

**Neeru Bansal**,  
Head - ESG, Cement Business, Adani Group

Business Standard • Kochi • 17 Feb, 2025

## India Inc profits crawl as sales stay sluggish

Page no  
1, 3Language  
EnglishArticle Dimension  
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# India Inc profits crawl as sales stay sluggish

But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

Corporate struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBIDTM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly, the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶



ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
Note: Based on a common sample of 3,618 companies, excluding their listed subsidiaries; includes historical numbers of HDFC that merged with HDFC Bank in July 2023  
Source: Capitaline; compiled by BS Research Bureau

# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

% Y-o-Y change

	Net sales	Adj net profit
BFSI	9.9	8.3
Oil & Gas	0.6	-21.2
IT-Software	6.4	9.4
Mining & Metals	4.0	0.1
Automotive	8.2	0.6
Power	4.8	18.5
Pharmaceutical	9.8	22.7
FMCG	7.0	-3.8
Capital Goods	11.9	28.8
Cement	-1.4	-11.4
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>

BFSI: Banking, financial services, and insurance

Source: Capitaline, compiled by BS Research Bureau

than gross interest income for the third straight quarter, leading to a decline in net interest margins.

Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

Deshabhimani • Kochi • 17 Feb, 2025

## Technical issue: 5 flights diverted

Page no  
5Language  
MalayalamArticle Dimension  
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303.15K സാങ്കേതിക തകരാർ5 വിമാനം  
വഴിതിരിച്ചുവിട്ടു

തിരുവനന്തപുരം

സാങ്കേതിക തകരാറിനെത്തുടർന്ന് റൺവേ തുറന്നു കൊടുക്കുന്നത് വൈകിയതിനാൽ തിരുവനന്തപുരം അന്താരാഷ്ട്ര വിമാനത്താവളത്തിൽ ഇറങ്ങേണ്ട അഞ്ച് വിമാനം കൊച്ചി, മധുര വിമാനത്താവളങ്ങളിലേക്ക് തിരിച്ചു വിട്ടു. എയർഫീൽഡ് ഗ്രൂപ്പ് ലൈറ്റിങ്ങുമായി ബന്ധപ്പെട്ട സാങ്കേതിക തകരാറിനെത്തുടർന്നാണ് വിമാനങ്ങൾ വഴി തിരിച്ചുവിട്ടത്. തകരാർ പൂർണ്ണമായി പരിഹരിച്ചശേഷം റൺവേ ഞായർ രാത്രി ഏഴോടെയാണ് തുറന്നത്.

VGF aslo a loan

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
10	Malayalam	1143	N/A	Middle Left	480015	303.15K

# വിജിഎഫും വായ്പ

തിരുവനന്തപുരം

രാജ്യത്തിന്റെ വ്യാപാരമേഖലയ്ക്ക് കുതിപ്പ് നൽകുന്ന വിഴിഞ്ഞം ട്രാൻസ്ഷിപ്പ്മെന്റിനോട് കേന്ദ്ര സർക്കാർ കാണിക്കുന്ന വിവേചനത്തിൽ ഒന്നാണ് വയബിലിറ്റി ഗ്യാപ് ഫണ്ട്(വിജിഎഫ്) നൽകാത്തത്. 817.80 കോടി രൂപയാണ് വിജിഎഫ് കേന്ദ്ര സർക്കാർ നൽകേണ്ടത്. ഇത് വായ്പയായി നൽകാമെന്നാണ് കേന്ദ്രത്തിന്റെ നിലപാട്. 2035 മുതൽ സംസ്ഥാനത്തിന് ലഭിക്കുന്ന വരുമാനത്തിന്റെ 20 ശതമാനം എന്ന നിരക്കിൽ 60 വർഷത്തെ കൺസെഷൻ കാലാവധിയിൽ തിരിച്ചടക്കണമെന്ന കരാർ വയ്ക്കണമെന്നാണ് വ്യവസ്ഥ. വിഴിഞ്ഞത്തിന്റെ മാതൃകയിൽ വിഭാവനം ചെയ്തതാണ് തൂത്തുക്കുടി തുറമുഖം. അതിന്റെ ഔട്ടർ ഹാർബർ പദ്ധതിക്ക് വിജിഎഫ് 2023 നവംബറിൽ നൽകാൻ കേന്ദ്രം തീരുമാനിച്ചിരുന്നു. അതേസമയം വരുമാന വിഹിതം തിരിച്ചടയ്ക്കണമെന്നുള്ള വ്യവസ്ഥ അതിന് ബാധകമാക്കിയതുമില്ല.

കേന്ദ്രാനുകൂല്യ വകുപ്പിന് കീഴിലുള്ള എംപവേർഡ് കമ്മിറ്റിയുടെ 2020 നവംബർ 24, 2022 ജൂൺ 27, 2024 ജൂലൈ 27 എന്നീ തീയതികളിലെ യോഗ

ങ്ങളിൽ വിജിഎഫ് തിരിച്ചടവ് നിഷ്കർഷിച്ചുള്ള നിബന്ധന ഒഴിവാക്കണമെന്ന് സംസ്ഥാന സർക്കാർ ആവശ്യപ്പെട്ടിരുന്നു. ഇതേ ആവശ്യമുന്നയിച്ച് മുഖ്യമന്ത്രി 2024 ഒക്ടോബർ 23 ന് കേന്ദ്രധനമന്ത്രിക്കും അതേവർഷം ഡിസംബർ 10 ന് പ്രധാനമന്ത്രിക്കും കത്തയച്ചു. ഇതുവരെ അനുകൂലമറുപടിയുണ്ടായില്ല.

വിഴിഞ്ഞം അന്താരാഷ്ട്ര തുറമുഖത്തിന് അവകാശപ്പെട്ട വയബിലിറ്റി ഗ്യാപ് ഫണ്ടും കേന്ദ്രം നൽകിയിട്ടില്ല. 2028ൽ സമ്പൂർണ്ണ തുറമുഖമായി വിഴിഞ്ഞം മാറും. റെയിൽവേ കണക്ടിവിറ്റിയും റോഡ് കണക്ടിവിറ്റിയും നടപ്പാക്കുന്നുണ്ട്. ഇതിന് എല്ലാഘോർത്ത് അയ്യായിരം കോടിയുടെ പാക്കേജിന് കേന്ദ്രധനമന്ത്രിയോട് മുഖ്യമന്ത്രി ആവശ്യപ്പെട്ടിരുന്നതാണ്. ബജറ്റിനകത്ത് ഒരുമിപ്പിക്കാൻ പോലും വിഴിഞ്ഞത്തിന് തന്നില്ല

**817.80 കോടി രൂപയാണ് വിജിഎഫ് കേന്ദ്രസർക്കാർ നൽകേണ്ടത്. ഇത് വായ്പയായി നൽകാമെന്നാണ് കേന്ദ്രത്തിന്റെ നിലപാട്**

വിഴിഞ്ഞം അന്താരാഷ്ട്ര തുറമുഖം



Business Standard • Mumbai • 17 Feb, 2025

## India Inc profits crawl as sales stay sluggish

Page no  
1, 3Language  
EnglishArticle Dimension  
456Supplement  
N/APosition  
Top RightAVE  
227908Circulation  
101.93K

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But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

**C**orporate struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBIDTM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly, the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶

ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
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▶ FROM PAGE 1

# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

	% Y-o-Y change	Net sales	Adj net profit
BFSI	9.9	8.3	
Oil & Gas	0.6	-21.2	
IT-Software	6.4	9.4	
Mining & Metals	4.0	0.1	
Automotive	8.2	0.6	
Power	4.8	18.5	
Pharmaceutical	9.8	22.7	
FMCG	7.0	-3.8	
Capital Goods	11.9	28.8	
Cement	-1.4	-11.4	
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>	

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Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

Dainik Bhaskar • Jaipur • 17 Feb, 2025

**Notom will remain for 90 days; Flights closed for 8:30 hours every day, 28 flights affected**

Page no 2	Language Hindi	Article Dimension 175	Supplement N/A	Position Middle Right	AVE 1009875	Circulation 2.34M
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## जयपुर एयरपोर्ट पर 30 मार्च से शुरू होगी रनवे रिकार्पेंटिंग 90 दिन तक रहेगा नोटम; रोज 8:30 घंटे उड़ानें बंद, 28 फ्लाइट्स प्रभावित

**जयपुर** | जयपुर एयरपोर्ट पर 30 मार्च से फ्लाइट संचालन में बड़ा बदलाव किया जाएगा। एयरपोर्ट से मिली जानकारी के अनुसार 30 मार्च से रनवे रिकार्पेंटिंग का काम शुरू होगा। विमान संचालन को बेहतर बनाने के लिए रनवे स्ट्रेंथनिंग का काम किया जाएगा। इस दौरान 90 दिनों के लिए जयपुर एयरपोर्ट पर रनवे नोटम रहेगा। रोज सुबह 9:30 से शाम 6 बजे तक रिकार्पेंटिंग कार्य किया जाएगा। ऐसे में दिन में 8:30 घंटे तक फ्लाइट्स का संचालन नहीं होगा।

अभी एयरपोर्ट पर रनवे 3407 मीटर लंबा और 45 मीटर चौड़ा है, लेकिन अब रनवे के दोनों तरफ 15 मीटर अतिरिक्त शोल्डर स्पेस बनाया जाएगा। तकनीकी मानकों के अनुरूप रनवे स्ट्रेंथनिंग का कार्य किया जाएगा। कुल 2.04 लाख वर्गमीटर क्षेत्र पर रिकार्पेंटिंग का काम होना है। गौरतलब है कि एयरपोर्ट पर 3065 मीटर लंबाई में समानांतर टैक्सी-वे बनाया गया है। इससे विमानों के टेक ऑफ और लैंडिंग में समय की बचत हो रही है।

**सुबह 9:30 से 6 बजे तक जारी रहेगा नोटम**

एयरपोर्ट पर 30 मार्च से फ्लाइट संचालन घट सकता है। फिलहाल रोज औसतन 74 फ्लाइट्स संचालित हैं। अब 30 मार्च से 30 जून तक रनवे रिकार्पेंटिंग के काम की वजह से सुबह 9:30 से शाम 6 बजे तक फ्लाइट संचालन नहीं होगा। इस अवधि में 28 फ्लाइट्स संचालित होती हैं। हालांकि सीएओ विष्णु मोहन झा विभिन्न एयरलाइंस के साथ लगातार बैठक कर रहे हैं। सूत्रों की मानें तो काफी फ्लाइट्स को जल्दी सुबह या रात के स्लॉट में एडजस्ट किया जाएगा, लेकिन फिर भी करीब 10 से अधिक फ्लाइट का संचालन बंद किया जा सकता है।

**नया रैपिड एग्जिट टैक्सी-वे बनाया जाएगा**

एयरपोर्ट की ग्राउंड लाइटिंग को हैलोजन से एलईडी में बदला जाएगा। नए रैपिड एग्जिट टैक्सी-वे भी बनाया जाएगा। टर्मिनल-1 के एप्रन को जोड़ने के लिए लिंक टैक्सी-वे बनेगा।

Punjab Kesari • Jaipur • 17 Feb, 2025

## Priyanka at the airport

Page no 15	Language Hindi	Article Dimension 86	Supplement N/A	Position Middle Right	AVE 4278	Circulation 370.92K
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## एयरपोर्ट पर प्रियंका

बॉलीवुड से लेकर हॉलीवुड तक अपनी एक्टिंग का जलवा दिखाने वाली एक्ट्रेस प्रियंका चोपड़ा को मुम्बई एयरपोर्ट पर स्पाट किया गया। प्रियंका चोपड़ा इन दिनों महेश बाबू की 1000 करोड़ी फिल्म को लेकर चर्चा में बनी हुई हैं। फिल्म को बाहुबली डायरेक्टर एस.एस. राजामौली डायरेक्ट कर रहे हैं। वहीं जुहू स्थित एक सैलून के बाहर अभिनेत्री दिवंगल खन्ना को स्पाट किया गया।



दिवंगल

प्रियंका

Business Standard • Bengaluru • 17 Feb, 2025

INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH

Page no 1, 3	Language English	Article Dimension 487	Supplement N/A	Position Middle Center,Top Center	AVE 99875	Circulation 33.2K
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KRISHNA KANT  
Mumbai, 16 February

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Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBITDM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly, the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶



**Q3 RESULTS REVIEW**

ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
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▶ FROM PAGE 1

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Business Standard • Bengaluru • 17 Feb, 2025

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03 RESULTS REVIEW

ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

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However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

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The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

	% Y-o-Y change	Net sales	Adj net profit
BFSI	9.9	8.3	
Oil & Gas	0.6	-21.2	
IT-Software	6.4	9.4	
Mining & Metals	4.0	0.1	
Automotive	8.2	0.6	
Power	4.8	18.5	
Pharmaceutical	9.8	22.7	
FMCG	7.0	-3.8	
Capital Goods	11.9	28.8	
Cement	-1.4	-11.4	
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>	

BFSI: Banking, financial services, and insurance

Source: Capitaline, compiled by BS Research Bureau

than gross interest income for the third straight quarter, leading to a decline in net interest margins.

Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

The Economic Times • Bengaluru • 17 Feb, 2025

## Kept Calm, Now Carry Off!

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
6	English	301	N/A	Bottom Center	248551	215.44K

# Kept Calm, Now Carry On



Seema Sirohi

Flattery thy names are Trump and Modi. Call it a certified mutual admiration society, or close rapport, the two leaders heaped enough praise on each other that the positives dominated, and negatives were obscured for the most part.

In the battle of Trump's America vs the World, India not only escaped serious injury, but it also managed to plant the flag. It also bought time by giving a few clears wins on trade, oil-LNG purchases and defence acquisitions to the president-in-hurry. Behind the good vibes lay solid groundwork that began shortly after Trump won a second term and built on the old connect from the first.

First order of business was to clear the air. POTUS was told that Modi was 'coerced' into not meeting him as a candidate by elements in the US establishment. And that India's problems were linked to his. Agenda-driven people resent both leaders.

With politics under control, Delhi was confident the Trump-Modi meeting would go well. It did. In fact, better than expected. Beijing mandarins will have noted the bonhomie, trying to decipher how far Trump will go with India, while Delhi babus will wonder about the prez's careful remarks on Xi Jinping as Modi stood beside him. Trump's offer to mediate in the India-China border dispute was quickly scotched by the Indian side.

Trump's China policy is yet to take clear shape. But his India policy has. The partnership has transitioned smoothly, and it's all systems go. The 36-para joint statement covers old ground, builds further, adds new layers without losing gains made under Joe Biden. Old initiatives have been renamed, so Trump can own them. TRUST is the new iCET on

critical and emerging technologies. Everything now rests under the umbrella of a new 'US-India COMPACT for the 21<sup>st</sup> Century'.

The acronym soup has some new ingredients. Focus on AI infra, cooperation on small modular reactors and potential sale of advanced undersea systems to India. Plurilateral groupings like Quad will keep moving. Those started under Biden—the India-Middle East-Europe Corridor (IMEC) and I2U2 comprising India-Israel-US-UAE—will also continue. Nothing of significance has been Musk-ed, and some signals (terrorism) are stronger.

Extradition of Tahawwur Rana, a Pakistani Canadian accused in the Mumbai attacks, is imminent. Other extradition requests may be favourably considered. Khalistanis, including those in Canada, are on notice. Trump's team has been briefed on how Khalistanis use the US-Canada border to smuggle illegal migrants and fentanyl. They control crime syndicates, trucking networks and even the 'cultural milieu'—Punjabi rap is a lot about guns/drugs—and openly threaten anyone who dares to criticise them. But they might have overreached by getting into fentanyl smuggling. Now they're on the US radar.

Moving to India-US defence issues, it's well-known that Trump wants to push arms sales. Delhi has committed to buying six more P-61 maritime patrol aircraft and may buy more Chinook helicopters. It has also agreed

to co-produce Javelin missiles and Stryker combat vehicles even though experts have raised serious questions about need for the latter.

As for Trump's offer to sell F-35 stealth fighters, it's unlikely to go far. F-35s are hugely expensive and considered 'a system of systems' requiring a whole range of accoutrements to be truly effective. A policy review is promised. But US officials will likely determine that F-35 could be 'compromised' by Russian S-400s present in India. If at all an offer comes, it will have such onerous conditions as to be meaningless.

That said, Trump's willingness to sell India the top fighter is still significant. Recall that he went against existing US policy in his first term to allow the sale of armed drones (MQ-9B Predators) to India paving the way for Biden to sign the deal.

Finally, the dreaded T-word. The sense is that tariff threats can be managed, because India has got ahead of the problem. Yes, Trump announced 'reciprocal tariffs' shortly before meeting Modi, and mentioned India's high tariffs at every opportunity. But it didn't seem to faze Modi or his team.

The plan is to have another go at a bilateral trade agreement, this time more seriously. The two sides promise to complete the first tranche of a BTA before Trump visits India for the Quad summit. Delhi has already lowered tariffs on Harley Davidsons, bourbon, tech products, and talked about increased market access on agri products like—hold your fork—duck meat. Americans want market access for chicken, but that remains a matter of negotiation, and taste.

Finally, TRUST is a clever acronym because trust had eroded somewhat after the Biden administration decided to go after Gautam Adani and flirt with US-based Khalistanis, to say nothing of 'Bangladesh'. Delhi seethed, but kept calm and carried on.

With Trump, what you see is what you get, and what you pay for. Delhi may find that easier to tackle.



LETTER FROM WASHINGTON



Thik se khana khaya?

Business Standard • Jaipur • 17 Feb, 2025

# BUSINESS INTEGRITY CONCLAVE 2025 Champions Ethical & Resilient Business Practices

Page no  
5Language  
EnglishArticle Dimension  
1314Supplement  
N/APosition  
Top LeftAVE  
424340Circulation  
89.49K

**Resilient business practices and integrity are not just ethical imperatives but competitive advantages.** By fostering a culture of trust and implementing strong governance mechanisms, businesses can build long-term sustainability and credibility in the market.

**Meet Goradia, Chief Operating Officer, Reflex Group**

**Business ethics has never been an easy conversation, but we have seen remarkable progress through consultation and collaboration.** We aim to create a platform for stakeholders to address systemic issues like corruption and promote open dialogue. Collective action is the only way forward.

**Neha Das, Head, Asia & Oceania, United Nations Global Compact**

**Integrity begins with individual actions and must be embedded in our daily work.** While governance discussions often focus on governments, the private sector has a crucial role in shaping transparency and accountability. Initiatives like the Siemens Integrity Initiative and global collaborations with GCI India are steps toward meaningful change.

**Sankar Balasubramanian, Regional Compliance Officer, Siemens**

**Governance is now at the centre of business conversations, and our journey in this space will continue with even greater determination.** The next frontier is engaging students and future leaders. We encourage sharing knowledge within communities because ethical leadership starts with awareness and action.

**Ratnesh Jha, Executive Director, UN Global Compact Network India**

**MSMEs are the backbone of India's economy, contributing over 40% to the manufacturing sector.** With more than 50 million registered MSMEs, their impact is unthinkable vast. Recent budgetary boosts and policy changes provide a much-needed push, but protecting and integrating micro-industries into the ESG framework is crucial for sustainable growth.

**Rajiv Chawla, Chairman, IamSMEIndia**

**Policy makers must ensure a conducive environment for MSMEs to thrive.** Factors like demonetization, GST, and global tariff policies have disproportionately affected small industries. India's MSMEs need collaborative efforts, better resource allocation, and strategic policy interventions to remain competitive in a rapidly evolving global market.

**Prof. Sunil Adnu, Professor of Economics & Public Policy, MDI - Gurgaon**

**Quality and reputation are essential for MSME growth.** Without a strong brand image, attracting talent and investment becomes difficult. Learning from global case studies, MSMEs must adopt new technologies and ensure consistency to build resilience and long-term success.

**S. Santhosh, General Manager - Operations, Crescent Innovation & Incubation Council (CIC)**

**MSMEs are among the largest job creators, yet they struggle with resource access, skilled manpower retention, and operational challenges.** Women entrepreneurs, in particular, face additional barriers due to gender biases. Addressing these issues through structured support and better networking opportunities is critical for inclusive economic growth.

**Aparna Ram Mohan, Co-Founder and Director, Brisativa Group**

**Collective action is key to fostering ethical business collaborations.** The United Nations Global Compact actively supports initiatives that promote transparency, accountability, and trust. The transformation happens when businesses take responsibility beyond compliance and drive ethical change at all levels.

**Teresa Centi, Partner Director, CAPRI Abogados**

**Patients must remain at the centre of healthcare collaborations.** Doctors, pharmaceuticals, compliance professionals, and every stakeholder play a crucial role in ensuring ethical, research-driven innovation. However, challenges like clinical trial dropouts and outreach barriers must be addressed to maintain trust and transparency in the system.

**Neha Baidik, Senior Director, Legal, Ethics, Compliance & Quality, Novo Nordisk India**

**Healthcare and pharma sectors have a moral obligation to maintain patient trust.** Beyond compliance, we need strong oversight, transparent processes, and accountable leadership. Ethical research, clear regulatory principles, and patient-centric policies will shape the future of responsible healthcare.

**Bratin Bag, Senior Director - Ethics & Business Integrity, South Asia, Sanofi**

**Ethical healthcare must be built on affordability, accessibility, and transparency.** Patient advocacy groups play a crucial role in ensuring clinical trial safety, reporting unmet medical needs, and pushing for greater accountability. Strengthening compliance frameworks will enhance trust and improve patient outcomes.

**Kishendu Biswas, Head of Ethics & Compliance, Takeda**

**Effective compliance is not just about policies; it's about awareness and implementation.** Engaging training methods—like game-based learning—help employees internalize ethical decision-making. To build trust, organizations must not only uphold compliance but also make it visible through action and vigilance.

**Anand Guruswamy, Senior General Manager - Compliance India and Sri Lanka, Siemens Gamesa**

**Governance is the foundation upon which Environmental and Social pillars of ESG stand.** ESG compliance is increasingly being driven by investors, making transparency and accountability non-negotiable. To build a truly sustainable business, companies must establish their own ESG frameworks, continuously monitor their activities, and integrate sustainability across their supply chain.

**Sunila Sahasrabudhe, President (India), Auctus ESG**

**Without a strong governance structure, ESG efforts remain unsustainable.** Profit with purpose should be the mantra of every organization. A robust governance system not only prevents integrity issues but also drives innovation, reduces risk, and ensures cost efficiency.

**Gagan Pathrak, GM and Head ESG & Sustainability, Reflex Group**

**Governance and compliance have seamlessly blended with ESG.** However, organizations must move beyond merely obtaining certifications to truly embracing transparency and ethical business practices. Building a strong governance structure over time is key to sustaining ESG goals.

**Kalpesh G. Lakshmi Viji, Global Head - Ethics & Business Integrity, Redington Limited**

**ESG is no longer just a corporate buzzword; it's a critical business requirement.** Regulatory frameworks like the BRSR have strengthened compliance, and ESG ratings are now essential for securing investments and market credibility. Transparency in public disclosures will define the success of ESG adoption in businesses.

**Neeru Bansal, Head - ESG, Cement Business, Adani Group**

**Shaping the Future**  
Collective Action for Ethical, Resilient, and Responsible Business Practices  
Date: February 13, 2025 | Time: 09:30 AM to 05:30 PM | Venue: The Leela Palace, Chennai

The inaugural Business Integrity Conclave, hosted by the United Nations Global Compact Network India (UN GCNI) at The Leela Palace, Chennai, brought together global business leaders, policymakers, and compliance experts to foster ethical, resilient, and responsible business practices. Under the theme "Shaping the Future: Collective Action for Ethical, Resilient, and Responsible Business Practices," the conclave served as a high-impact platform for discussions on governance, risk management, ethical healthcare collaborations, and ESG integration into corporate strategies. Integrity, transparency, and sustainability are no longer regulatory obligations alone—they are the foundation of corporate resilience. In an era of increasing regulatory scrutiny and stakeholder expectations, businesses must prioritize compliance, ethical leadership, and governance frameworks to safeguard their long-term growth.

**Strengthening Governance and Business Integrity**

The conclave commenced with an insightful inaugural session where industry leaders emphasized the importance of corporate governance in ensuring business credibility and long-term sustainability. Chetan Goradia, COO of Reflex Group, highlighted governance as a cornerstone of corporate resilience, while Neha Das, Head of Asia & Oceania, UN Global Compact, stressed the need for businesses to embrace ethical accountability. Siemens' Regional Compliance Officer, Sankar Balasubramanian, reinforced the significance of proactive integrity frameworks in mitigating corruption risks. A key milestone was the Consensus Framework Inauguration, an initiative to align pharmaceutical companies, healthcare professionals, and other stakeholders through structured integrity measures. This framework aims to enhance accountability and transparency in healthcare collaborations.

**Ethical Business as a Pillar of Resilience**

Discussions underscored how governance and compliance are essential for managing business risks, particularly for Micro, Small, and Medium Enterprises (MSMEs). These enter-

**Embedding Governance in ESG for Sustainable Growth**

A major focus of the conclave was the role of governance in driving Environmental, Social, and Governance (ESG) initiatives. While environmental and social factors are crucial, governance serves as the foundation for ethical and sustainable business practices. The discussions emphasized that without robust corporate governance, businesses cannot effectively implement sustainability strategies. Experts shared real-world examples of organizations that have successfully aligned governance frameworks with sustainability goals, reinforcing the need for greater transparency, anti-corruption measures, and responsible leadership in corporate decision-making.

can be both dynamic and engaging. He introduced innovative and interactive methods to enhance compliance training, making it more effective. By incorporating gamification and real-world scenarios, he illustrated how organizations can create an immersive and impactful compliance education experience.

**Revolutionizing Compliance: Making Training Engaging and Interactive**

Anand Guruswamy, Senior General Manager - Compliance (India and Sri Lanka), Siemens Gamesa, delivered an engaging presentation highlighting that compliance

**Moving Forward: A Culture of Integrity**

The Business Integrity Conclave 2025 concluded with a reaffirmation of UN GCNI's commitment to fostering ethical leadership and governance. Ratnesh Jha, Executive Director of UN GCNI, emphasized the organization's mission to drive collective action for integrity in business. Ganesh Reddy, Joint Secretary of UN GCNI & Founder of Citizens Foundation, extended gratitude to the speakers and participants, highlighting that the insights shared will shape a future where transparency, accountability, and sustainability remain paramount.

This landmark conclave established that business integrity is not just a regulatory requirement—it is a competitive advantage. Companies prioritizing ethical governance, proactive risk management, and ESG integration will be best positioned to navigate the evolving business landscape. The discussions initiated at the conclave will serve as a crucial foundation for shaping a more responsible, transparent, and resilient corporate ecosystem.

Mint • Mumbai • 17 Feb, 2025

## Can India become a global data centre hub

Page no  
1Language  
EnglishArticle Dimension  
747Supplement  
N/APosition  
Top RightAVE  
485564Circulation  
375K

## PLAIN FACTS

## Can India become a global data centre hub?

BY HOWINDIALIVES.COM

Last month, Mukesh Ambani-led Reliance Industries Ltd announced plans to build what may become the world's largest data centre, at an estimated investment of \$20-30 billion, marking RIL's formal entry into India's artificial intelligence (AI) infrastructure market, and aligning with the country's ambition to establish itself as a global data centre hub.

Data centres are physical facilities for storing, processing, and distributing digital data and applications. In the past few years, India has seen significant investments in data centres, driven by factors such as rising digital consumption, government initiatives, and the expansion of AI and cloud computing. According to CBRE, a global real estate consultancy, more than \$60 billion in investment commitments were made between 2019 and 2024 to establish data centres, with over \$19 billion in 2024 alone. Such investments could boost India's data centre capacity (expressed in megawatts and gigawatts to reflect energy dependence), which jumped from 877 MW in 2023 to an estimated 1,600 MW at the end of 2024, according to CBRE.

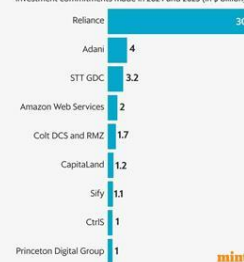
This will jump further as more investments pour in. Reliance alone is planning a capacity of 3 GW (1 GW = 1,000 MW). Scale aside, there are two points worth noting in the Reliance announcement. First, Reliance is building its data centre not in one of India's traditional IT hotspots, but in Jamnagar, Gujarat. And second, it has committed to using green energy to power its infrastructure. These reflect a broader trend, driven by two critical and interconnected issues facing the data centre industry: location and resources.



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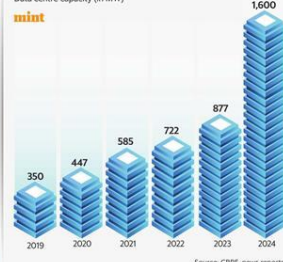
## Investments worth about \$45 billion are planned for data centres in India

Investment commitments made in 2024 and 2025 (in \$ billion)



## Data centre capacity in India nearly doubled in 2024

Data centre capacity (in MW)



Source: CBRE, news reports

## India's Digital Drive

INDIA HAS seen its digital consumption spike, driven by usage of internet and smartphones. Active internet user numbers in India rose to about 885 million in 2024 from 573 million in 2019, as per an IAMAI-Kantar report. Penetration was at 58%.

India's average monthly mobile data usage may touch 33-35GB by 2025-26 from 24GB at the end of 2023-24, as per Crisil Ratings. As AI picks up in India, data usage is expected to grow further, pushing the need for more data centres.

India's push for data localization is also driving investments in domestic data centres. Reserve Bank of India has mandated that sensitive financial data be stored and processed within the country's borders, while the Personal Data Protection Bill emphasizes local data storage requirements. Beyond regulatory compliance, local data storage also offers practical benefits, including reduced network latency and better processing speeds.

## India's internet penetration has been rising steadily, and it hit 58% in 2024

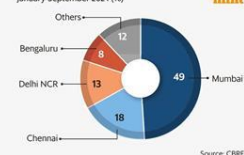
Internet subscribers (in million)



Source: Internet in India report 2024, IAMAI-Kantar

## Mumbai and Chennai account for nearly 70% of India's data centre stocks

City-wise share of India's data centre stocks, January-September 2024 (%)



Source: CBRE

## Cables vs Consumption

**BIG CITIES**, led by Mumbai, dominate India's data centre landscape. Mumbai has 49% of them, followed by Chennai's 18%, says CBRE. These two cities also have the highest concentration of landing points of undersea cables in India, connecting them to key cities in South-east Asia, West Asia, East Africa, and Europe, says a report by Avendus. Bengaluru and Delhi, which follow, are traditionally strong in information technology.

But India's tier-II and tier-III cities are also gaining traction, driven by lower real estate costs, improved infrastructure, and increasing digital penetration. Rural India has led urban India in active internet users since 2021, with 488 million rural versus 397 million urban users in 2024, the IAMAI-Kantar report said. "While hyperscale data centres will still manage the grunt work of the cloud, the data requirements of tier-II cities are on the rise on account of a decentralized workforce," Avendus said in its report.

## Power Plays

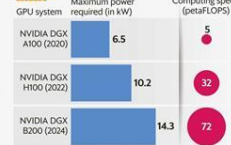
**GLOBALLY**, high power consumption by data centres is a worry. The International Energy Agency said in a report last year that data centres accounted for 1-1.3% of total global power usage. India will face questions about how it will meet higher power demand, as it looks to become a global data centre hub.

Newer graphic processing units, or GPUs, and servers can help reduce power usage, but current efforts on renewable energy use on data centres may not suffice. "Scaling up AI has the potential to start a bidding war for minerals, land, and water, driving up prices for essential resources," the economic survey has said. As groups such as Reliance and Adani expand presence in the data centre ecosystem, such interplays may come into the frame.

[www.howindialives.com](https://www.howindialives.com) is a database and search engine for public data.

## Compared with power usage, computing speed is rising faster

GPU system



The numbers in brackets indicate launch year of the system.

Source: Goldman Sachs Global Investment Research

PHAROS JOURNALISM

Eight deported Gujaratis arrive in Ahmedabad, sent to home towns

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
4	English	124	N/A	Middle Left	92794	682.81K

Eight deported Gujaratis arrive in Ahmedabad, sent to home towns

Press Trust of India  
AHMEDABAD

A plane carrying eight persons from Gujarat, who were among 116 Indians deported from the U.S. for alleged illegal immigration, landed at Ahmedabad airport from Amritsar on Sunday, officials said.

Soon after their arrival, the deportees were transported to their native places in police vehicles, Assistant Commissioner of Police (G Division) R.D. Oza said.

Out of the eight depor-



Police escort illegal immigrants deported from the U.S. upon their arrival at the Ahmedabad airport on Sunday. PTI

tees, three are from Gandhinagar and one from Ahmedabad, sources said.

They are part of the second group of Indians who were sent back from the U.S. after President Donald Trump started a crackdown on illegal immigrants.

Business Standard • Jaipur • 17 Feb, 2025

INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH

Page no 1, 3	Language English	Article Dimension 478	Supplement N/A	Position Top Center,Top Right	AVE 154485	Circulation 89.49K
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# India Inc profits crawl as sales stay sluggish

But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

**C**orporate India's struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBIDTM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly, the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶

ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
Note: Based on a common sample of 3,618 companies, excluding their listed subsidiaries; includes historical numbers of HDFC that merged with HDFC Bank in July 2023  
Source: Capitaline; compiled by BS Research Bureau



# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

% Y-o-Y change

	Net sales	Adj net profit
BFSI	9.9	8.3
Oil & Gas	0.6	-21.2
IT-Software	6.4	9.4
Mining & Metals	4.0	0.1
Automotive	8.2	0.6
Power	4.8	18.5
Pharmaceutical	9.8	22.7
FMCG	7.0	-3.8
Capital Goods	11.9	28.8
Cement	-1.4	-11.4
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>

BFSI: Banking, financial services, and insurance

Source: Capitaline, compiled by BS Research Bureau

than gross interest income for the third straight quarter, leading to a decline in net interest margins.

Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

Deccan Herald • Bengaluru • 17 Feb, 2025

BSE (last week)

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
10	English	23	N/A	Top Left	27510	1.4M



Deccan Herald • Bengaluru • 17 Feb, 2025

NSE (last week)

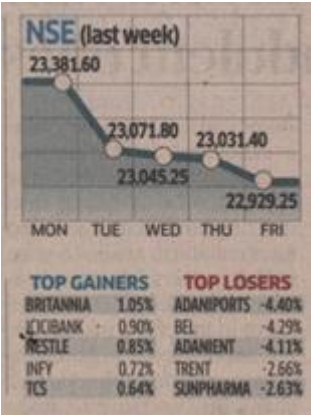
Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
10	English	22	N/A	Top Center	26854	1.4M



Deccan Herald • Bengaluru • 17 Feb, 2025

NSE (last week)

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
10	English	22	N/A	Top Center	26854	1.4M



Deccan Herald • Bengaluru • 17 Feb, 2025

US military plane with 112 deportees on board lands at Amritsar airport

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 5	English	201	N/A	Bottom Center,Middle Center	240761	1.4M

### US military plane with 112 deportees on board lands at Amritsar airport

CHANDIGARH, PTI: A US military aircraft carrying 112 illegal Indian immigrants landed at the Amritsar airport late on Sunday evening, the third such plane bringing deportees amid a crackdown by the Donald Trump administration against illegal immigrants.

The C-17 aircraft landed at the airport at 10.03 pm, sources said.

Of the 112 deportees, 44 are from Haryana, 33 from Gujarat, 31 from Punjab, two from Uttar Pradesh and one each from Uttarakhand and Himachal Pradesh, they added.



Deportees at Ahmedabad airport on Sunday. PTI

There are 19 women and 14 minors, including two infants, in the fresh batch of deportees, the sources said.

The family members of some of the deportees were present at the airport.

► Deportees, Page 5

# US plane with 112 deportees on board lands at Amritsar airport

Deportees, from Page 1

The third batch of deportees landed in Amritsar within 24 hours of another US military aircraft bringing the second such batch.

The deportees will be allowed to head home after the completion of all formalities, including immigration, verification and background checks.

On Saturday evening, a second aircraft brought 116

deportees from the United States, amid questions raised by several political leaders, including Punjab Chief Minister Bhagwant Mann, over the BJP-led Centre's move to allow planes carrying immigrants to land in Amritsar.

Mann even accused the Centre of trying to "defame Punjab as part of a conspiracy".

The first two batches of deportees were in shackles during the journey.

On Saturday's flight, the

Sikh deportees were allegedly without turbans.

The Shiromani Gurdwara Parbandhak Committee (SGPC) strongly condemned the US authorities for allegedly not allowing the Sikh deportees to wear turbans.

SGPC officials, who were deputed for providing "langar" and bus services to the deportees at the airport, gave "dastar" (turban) to the Sikhs.

Mann on Sunday said "the mass deportation from the

United States is an eye-opener for all of us", as he requested youngsters to shun the idea of going abroad illegally and work hard in the state to ensure its socio-economic growth.

Among the second batch of deportees, those hailing from Punjab were taken to their homes in police vehicles around 4.30 am on Sunday after immigration and background checks.

However, two deportees be-

longing to Rajpura in Patiala district were arrested upon their arrival in Amritsar in connection with a murder case. Sandeep Singh alias Sunny and Pradeep Singh were wanted in a murder case registered in Rajpura in 2023.

Sourav (20), who reached Chandiwala village in Ferozepur district on Sunday, told reporters that they were shackled en route to Amritsar. "We were handcuffed and our legs chained," he said.

The Economic Times • Delhi • 17 Feb, 2025

## Kept Calm, Now Carry On

Page no  
6Language  
EnglishArticle Dimension  
415Supplement  
N/APosition  
Bottom CenterAVE  
1082011Circulation  
420.14K

# Kept Calm, Now Carry On



Seema Sirohi

Flattery thy names are Trump and Modi. Call it a certified mutual admiration society, or close rapport, the two leaders heaped enough praise on each other that the positives dominated, and negatives were obscured for the most part.

In the battle of Trump's America vs the World, India not only escaped serious injury, but it also managed to plant the flag. It also bought time by giving a few clear wins on trade, oil-LNG purchases and defence acquisitions to the president-in-hurry. Behind the good vibes lay solid groundwork that began shortly after Trump won a second term and built on the old connect from the first.

First order of business was to clear the air. POTUS was told that Modi was 'coerced' into not meeting him as a candidate by elements in the US establishment. And that India's problems were linked to his. Agenda-driven people resent both leaders.

With politics under control, Delhi was confident the Trump-Modi meeting would go well. It did. In fact, better than expected. Beijing mandarins will have noted the bonhomie, trying to decipher how far Trump will go with India, while Delhi babus will wonder about the prez's careful remarks on Xi Jinping as Modi stood beside him. Trump's offer to mediate in the India-China border dispute was quickly scotched by the Indian side.

Trump's China policy is yet to take clear shape. But his India policy has. The partnership has transitioned smoothly, and it's all systems go. The 36-para joint statement covers old ground, builds further, adds new layers without losing gains made under Joe Biden. Old initiatives have been renamed, so Trump can own them. TRUST is the new iCET on

critical and emerging technologies. Everything now rests under the umbrella of a new 'US-India COMPACT for the 21<sup>st</sup> Century'.

The acronym soup has some new ingredients. Focus on AI infra, cooperation on small modular reactors and potential sale of advanced undersea systems to India. Plurilateral groupings like Quad will keep moving. Those started under Biden—the India-Middle East-Europe Corridor (IMEC) and I2U2 comprising India-Israel-US-UAE—will also continue. Nothing of significance has been Musk-ed, and some signals (terrorism) are stronger.

Extradition of Tahawwur Rana, a Pakistani Canadian accused in the Mumbai attacks, is imminent. Other extradition requests may be favourably considered. Khalistanis, including those in Canada, are on notice. Trump's team has been briefed on how Khalistanis use the US-Canada border to smuggle illegal migrants and fentanyl. They control crime syndicates, trucking networks and even the 'cultural milieu'—Punjabi rap is a lot about guns/drugs—and openly threaten anyone who dares to criticise them. But they might have overreached by getting into fentanyl smuggling. Now they're on the US radar.

Moving to India-US defence issues, it's well-known that Trump wants to push arms sales. Delhi has committed to buying six more P-81 maritime patrol aircraft and may buy more Chinook helicopters. It has also agreed

to co-produce Javelin missiles and Stryker combat vehicles even though experts have raised serious questions about need for the latter.

As for Trump's offer to sell F-35 stealth fighters, it's unlikely to go far. F-35s are hugely expensive and considered 'a system of systems' requiring a

whole range of accoutrements to be truly effective. A policy review is promised. But US officials will likely determine that F-35 could be 'compromised' by Russian S-400s present in India. If at all an offer comes, it will have such onerous conditions as to be meaningless.

That said, Trump's willingness to sell India the top fighter is still significant. Recall that he went against existing US policy in his first term to allow the sale of armed drones (MQ-9B Predators) to India paving the way for Biden to sign the deal.

Finally, the dreaded T-word. The sense is that tariff threats can be managed, because India has got ahead of the problem. Yes, Trump announced 'reciprocal tariffs' shortly before meeting Modi, and mentioned India's high tariffs at every opportunity. But it didn't seem to faze Modi or his team.

The plan is to have another go at a bilateral trade agreement, this time more seriously. The two sides promise to complete the first tranche of a BTA before Trump visits India for the Quad summit. Delhi has already lowered tariffs on Harley Davidsons, bourbon, tech products, and talked about increased market access on agri products like—hold your fork—duck meat. Americans want market access for chicken, but that remains a matter of negotiation, and taste.

Finally, TRUST is a clever acronym because trust had eroded somewhat after the Biden administration decided to go after Gautam Adani and flirt with US-based Khalistanis, to say nothing of 'Bangladesh'. Delhi seethed, but kept calm and carried on.

With Trump, what you see is what you get, and what you pay for. Delhi may find that easier to tackle.

LETTER FROM  
WASHINGTON

Thik se khana khaya?

## Kept Calm, Now Carry On

Page no  
6Language  
EnglishArticle Dimension  
415Supplement  
N/APosition  
Bottom CenterAVE  
143299Circulation  
61.91K

# Kept Calm, Now Carry On



Seema Sirohi

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Thik se khana khaya?

Third U.S. aircraft lands in Amritsar with over 100 Indian deportees

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 12	English	356	N/A	Bottom Left,Middle Left	266944	682.81K

# Third U.S. aircraft lands in Amritsar with over 100 Indian deportees

**Vikas Vasudeva**  
CHANDIGARH

A third United States aircraft carrying nearly 112 undocumented Indian migrants landed at the Amritsar International Airport on Sunday night.

According to officials, 31 of the deportees were from Punjab, 44 from Haryana, 33 from Gujarat, two from Uttar Pradesh and one each from Himachal Pradesh and Uttarakhand.

The second batch of 116 deportees who landed in Amritsar on Saturday night on a U.S. military C-17 aircraft said they were handcuffed and chained during the flight.

“We were handcuffed and our legs were



**Back home:** The police escort U.S. deportees at the Ahmedabad airport on Sunday. They had landed in Amritsar a day earlier. PTI

chained,” Daljit Singh from Kurala Kalan village in Hoshiarpur district, said in Hoshiarpur on Sunday.

Sources said women were not shackled, unlike on the first deportation flight on February 5.

The deportations follow U.S. President Donald Trump’s crackdown on illegal immigrants.

The first plane brought 104 illegal migrants in handcuffs and chains to Amritsar, inviting sharp

criticism, with the Opposition questioning the Union government why they had been “deported in shackles”.

On Saturday night, after immigration and background checks, the deportees from Punjab were taken to their homes in police vehicles.

**Two arrested**

The Punjab Police arrested two young deportees, Sandeep Singh and Pradeep Singh, who hail from Rajpura in Patiala district, in connection with a murder case of 2023, Patiala’s Senior Superintendent of Police Nanak Singh said.

**CONTINUED ON**  
» PAGE 12

## Third U.S. aircraft lands with over 100 deportees

Mr. Daljit Singh told presspersons in Hoshiarpur that he was duped by a travel agent who, instead of directly taking him to the U.S., resorted to the *dunki* (donkey) route to illegally enter the country.

Sharing his ordeal, Sourav, 27, from Chandiwala village in Ferozepur district of Punjab, who left for the U.S. in December 2024, said the travel agent had assured him legal entry to the U.S., but instead, he had been taken to the U.S. border through Mexico, and while crossing the border, the American authorities caught him on January 27.

“They kept me along with others in a camp for several days. Two days ago, we were told that we were being sent to India on a plane,” he said.

On February 15, ahead of the second flight from the U.S., senior Congress leader and Rajya Sabha member P. Chidambaram took to social media platform X to target the Union government.

“All eyes will be on the U.S. aircraft which will land today [Saturday] in Amritsar bringing back illegal immigrants. Will the deportees be handcuffed and their legs tied with ropes? It is a test for Indian diplomacy,” Mr. Chidambaram said in his post.

A large number of people, especially youth from Punjab, travel abroad in the hope of a better life, including a rising trend of considerable magnitude in illegal migration. However, there is a paucity of authentic data on illegal migration in the public domain.

The Punjab Police set up a Special Investigation Team to probe illegal human trafficking and migration after the first batch landed. So far, 10 first information reports have been registered against travel agents based on the statements of deportees.

Punjab Chief Minister Bhagwant Mann urged the youth of Punjab to learn lessons from the deportation of illegal migrants, appealing to them to shun the idea of going abroad by wrong means.

The Economic Times • Pune • 17 Feb, 2025

Ujjain conclave spurs Rs 1 lakh crore investment

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
9	English	38	N/A	Top Center	14254	102.04K



## Deep state, shallow state naon state ki behas

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	Hindi	1177	N/A	Top Right	264911	26.42K

# डीप स्टेट, शैलो स्टेट नॉन-स्टेट की बहस

तमाम लोकतांत्रिक देशों में डीप स्टेट षडयंत्र सिद्धांतों को आगे बढ़ाने का काम करता है। सबसे पहले अमेरिका में ऐसा हुआ और भारत भी उसी राह पर चल रहा है।

अभी 2025 शुरू ही हुआ है और लगता है कि 'डीप स्टेट' को 'वर्ष का शब्द' करार दे दिया जाएगा। कुछ भी गलत होता है तो ठीकरा डीप स्टेट के सिर फोड़ दिया जाता है। मगर यह कोई मिथक नहीं है। यह हमारे जीवन और शासन व्यवस्था का उतना ही अंग है, जितना शैलो स्टेट और नॉन स्टेट। हमें इन परिभाषाओं की पड़ताल करके देखना चाहिए कि ये किस तरह एक-दूसरे गुंथे हुए हैं। डीप स्टेट अब तमाम लोकतांत्रिक देशों में षडयंत्र सिद्धांतों को आगे बढ़ाने का जरिया बन गया है। सबसे पहले हमें शब्दकोष या विकीपीडिया में इसकी परिभाषा पर ध्यान देना चाहिए। इसके मुताबिक डीप स्टेट सत्ता का गोपनीय और अनधिकृत नेटवर्क है, जो देश के राजनीतिक नेतृत्व से अलग रहकर अपने एजेंडे और लक्ष्य के लिए काम करता रहता है। जाहिर है इसमें नकारात्मकता और साजिश की बू आती है। तो तीन उदाहरण देखते हैं।

1. बांग्लादेश में सत्ता परिवर्तन। यह सड़कों पर हिंसा भरा नेतृत्वहीन और नाटकीय घटनाक्रम था। इसकी तोहमत अमेरिकी डीप स्टेट के मथे मढ़ दी गई। इसे अमेरिकी डीप स्टेट की कामयाबी भी बताया गया और कहा गया कि भारत में भी ऐसा ही करने की योजना है। वजह? बाइडन प्रशासन और अमेरिकी डीप स्टेट नरेंद्र मोदी की पसंद नहीं करते।

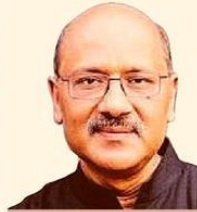
2. दो साल में अदानी समूह के खिलाफ एक के बाद एक खुलासे। इनमें से कई खुलासे संदिग्ध से दिखने वाले शॉर्ट सेलर समूह हिंडनबर्ग ने लगाए, जो जिस तरह

आया था उसी रहस्यमय तरीके से अचानक गायब हो गया। ऑर्गनाइज्ड क्राइम ऐंड करप्शन रिपोर्टिंग प्रोजेक्ट (ओसीसीआरपी) से रकम पाने वाले कई अन्य संस्थानों से भी तमाम खबरें आईं। इंटरनैशनल कंसॉटियम ऑफ इन्वेस्टिगेटिव जर्नलिज्म (आईसीआईजे) भी है। दोनों को ओपन सोसाइटी फाउंडेशन से मदद मिलती है, जिसकी बुनियाद जॉर्ज सोरोस ने रखी थी। सोरोस को वाम रुझान वाला अराजकतावादी कहा जाता है। उन्होंने ही 1992 में बैंक ऑफ इंग्लैंड और पाउंड को तोड़ दिया था। 1997 के वित्तीय संकट में कई पूर्वी एशियाई देशों को कमजोर करने का आरोप भी उन पर ही है। इन दोनों संगठनों ने अदानी के खिलाफ खबरों में मदद की। इसमें साजिश का सिद्धांत यह है कि अदानी नहीं पढ़ें के पीछे से असली हमला मोदी सरकार पर था। प्रधानमंत्री नरेंद्र मोदी ने संसद में मौजूदा बजट सत्र में कहा भी था कि कई सालों में पहली बार कोई सत्र विदेशी हरकतों के बिना आरंभ हुआ है।

3. तीसरी बात कनाडा और अमेरिका में हुई, जहां भारत शर्मिदा करने वाले मुश्किल हालात में फंसा था। ये मामले वहां सिख चरमपंथियों की गतिविधियों से जुड़े हैं। दोनों मामलों में अमेरिकी मीडिया ने वैसे ही बढ़चढ़कर खबरें चलाईं, जैसे फाइनैशियल टाइम्स ने अदानी मामले में चलाई थीं। कहा

जा रहा है कि यह सब संयोग तो नहीं है और जरूर यह डीप स्टेट का काम होगा। अब तो डॉनल्ड ट्रंप, ईलॉन मस्क और उनके साथी भी यही कह रहे हैं।

मगर क्या बांग्लादेश में हम पक्के तौर पर कह सकते हैं कि यह 'संभावित गोपनीय और अवैध' समूहों का काम है, जो अमेरिका सरकार की निगरानी में काम कर रहे थे? अगर आपने पिछले महीने जॉर्ज सोरोस के बेटे की वे तस्वीरें देखीं, जिनमें वह बांग्लादेश के मुख्य सलाहकार मोहम्मद युनुस से मिलने ढाका आए थे तो आपका शक पुख्ता हो जाएगा। इसके बाद वह तस्वीर भी देखें जिसमें जो बाइडन युनुस के साथ गलबहियां करते नजर आ रहे हैं। अगर हसीना का पतन वाकई अमेरिका के



राष्ट्र की बात

शेखर गुप्ता

इशारे पर हुआ तो क्या कोई डीप स्टेट अपने दम पर काम कर रहा था? या बाइडन प्रशासन के साथ मिलीभगत थी? ऐसा था तो यह डीप स्टेट की उस परिभाषा पर खरा नहीं उतरता, जो साजिश सिद्धांत के पैरोकार देते हैं।

ऐसे रहस्यमय और अस्पष्ट परिभाषा वाले संगठन होते हैं जो किसी नियमित सत्ता के उपकरण के तौर पर काम करते हैं। मगर अब उलझाने वाला सवाल है कि लश्कर-ए-तैयबा और जैश-ए-मोहम्मद को आप क्या कहेंगे? नॉन-स्टेट एक्टर यानी राज्य की सत्ता से अलग ताकत या डीप स्टेट? पाकिस्तान इन दोनों परिभाषाओं को

आसानी से नकार देगा। वास्तव में वे की सत्ता से जुड़े हैं और भारत को बहुत अधिक नुकसान पहुंचाते हैं।

अदानी का मामला जटिल हो सकता है क्योंकि हिंडनबर्ग या ओसीसीआरपी की अधिकतर खबरों में अमेरिकी सरकार की सीधी भूमिका नहीं दिखती। तो क्या डीप स्टेट काम कर रहा था? लेकिन अमेरिकी न्याय विभाग और प्रतिभूति एवं विनिमय आयोग ने जो कहा वह हिंडनबर्ग से बहुत अधिक नुकसान पहुंचाने वाला था। अब सवाल है कि हिंडनबर्ग और ओसीसीआरपी राज्य से अलग काम कर रहे थे या उसके साथ मिलकर? या इसका उलट सच है?

और आखिर में भारत को कनाडा और अमेरिका में निज्जर और पन्नुन पर जिन समस्याओं का सामना करना पड़ा, उन्हें डीप स्टेट की गतिविधि इसलिए बताया गया क्योंकि अमेरिका और कनाडा के मीडिया का कुछ हिस्सा इन पर ज्यादा सक्रिय था। मगर उसकी तमाम खबरें इन देशों के खुफिया अधिकारियों से मिली जानकारी पर ही थीं। कुछ लोग डीप स्टेट को अफसरशाही, प्रशासनिक सेवा, पुलिस, सशस्त्र बल, न्यायपालिका, न्यायमक, चुनाव आयोग और अन्य संस्था मान सकते हैं, जो कई सरकारों के दौरान काम करती रहती हैं। वे कायदे से काम करती हैं, निरंतरता बनाए रखती हैं और विरासत की रक्षा करती हैं। 1996 से 1999 के बीच भारत में प्रधानमंत्री बदलते रहे मगर बेहतरीन नौकरशाहों, सैन्य नेताओं और परमाणु वैज्ञानिकों ने हमारा सामरिक कार्यक्रम जारी रखा, उसकी हिफाजत की और एक शब्द भी बाहर नहीं जाने दिया।

यही व्यवस्था अलग ढंग से भी काम कर सकती है। अगर उन्होंने इतने सालों तक परमाणु परिसंपत्तियों को गोपनीय रखा, शांतिपूर्ण उद्देश्य वाली बताया तो 1998 में उन्हें सैन्य बताते हुए सबके सामने क्यों ले आए? क्योंकि वाजपेयी सरकार ने ऐसा करने के लिए कहा। जो डीप स्टेट निरंतरता देता है और मोटे तौर पर नीतियों और संप्रभुता के प्रति निष्ठा अटूट रहने का भरोसा दिलाता है वह राजनीतिक नेतृत्व के कहने पर बदल भी जाता है। इसे हम शैलो स्टेट कहते हैं। शैलो या उथलेपन का मतलब कमजोरी नहीं बल्कि ढलना है।

असली ताकत तो उन्हीं के पास होती है। राजनीतिक नेतृत्व उनका इस्तेमाल डीप स्टेट को नियंत्रण में रखने के लिए करता है। शैलो स्टेट कमजोर होता है तभी डीप स्टेट एजेंडा संभालता है। हमने परमाणु समझौते पर मनमोहन सिंह के हस्ताक्षर होने के बाद ऐसा होते देखा था। समझौते का ज्यादातर विरोध उनके दफ्तर और विदेश मंत्रालय से लीक हुई जानकारी पर आधारित था। विरोध करने वाले अमेरिका के विरोधी और ऐसे लोग थे, जिन्हें यह समझौता पच नहीं रहा था। यही वजह है कि परमाणु जवाबदेही कानून ऐसा बना जिसने समझौते के लाभ समाप्त कर दिए। मोदी सरकार के बजट में इसे बदलने का वादा किया गया है और मोदी-ट्रंप के सझा बयान में भी इसका जिक्र है। आखिर में नॉन-स्टेट कहां नजर आता है? प्राचीन काल से संप्रभु देश अपना काम निकालने के लिए नॉन-स्टेट कारकों का प्रयोग करते रहे हैं। तीसरी शताब्दी ईसा पूर्व में अशोक के समय के भिक्षुओं से लेकर मध्यकालीन सुफियों तक और अब ऑक्सफैम, ओमिडियार तथा सोरोस तक नॉन-स्टेट कारकों के पास असली शक्ति तभी होती है जब वे राज्य की सत्ता के साथ मिलकर काम करते हैं।

उदाहरण के लिए यूएस एजेंसी फॉर इंटरनैशनल डेवलपमेंट (यूएसएड) क्या है? यह डीप स्टेट नहीं हो सकती है क्योंकि यह अमेरिका सरकार के हाथ में है। इतनी ज्यादा है कि अब तो मार्को रूबियो ने इसकी सीधी कमान संभालकर इसे विदेश मंत्रालय में जोड़ लिया है। ट्रंप की आपत्ति है कि इस पर वामपंथी विचारकों ने कब्जा कर लिया था, जो इसका इस्तेमाल अमेरिका के हित में नहीं बल्कि अपना उल्लू सीधा करने के लिए कर रहे थे।

सहस्राब्दियों लॉचकर आज के भारत में आए और पूछें कि राष्ट्रीय स्वयंसेवक संघ क्या है? भारतीय जनता पार्टी कहेंगी कि यह नॉन-स्टेट संस्था और दुनिया का सबसे बड़ा गैर सरकारी संगठन है। कांग्रेस इसे भारतीय जनता पार्टी का डीप स्टेट बताएगी। अगर आप दोनों से सोनिया गांधी की राष्ट्रीय सलाहकार परिषद के बारे में पूछें तो दोनों का जवाब इसके एकदम उलट होगा। शैलो स्टेट के किसी मुखिया का डीप स्टेट दूसरे मुखिया के लिए नॉन-स्टेट कारक हो जाता है।

The Economic Times • Pune • 17 Feb, 2025

Gwalior MC receives proposals worth Rs 8000 Cr

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
9	English	32	N/A	Middle Center	11820	102.04K



Business Standard • Kolkata • 17 Feb, 2025

## India Inc profits crawl as sales stay sluggish

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 3	English	474	N/A	Top Center, Top Right	130383	35.97K

# India Inc profits crawl as sales stay sluggish

But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

Corporate India's struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBIDTM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly, the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶

ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
Note: Based on a common sample of 3,618 companies, excluding their listed subsidiaries; Includes historical numbers of HDFC that merged with HDFC Bank in July 2023  
Source: Capitaline; compiled by BS Research Bureau



▶ FROM PAGE 1

# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

% Y-o-Y change

	Net sales	Adj net profit
BFSI	9.9	8.3
Oil & Gas	0.6	-21.2
IT-Software	6.4	9.4
Mining & Metals	4.0	0.1
Automotive	8.2	0.6
Power	4.8	18.5
Pharmaceutical	9.8	22.7
FMCG	7.0	-3.8
Capital Goods	11.9	28.8
Cement	-1.4	-11.4
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>

BFSI: Banking, financial services, and insurance

Source: Capitaline, compiled by BS Research Bureau

than gross interest income for the third straight quarter, leading to a decline in net interest margins.

Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

The Economic Times • Kolkata • 17 Feb, 2025

## Kept Calm, Now Carry On

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
6	English	306	N/A	Bottom Center	219021	117.98K

# Kept Calm, Now Carry On



Seema Sirohi

Flattery thy names are Trump and Modi. Call it a certified mutual admiration society, or close rapport, the two leaders heaped enough praise on each other that the positives dominated, and negatives were obscured for the most part.

In the battle of Trump's America vs the World, India not only escaped serious injury, but it also managed to plant the flag. It also bought time by giving a few clears wins on trade, oil-LNG purchases and defence acquisitions to the president-in-hurry. Behind the good vibes lay solid groundwork that began shortly after Trump won a second term and built on the old connect from the first.

First order of business was to clear the air. POTUS was told that Modi was 'coerced' into not meeting him as a candidate by elements in the US establishment. And that India's problems were linked to his. Agenda-driven people resent both leaders.

With politics under control, Delhi was confident the Trump-Modi meeting would go well. It did. In fact, better than expected. Beijing mandarins will have noted the bonhomie, trying to decipher how far Trump will go with India, while Delhi babus will wonder about the prez's careful remarks on Xi Jinping as Modi stood beside him. Trump's offer to mediate in the India-China border dispute was quickly scotched by the Indian side.

Trump's China policy is yet to take clear shape. But his India policy has. The partnership has transitioned smoothly, and it's all systems go. The 36-para joint statement covers old ground, builds further, adds new layers without losing gains made under Joe Biden. Old initiatives have been renamed, so Trump can own them. TRUST is the new ICET on

critical and emerging technologies. Everything now rests under the umbrella of a new 'US-India COMPACT for the 21<sup>st</sup> Century'.

The acronym soup has some new ingredients. Focus on AI infra, cooperation on small modular reactors and potential sale of advanced undersea systems to India. Plurilateral groupings like Quad will keep moving. Those started under Biden—the India-Middle East-Europe Corridor (IMEC) and I2U2 comprising India-Israel-US-UAE—will also continue. Nothing of significance has been Musk-ed, and some signals (terrorism) are stronger.

Extradition of Tahawwur Rana, a Pakistani Canadian accused in the Mumbai attacks, is imminent. Other extradition requests may be favourably considered. Khalistanis, including those in Canada, are on notice. Trump's team has been briefed on how Khalistanis use the US-Canada border to smuggle illegal migrants and fentanyl. They control crime syndicates, trucking networks and even the 'cultural milieu'—Punjabi rap is a lot about guns/drugs—and openly threaten anyone who dares to criticise them. But they might have overreached by getting into fentanyl smuggling. Now they're on the US radar.

Moving to India-US defence issues, it's well-known that Trump wants to push arms sales. Delhi has committed to buying six more P-8I maritime patrol aircraft and may buy more Chinook helicopters. It has also agreed

to co-produce Javelin missiles and Stryker combat vehicles even though experts have raised serious questions about need for the latter.

As for Trump's offer to sell F-35 stealth fighters, it's unlikely to go far. F-35s are hugely expensive and considered 'a system of systems' requiring a

whole range of accoutrements to be truly effective. A policy review is promised. But US officials will likely determine that F-35 could be 'compromised' by Russian S-400s present in India. If at all an offer comes, it will have such onerous conditions as to be meaningless.

That said, Trump's willingness to sell India the top fighter is still significant. Recall that he went against existing US policy in his first term to allow the sale of armed drones (MQ-9B Predators) to India paving the way for Biden to sign the deal.

Finally, the dreaded T-word. The sense is that tariff threats can be managed, because India has got ahead of the problem. Yes, Trump announced 'reciprocal tariffs' shortly before meeting Modi, and mentioned India's high tariffs at every opportunity. But it didn't seem to faze Modi or his team.

The plan is to have another go at a bilateral trade agreement, this time more seriously. The two sides promise to complete the first tranche of a BTA before Trump visits India for the Quad summit. Delhi has already lowered tariffs on Harley Davidsons, bourbon, tech products, and talked about increased market access on agri products like—hold your fork—duck meat. Americans want market access for chicken, but that remains a matter of negotiation, and taste.

Finally, TRUST is a clever acronym because trust had eroded somewhat after the Biden administration decided to go after Gautam Adani and flirt with US-based Khalistanis, to say nothing of 'Bangladesh'. Delhi seethed, but kept calm and carried on.

With Trump, what you see is what you get, and what you pay for. Delhi may find that easier to tackle.



LETTER FROM WASHINGTON



Thik se khana khaya?

The Economic Times • Jaipur • 17 Feb, 2025

## Kept Calm, Now Carry On

Page no  
6Language  
EnglishArticle Dimension  
415Supplement  
N/APosition  
Bottom CenterAVE  
64381Circulation  
33.32K

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Finally, the dreaded T-word. The sense is that tariff threats can be managed, because India has got ahead of the problem. Yes, Trump announced 'reciprocal tariffs' shortly before meeting Modi, and mentioned India's high tariffs at every opportunity. But it didn't seem to faze Modi or his team.

The plan is to have another go at a bilateral trade agreement, this time more seriously. The two sides promise to complete the first tranche of a BTA before Trump visits India for the Quad summit. Delhi has already lowered tariffs on Harley Davidsons, bourbon, tech products, and talked about increased market access on agri products like—hold your fork—duck meat. Americans want market access for chicken, but that remains a matter of negotiation, and taste.

Finally, TRUST is a clever acronym because trust had eroded somewhat after the Biden administration decided to go after Gautam Adani and flirt with US-based Khalistanis, to say nothing of 'Bangladesh'. Delhi seethed, but kept calm and carried on.

With Trump, what you see is what you get, and what you pay for. Delhi may find that easier to tackle.



Thik se khana khaya?

Loksatta • Mumbai • 17 Feb, 2025

## Adani's visit to nuclear power plant

Page no 1, 6	Language Marathi	Article Dimension 143	Supplement N/A	Position Bottom Right,Middle Left	AVE 560662	Circulation 784.32K
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# अदानी यांची अणुऊर्जा प्रकल्पाला भेट

‘एनपीसीआयएल’च्या अधिकाऱ्यांशी तंत्रज्ञानावर चर्चा

नीरज राऊत, लोकसत्ता

**पालघर :** अदानी समुहाचे अध्यक्ष गौतम अदानी यांच्यासह ऊर्जा क्षेत्रातील त्यांच्या कंपन्यांच्या अधिकाऱ्यांनी रविवारी तारापूर अणुऊर्जा प्रकल्पाला भेट दिली. यावेळी त्यांनी प्रकल्पातील अधिकाऱ्यांकडून संबंधित तंत्रज्ञान आणि अन्य बाबींची माहिती घेतली.

गौतम अदानी यांच्यासह अदानी एनर्जी, अदानी ग्रीन व एनर्जी स्ट्रॅटेजी या कंपन्यांचे अधिकारी सकाळी साडे दहाच्या सुमारास हेलिकॉप्टरने तारापूरला दाखल झाले. भेटीदरम्यान देशाचा



अणुऊर्जा कार्यक्रम, सद्यस्थिती व भविष्यासाठीचा दृष्टिकोन याबाबत न्यूक्लियर पावर कॉर्पोरेशन ऑफ

इंडिया (एनपीसीआयएल) तारापूर व मुख्यालय येथील वरिष्ठ अधिकाऱ्यांनी (पान ६ वर)

## अदानी यांची अणुऊर्जा प्रकल्पाला भेट

(पान १ वरून) त्यांना माहिती दिली तसेच अदानी समूहाच्या शिष्टमंडळाने अणुऊर्जा प्रकल्प तीन व चारला प्रत्यक्ष भेटही दिली. अदानींसह त्यांच्या समूहाचे अधिकारी दुपारी ३ वाजेपर्यंत तारापूर प्रकल्पात होते. यंदाच्या अर्थसंकल्पात अणुऊर्जा उत्पादनाला चालना देण्यासाठी भरघोस तरतूद केली आहे. या पार्श्वभूमीवर अदानी यांच्या या भेटीला महत्त्व प्राप्त झाले आहे.

Loksatta • Mumbai • 17 Feb, 2025

## Adani's visit to nuclear power plant

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 6	Marathi	143	N/A	Bottom Right,Middle Left	560662	784.32K

# अदानी यांची अणुऊर्जा प्रकल्पाला भेट

‘एनपीसीआयएल’च्या अधिकाऱ्यांशी तंत्रज्ञानावर चर्चा

नीरज राऊत, लोकसत्ता

**पालघर :** अदानी समुहाचे अध्यक्ष गौतम अदानी यांच्यासह ऊर्जा क्षेत्रातील त्यांच्या कंपन्यांच्या अधिकाऱ्यांनी रविवारी तारापूर अणुऊर्जा प्रकल्पाला भेट दिली. यावेळी त्यांनी प्रकल्पातील अधिकाऱ्यांकडून संबंधित तंत्रज्ञान आणि अन्य बाबींची माहिती घेतली.

गौतम अदानी यांच्यासह अदानी एनर्जी, अदानी ग्रीन व एनर्जी स्ट्रॅटेजी या कंपन्यांचे अधिकारी सकाळी साडे दहाच्या सुमारास हेलिकॉप्टरने तारापूरला दाखल झाले. भेटीदरम्यान देशाचा



अणुऊर्जा कार्यक्रम, सद्यस्थिती व भविष्यासाठीचा दृष्टिकोन याबाबत न्यूक्लियर पावर कॉर्पोरेशन ऑफ

इंडिया (एनपीसीआयएल) तारापूर व मुख्यालय येथील वरिष्ठ अधिकाऱ्यांनी (पान ६ वर)

## अदानी यांची अणुऊर्जा प्रकल्पाला भेट

(पान १ वरून) त्यांना माहिती दिली तसेच अदानी समूहाच्या शिष्टमंडळाने अणुऊर्जा प्रकल्प तीन व चारला प्रत्यक्ष भेटही दिली. अदानींसह त्यांच्या समूहाचे अधिकारी दुपारी ३ वाजेपर्यंत तारापूर प्रकल्पात होते. यंदाच्या अर्थसंकल्पात अणुऊर्जा उत्पादनाला चालना देण्यासाठी भरघोस तरतूद केली आहे. या पार्श्वभूमीवर अदानी यांच्या या भेटीला महत्त्व प्राप्त झाले आहे.

Loksatta • Mumbai • 17 Feb, 2025

## Adani's visit to nuclear power plant

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
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# अदानी यांची अणुऊर्जा प्रकल्पाला भेट

‘एनपीसीआयएल’च्या अधिकाऱ्यांशी तंत्रज्ञानावर चर्चा

नीरज राऊत, लोकसत्ता

**पालघर :** अदानी समुहाचे अध्यक्ष गौतम अदानी यांच्यासह ऊर्जा क्षेत्रातील त्यांच्या कंपन्यांच्या अधिकाऱ्यांनी रविवारी तारापूर अणुऊर्जा प्रकल्पाला भेट दिली. यावेळी त्यांनी प्रकल्पातील अधिकाऱ्यांकडून संबंधित तंत्रज्ञान आणि अन्य बाबींची माहिती घेतली.

गौतम अदानी यांच्यासह अदानी एनर्जी, अदानी ग्रीन व एनर्जी स्ट्रॅटेजी या कंपन्यांचे अधिकारी सकाळी साडे दहाच्या सुमारास हेलिकॉप्टरने तारापूरला दाखल झाले. भेटीदरम्यान देशाचा



अणुऊर्जा कार्यक्रम, सद्यस्थिती व भविष्यासाठीचा दृष्टिकोन याबाबत न्यूक्लियर पावर कॉर्पोरेशन ऑफ

इंडिया (एनपीसीआयएल) तारापूर व मुख्यालय येथील वरिष्ठ अधिकाऱ्यांनी (पान ६ वर)

## अदानी यांची अणुऊर्जा प्रकल्पाला भेट

(पान १ वरून) त्यांना माहिती दिली तसेच अदानी समूहाच्या शिष्टमंडळाने अणुऊर्जा प्रकल्प तीन व चारला प्रत्यक्ष भेटही दिली. अदानींसह त्यांच्या समूहाचे अधिकारी दुपारी ३ वाजेपर्यंत तारापूर प्रकल्पात होते. यंदाच्या अर्थसंकल्पात अणुऊर्जा उत्पादनाला चालना देण्यासाठी भरघोस तरतूद केली आहे. या पार्श्वभूमीवर अदानी यांच्या या भेटीला महत्त्व प्राप्त झाले आहे.

Kerala Koumudi • Kochi • 17 Feb, 2025

## Flights diverted

Page no  
5Language  
MalayalamArticle Dimension  
269Supplement  
N/APosition  
Middle LeftAVE  
268955Circulation  
187.3K

# വിമാനങ്ങൾ തിരിച്ചുവിട്ടു

തിരുവനന്തപുരം: എയർഫീൽഡ് ഗ്രൗണ്ട് ലൈറ്റിംഗുമായി ബന്ധപ്പെട്ട സാങ്കേതിക തകരാറിനെ തുടർന്ന് രണ്ടുവേ തുറന്നുകൊടുക്കുന്നത് വൈകിയതിനാൽ ഇന്നലെ 5 വിമാനങ്ങൾ കൊച്ചി, മ

ധുര വിമാനത്താവളങ്ങളിലേക്ക് തിരിച്ചുവിട്ടു. രണ്ടുവേ രാത്രി 7.15 ന് തുറന്നതോടെ വിമാനങ്ങൾ വീണ്ടും തിരുവനന്തപുരത്ത് തിരിച്ചിറങ്ങി. ഇപ്പോൾ എല്ലാ സർവീസുകളും സാധാരണഗതിയിലാണ്.

Punjab Kesari • Chandigarh • 17 Feb, 2025

## Priyanka at the airport

Page no  
9Language  
HindiArticle Dimension  
202Supplement  
N/APosition  
Middle RightAVE  
186589Circulation  
867.98K

# एयरपोर्ट पर प्रियंका



बॉलीवुड से लेकर हॉलीवुड तक अपनी एक्टिंग का जलवा दिखाने वाली एक्ट्रेस प्रियंका चोपड़ा को मुम्बई एयरपोर्ट पर स्पॉट किया गया। प्रियंका चोपड़ा इन दिनों महेश बाबू की 1000 करोड़ी फिल्म को लेकर चर्चा में बनी हुई हैं। फिल्म को बाहुबली डायरैक्टर एस.एस. राजामौली डायरैक्ट कर रहे हैं। वहीं जुहू स्थित एक सैलून के बाहर अभिनेत्री ट्विंकल खन्ना को स्पॉट किया गया।



Lokmat • Mumbai • 17 Feb, 2025

## Adani's visit to Tarapur Nuclear Power Station

Page no  
2Language  
MarathiArticle Dimension  
128Supplement  
N/APosition  
Bottom RightAVE  
128492Circulation  
604.7K

# अदानींची तारापूर अणुऊर्जा केंद्राला भेट

लोकमत न्यूज नेटवर्क

**बोईसर :** अदानी उद्योगसमूहाचे अध्यक्ष गौतम अदानी यांनी रविवारी तारापूर अणुऊर्जा केंद्राला भेट देऊन अणुऊर्जा आणि त्यासंदर्भातील तंत्रज्ञान याची माहिती जाणून घेतली. अदानी यांच्या भेटीचे कारण समजू शकले नसले तरी भविष्यात अदानी समूह खासगी लघु अणुऊर्जा क्षेत्रात उतरण्याची शक्यता असल्याची चर्चा आहे.

गौतम अदानी सकाळी साडेदहाच्या सुमारास हेलिकॉप्टरने बोईसर पूर्वेकडील हेलिपॅडवर उतरून अणुऊर्जा केंद्रात पोहोचले. त्यांना अणुऊर्जा केंद्रातील अधिकारी व एनपीसीआयएल मुख्यालयातील वरिष्ठ अधिकार्यांनी अणुऊर्जेसंदर्भातील उपक्रम आणि भविष्यातील योजना यांची माहिती दिली. अदानींसोबत अदानी एनर्जी, अदानी ग्रीन अँड एनर्जी स्ट्रॅटेजीचे वरिष्ठ अधिकारी व टेक्निकल टीम होती.

Lokmat • Mumbai • 17 Feb, 2025

## Adani's visit to Tarapur Nuclear Power Station

Page no 2	Language Marathi	Article Dimension 128	Supplement N/A	Position Bottom Right	AVE 128492	Circulation 604.7K
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# अदानींची तारापूर अणुऊर्जा केंद्राला भेट

लोकमत न्यूज नेटवर्क

**बोईसर :** अदानी उद्योगसमूहाचे अध्यक्ष गौतम अदानी यांनी रविवारी तारापूर अणुऊर्जा केंद्राला भेट देऊन अणुऊर्जा आणि त्यासंदर्भातील तंत्रज्ञान याची माहिती जाणून घेतली. अदानी यांच्या भेटीचे कारण समजू शकले नसले तरी भविष्यात अदानी समूह खासगी लघु अणुऊर्जा क्षेत्रात उतरण्याची शक्यता असल्याची चर्चा आहे.

गौतम अदानी सकाळी साडेदहाच्या सुमारास हेलिकॉप्टरने बोईसर पूर्वेकडील हेलिपॅडवर उतरून अणुऊर्जा केंद्रात पोहोचले. त्यांना अणुऊर्जा केंद्रातील अधिकारी व एनपीसीआयएल मुख्यालयातील वरिष्ठ अधिकार्यांनी अणुऊर्जेसंदर्भातील उपक्रम आणि भविष्यातील योजना यांची माहिती दिली. अदानींसोबत अदानी एनर्जी, अदानी ग्रीन अँड एनर्जी स्ट्रॅटेजीचे वरिष्ठ अधिकारी व टेक्निकल टीम होती.

Lokmat • Mumbai • 17 Feb, 2025

## Adani's visit to Tarapur Nuclear Power Station

Page no 2	Language Marathi	Article Dimension 128	Supplement N/A	Position Bottom Right	AVE 128492	Circulation 604.7K
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# अदानींची तारापूर अणुऊर्जा केंद्राला भेट

लोकमत न्यूज नेटवर्क

**बोईसर :** अदानी उद्योगसमूहाचे अध्यक्ष गौतम अदानी यांनी रविवारी तारापूर अणुऊर्जा केंद्राला भेट देऊन अणुऊर्जा आणि त्यासंदर्भातील तंत्रज्ञान याची माहिती जाणून घेतली. अदानी यांच्या भेटीचे कारण समजू शकले नसले तरी भविष्यात अदानी समूह खासगी लघु अणुऊर्जा क्षेत्रात उतरण्याची शक्यता असल्याची चर्चा आहे.

गौतम अदानी सकाळी साडेदहाच्या सुमारास हेलिकॉप्टरने बोईसर पूर्वेकडील हेलिपॅडवर उतरून अणुऊर्जा केंद्रात पोहोचले. त्यांना अणुऊर्जा केंद्रातील अधिकारी व एनपीसीआयएल मुख्यालयातील वरिष्ठ अधिकार्यांनी अणुऊर्जेसंदर्भातील उपक्रम आणि भविष्यातील योजना यांची माहिती दिली. अदानींसोबत अदानी एनर्जी, अदानी ग्रीन अँड एनर्जी स्ट्रॅटेजीचे वरिष्ठ अधिकारी व टेक्निकल टीम होती.

Jag Bani • Chandigarh • 17 Feb, 2025

## Airport par priyanka

Page no  
7Language  
EnglishArticle Dimension  
111Supplement  
N/APosition  
Middle RightAVE  
44243Circulation  
124.76K

## ਏਅਰਪੋਰਟ 'ਤੇ ਪ੍ਰਿਅੰਕਾ



ਬਾਲੀਵੁੱਡ ਤੋਂ ਲੈ ਕੇ ਹਾਲੀਵੁੱਡ ਤੱਕ  
ਆਪਣੀ ਐਕਟਿੰਗ ਦਾ ਜਲਵਾ  
ਦਿਖਾਉਣ ਵਾਲੀ ਅਦਾਕਾਰਾ ਪ੍ਰਿਅੰਕਾ  
ਚੋਪੜਾ ਮੁੰਬਈ ਏਅਰਪੋਰਟ 'ਤੇ ਸਪਾਟ  
ਹੋਈ। ਪ੍ਰਿਅੰਕਾ ਚੋਪੜਾ ਇਨ੍ਹੀਂ ਦਿਨੀਂ  
ਮਹੇਸ਼ ਬਾਬੂ ਦੀ '1000 ਕਰੋੜੀਂ'  
ਫਿਲਮ ਨੂੰ ਲੈ ਕੇ ਚਰਚਾ ਵਿਚ ਹੈ।  
ਫਿਲਮ ਨੂੰ ਬਾਹੂਬਲੀ ਐੱਸ.ਐੱਸ.  
ਰਾਜਮੌਲੀ ਡਾਇਰੈਕਟ ਕਰ  
ਰਹੇ ਹਨ। ਉੱਥੇ ਹੀ, ਜੁਹੂ  
ਸਬਿਤ ਇਕ ਸੈਲੂਨ ਦੇ  
ਬਾਹਰ ਅਦਾਕਾਰਾ  
ਟਵਿੰਕਲ ਖੰਨਾ ਨੂੰ  
ਦੇਖਿਆ ਗਿਆ।



# Business Standard • Chandigarh • 17 Feb, 2025

## Champions Ethical & Resilient Business Practices

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	English	1314	N/A	Top Left	203631	19.8K



**Resilient business practices and integrity are not just ethical imperatives but competitive advantages. By fostering a culture of trust and implementing strong governance mechanisms, businesses can build long-term sustainability and credibility in the market.**  
**Neha Das, Head, Asia & Oceania, United Nations Global Compact**



**Business ethics has never been an easy conversation, but we have seen remarkable progress through consultation and collaboration. We aim to create a platform for stakeholders to address systemic issues like corruption and promote open dialogue. Collective action is the only way forward.**  
**Ratnesh Jha, Executive Director, UN Global Compact Network India**



**Integrity begins with individual actions and must be embedded in our daily work. While governance discussions often focus on governments, the private sector has a crucial role in shaping transparency and accountability initiatives like the Siemens Integrity Initiative and global collaborations with GCN India are steps toward meaningful change.**  
**Rajat Chawla, Regional Compliance Officer, Siemens**



**Governance is now at the centre of business conversations, and our journey in this space will continue with even greater determination. The next frontier is engaging students and future leaders. We encourage sharing knowledge within communities because ethical leadership starts with awareness and action.**  
**Ganesh Reddy, Joint Secretary of UN GCN & Founder of Citizens Foundation, Global Compact Network India**



**MSMEs are the backbone of India's economy, contributing over 40% to the manufacturing sector. With more than 50 million registered MSMEs, their impact is unmissable. Recent budgetary boosts and policy changes provide a much-needed push, but protecting and integrating micro-enterprises into the ESG framework is crucial for sustainable growth.**  
**Prof. Sunil Ashra, Professor of Economics & Public Policy, MDI - Gurgaon**



**Policy makers must ensure a conducive environment for MSMEs to thrive. Factors like demonetization, GST, and global tariff policies have disproportionately affected small industries. India's MSMEs need collaborative efforts, better resource utilization, and strategic policy interventions to remain competitive in a rapidly evolving global market.**  
**S. Santhosh, General Manager - Operations, Crescent Innovation & Incubation Council (CIC)**



**Quality and reputation are essential for MSME growth. Without a strong brand image, attracting talent and investment becomes difficult. Learning from global case studies, MSMEs must adopt new technologies and ensure consistency to build resilience and long-term success.**  
**Aparna Ram Mohan, Co-Founder and Director, Srisattva Group**



**MSMEs are among the largest job creators, yet they struggle with resource access, skilled manpower retention, and operational challenges. Women entrepreneurs, in particular, face additional barriers due to gender biases. Addressing these issues through structured support and better networking opportunities is critical for inclusive economic growth.**  
**Nitesh Bakhshi, Senior Director, Legal, Ethics, Compliance & Quality, Novo Nordisk India**



**Collective action is key to fostering ethical business collaborations. The United Nations Global Compact actively supports initiatives that promote transparency, accountability, and trust. True transformation happens when businesses take responsibility beyond compliance and drive ethical change at all levels.**  
**Bratin Bag, Senior Director, Ethics & Business Integrity, South Asia, Sanofi**



**Patients must remain at the centre of healthcare collaborations. Doctors, pharmacists, compliance professionals, and every stakeholder play a crucial role in ensuring ethical, research-driven innovation. However, challenges like clinical trial disruptions and outreach barriers must be addressed to maintain trust and transparency in the system.**  
**Anand Gurusamy, Senior General Manager - Compliance (India and Sri Lanka), Siemens Gamesa**



**Healthcare and pharma sectors have a moral obligation to maintain patient trust. Beyond compliance, we need strong oversight, transparent processes, and accountable leadership. Ethical research, clear regulatory principles, and patient-centric policies will shape the future of responsible healthcare.**  
**Sunita Sahasrabudhe, President (India), Auctus ESG**



**Ethical healthcare must be built on affordability, accessibility, and transparency. Patient advocacy groups play a crucial role in ensuring clinical trial safety, reporting unmet medical needs, and pushing for greater accountability. Strengthening compliance frameworks will enhance trust and improve patient outcomes.**  
**Gagan Pathrak, GM and Head ESG & Sustainability, Reflex Group**



**Effective compliance is not just about policies; it's about awareness and implementation. Engaging training methods—like game-based learning—help employees internalize ethical decision-making. To build trust, organizations must not only uphold compliance but also make it visible through action and vigilance.**  
**Kalpathy G Lakshmi Vign, Global Head - Ethics & Business Integrity, Redington Limited**



**Governance is the foundation upon which Environmental and Social pillars of ESG stand. ESG compliance is increasingly being driven by investors, making transparency and accountability non-negotiable. To build a truly sustainable business, companies must establish their own ESG frameworks, continuously monitor their activities, and integrate sustainability across their supply chain.**  
**Neeru Bansal, Head - ESG, Cement Business, Adani Group**



**Without a strong governance structure, ESG efforts remain unsustainable. Profit with purpose should be the mantra of every organization. A robust governance system not only prevents integrity issues but also drives innovation, reduces risk, and ensures cost efficiency.**  
**Neeru Bansal, Head - ESG, Cement Business, Adani Group**



**Governance and compliance have seamlessly blended with ESG. However, organizations must move beyond merely obtaining certifications to truly embracing transparency and ethical business practices. Building a strong governance structure over time is key to sustaining ESG goals.**  
**Neeru Bansal, Head - ESG, Cement Business, Adani Group**



**ESG is no longer just a corporate buzzword; it's a critical business requirement. Regulatory frameworks like the BRSR have strengthened compliance, and ESG ratings are now essential for securing investments and market credibility. Transparency in public disclosures will define the success of ESG adoption in businesses.**  
**Neeru Bansal, Head - ESG, Cement Business, Adani Group**

### Shaping the Future

Collective Action for Ethical, Resilient, and Responsible Business Practices

Date: February 10, 2025 | Time: 09:00 AM to 03:30 PM | Venue: The Leela Palace, Chennai



### BUSINESS INTEGRITY CONCLAVE 2025

## Champions Ethical & Resilient Business Practices



### Strengthening Governance and Business Integrity

The conclave commenced with an insightful inaugural session where industry leaders emphasized the importance of corporate governance in ensuring business credibility and long-term sustainability. Chetan Goradia, COO of Reflex Group, highlighted governance as a cornerstone of corporate resilience, while Neha Das, Head of Asia & Oceania, UN Global Compact, stressed the need for businesses to embrace ethical accountability. Siemens Regional Compliance Officer, Samkar Balasubramanian, reinforced the significance of proactive integrity frameworks in mitigating corruption risks. A key milestone was the Consensus Framework Inauguration, an initiative to align pharmaceutical companies, healthcare professionals, and other stakeholders through structured integrity measures. This framework aims to enhance accountability and transparency in healthcare collaborations.

### Ethical Business as a Pillar of Resilience

Discussions underscored how governance and compliance are essential for managing business risks, particularly for Micro, Small, and Medium Enterprises (MSMEs). These enter-

### Embedding Governance in ESG for Sustainable Growth

A major focus of the conclave was the role of governance in driving Environmental, Social, and Governance (ESG) initiatives. While environmental and social factors are crucial, governance serves as the foundation for ethical and sustainable business practices. The discussions emphasized that without robust corporate governance, businesses cannot effectively implement sustainability strategies. Experts shared real-world examples of organizations that have successfully aligned governance frameworks with sustainability goals, reinforcing the need for greater transparency, anti-corruption measures, and responsible leadership in corporate decision-making.

### Revolutionizing Compliance: Making Training Engaging and Interactive

Anand Gurusamy, Senior General Manager - Compliance (India and Sri Lanka), Siemens Gamesa, delivered an engaging presentation highlighting that compliance

### Moving Forward: A Culture of Integrity

The Business Integrity Conclave 2025 concluded with a reaffirmation of UN GCN's commitment to fostering ethical leadership and governance. Ratnesh Jha, Executive Director of UN GCN, emphasized the organization's mission to drive collective action for integrity in business. Ganesh Reddy, Joint Secretary of UN GCN & Founder of Citizens Foundation, extended gratitude to the speakers and participants, highlighting that the insights shared will shape a future where transparency, accountability, and sustainability remain paramount. This landmark conclave established that business integrity is not just a regulatory requirement—it is a competitive advantage. Companies prioritizing ethical governance, proactive risk management, and ESG integration will be best positioned to navigate the evolving business landscape. The discussions initiated at the conclave will serve as a crucial foundation for shaping a more responsible, transparent, and resilient corporate ecosystem.

The Times of India • Kochi • 17 Feb, 2025

## Focus on senior batters as team departs for champions trophy

Page no 15	Language English	Article Dimension 433	Supplement N/A	Position Middle Right	AVE 121164	Circulation 210.4K
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## FOCUS ON SENIOR BATTERS AS TEAM DEPARTS FOR CHAMPIONS TROPHY

**Mumbai:** Dressed nattily in a white T-shirt and black tracks, Rohit Sharma got down from his car and walked towards his teammates at the departure lounge amid loud calls of 'Rohit bhai' and 'Rohit sir' by fans waiting near the Chhatrapati Shivaji Maharaj International Airport entrance. Most of the squad members arrived in the team bus, including head coach Gautam Gambhir, vice-captain Shubman Gill and star batter Virat Kohli. The stars obliged some fans by signing autographs or waving at a few of them. Soon, the team boarded an afternoon flight to Dubai for the upcoming

Champions Trophy amid heightened optimism of netting another global trophy after winning the T20 World Cup last June. A Jasprit Bumrah-less India will open their campaign against Bangladesh on Feb 20 in Dubai before the much-anticipated blockbuster against traditional rivals Pakistan on Feb 23, and then the Men in Blue will take on New Zealand on March 2 to round off their league engagements.

The confidence – of the fans and the team – has been boosted by India's recent 3-0 ODI series whitewash at home over England. Those supporters assembled at the Mumbai airport will be hoping that the icons led by Rohit and Kohli will pull off another triumph like they did in the West Indies last year. If those scenes are to be repeated, then India will need runs from both Rohit and Kohli's blades. PTI

The Economic Times • Delhi • 17 Feb, 2025

Gwalior RIC receives proposals worth Rs 8000 Cr

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
11	English	43	N/A	Middle Right	111401	420.14K

GWALIOR REGIONAL INDUSTRY CONCLAVE

Gwalior RIC receives proposals worth Rs 8000 Cr

- Adani Ports to invest Rs. 3,500 crore in two projects in Guna and Shivpuri.
- 35 thousand new employment opportunities for people of the state.
- 120 letters of intent issued for the allotment of 268 acres of land, attracting Rs 1,680 crore in investment and creating 6,600 jobs.
- 47 units worth Rs. 1586 crore inaugurated in Bhind, Shajapur, Dhar, Neemuch, Pandhurna districts.

Third U.S. aircraft lands in Amritsar with over 100 Indian deportees

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 10	English	336	N/A	Bottom Left,Middle Left	365799	956.08K

# Third U.S. aircraft lands in Amritsar with over 100 Indian deportees

Vikas Vasudeva  
CHANDIGARH

A third United States aircraft carrying nearly 112 undocumented Indian migrants landed at the Amritsar International Airport on Sunday night.

According to officials, 31 of the deportees were from Punjab, 44 from Haryana, 33 from Gujarat, two from Uttar Pradesh and one each from Himachal Pradesh and Uttarakhand.

The second batch of 116 deportees who landed in Amritsar on Saturday night on a U.S. military C-17 aircraft said they were handcuffed and chained during the flight.

“We were handcuffed and our legs were



**Back home:** The police escort U.S. deportees at the Ahmedabad airport on Sunday. They had landed in Amritsar a day earlier. PTI

chained,” Daljit Singh from Kurala Kalan village in Hoshiarpur district, said in Hoshiarpur on Sunday.

Sources said women were not shackled, unlike on the first deportation flight on February 5.

The deportations follow U.S. President Donald Trump’s crackdown on illegal immigrants.

The first plane brought 104 illegal migrants in handcuffs and chains to Amritsar, inviting sharp

criticism, with the Opposition questioning the Union government why they had been “deported in shackles”.

On Saturday night, after immigration and background checks, the deportees from Punjab were taken to their homes in police vehicles.

**Two arrested**

The Punjab Police arrested two young deportees, Sandeep Singh and Pradeep Singh, who hail from Rajpura in Patiala district, in connection with a murder case of 2023, Patiala’s Senior Superintendent of Police Nanak Singh said.

**CONTINUED ON**  
» PAGE 10

## Third U.S. aircraft lands with over 100 deportees

Mr. Daljit Singh told presspersons in Hoshiarpur that he was duped by a travel agent who, instead of directly taking him to the U.S., resorted to the *dunki* (donkey) route to illegally enter the country.

Sharing his ordeal, Sourav, 27, from Chandiwala village in Ferozepur district of Punjab, who left for the U.S. in December 2024, said the travel agent had assured him legal entry to the U.S., but instead, he had been taken to the U.S. border through Mexico, and while crossing the border, the American authorities caught him on January 27.

“They kept me along with others in a camp for several days. Two days ago, we were told that we were being sent to India on a plane,” he said.

On February 15, ahead of the second flight from the U.S., senior Congress leader and Rajya Sabha member P. Chidambaram took to social media platform X to target the Union government.

“All eyes will be on the U.S. aircraft which will land today [Saturday] in Amritsar bringing back illegal immigrants. Will the deportees be handcuffed and their legs tied with ropes? It is a test for Indian diplomacy,” Mr. Chidambaram said in his post.

A large number of people, especially youth from Punjab, travel abroad in the hope of a better life, including a rising trend of considerable magnitude in illegal migration. However, there is a paucity of authentic data on illegal migration in the public domain.

The Punjab Police set up a Special Investigation Team to probe illegal human trafficking and migration after the first batch landed. So far, 10 first information reports have been registered against travel agents based on the statements of deportees.

Punjab Chief Minister Bhagwant Mann urged the youth of Punjab to learn lessons from the deportation of illegal migrants, appealing to them to shun the idea of going abroad by wrong means.

Lokmat • Mumbai • 17 Feb, 2025

## Immediately remove huts higher than 14 feet

Page no  
2Language  
MarathiArticle Dimension  
583Supplement  
N/APosition  
Top LeftAVE  
582847Circulation  
604.7K

## १४ फुटांपेक्षा उंच झोपड्या तातडीने हटवा



प्रासंगिक

गौतम चॅटर्जी

माजी संस्थापक, अध्यक्षा, महारेरा

**धा** रावी पुनर्विकास प्रकल्पात पात्र व्यक्तीला मालकी हक्काने, तर अपात्र व्यक्तीला भाड्याने घर देण्याचा शासनाचा निर्णय अगदी योग्य आहे. धारावीचा हाच किता 'एसआर' योजनेत बदल करून गिरवता आला तर मोफत घर देण्याऐवजी भाड्याने घर देण्याच्या योजनेला चालना मिळेल. याव्यतिरिक्त एखादी पात्र व्यक्ती पैसे देऊन योजनेत घर घेऊ इच्छित असेल तर तशी मुभा त्याला द्यायला हवी. जेणेकरून त्यांना ते घर भाड्याने देता येईल. त्याचा फायदा भाड्याने राहणाऱ्या लोकांना होईल. कारण मुंबई किंवा कोणत्याही शहरात बाहेरून येणाऱ्या सर्व व्यक्तींना किंवा सर्व लोकांना बड्या खासगी बिल्डरांच्या गृहनिर्माण प्रकल्पात मालकी हक्काने घर घेता येत नाही. त्यामुळे असे बदल केले आणि पात्र व्यक्तीला दुसरे घर पैसे घेऊन दिले तर त्याला ते घर भाड्याने देता येईल आणि रेंटल हाउसिंगला चालना मिळेल. शिवाय मोफत घरे न देण्याच्या निर्णयालाही यश येईल.

काही खासगी संस्थांच्या सर्वेक्षणानुसार, मुंबईच्या झोपडपट्टीत आजघडीला ३९ टक्के लोक भाड्याने राहतात. भाड्याने राहणाऱ्या लोकांना 'एसआर'मध्ये कोणताही फायदा दिला जात नव्हता. कारण एका झोपडीच्या स्ट्रक्चरमध्ये दोनपेक्षा अधिक कुटुंब राहत आहेत. दरम्यान,

१९९५ पर्यंत कट ऑफ डेट म्हणजे पात्र झोपडीधारकांचा विचार पुढे आला. ही डेट नंतर २०००, २०११ करण्यात आली. वर्ष २०१७ मध्ये झोपडपट्टी अधिनियम सेक्शन ३ ब ५ फ अन्वये कायद्यात पहिल्यांदा बदल करण्यात आले. २०११ पर्यंत जे लोक आले आहेत त्यांना पात्र समजले जाईल आणि त्या अपात्र लोकांना सवलत असेल तर तिथेच किंवा इतर त्यांचे मालकी किंवा भाडेतत्त्वावर पुनर्वसन केले जाईल. शासनाचा हा सर्वात योग्य निर्णय होता. कारण वांद्रे किंवा इतर ठिकाणी चार ते पाच मजल्यांच्या झोपडपट्ट्या आहेत. शासनाचा नियम १४ फुटांचा असताना ज्या-ज्या ठिकाणी झोपडपट्टी त्यापेक्षा जास्त उंचीची वाढविण्यात आली आहे. त्याचे समर्थन करता येत नाही. त्यावर कठोर कारवाई अपेक्षित आहे.

शासनाने पहिल्यांदा धारावी प्रकल्पात २०१७ च्या बदलानुसार निर्णय घेतला. धारावीतल्या सर्व्हेमध्ये त्यांनी सांगितले की, २०११ पूर्वीचे जे आहेत त्यांना मालकी हक्काने मोफत घरे मिळतील. त्यानंतरचे जे आहेत किंवा अपात्र असतील त्यांना भाडेतत्त्वावर घर दिले जाईल. शासनाचा हा सर्वात योग्य निर्णय आहे. प्रत्येक झोपडीच्या बांधकामात एकापेक्षा जास्त कुटुंब राहत असतील तर त्यांची नोंद घेणेही आवश्यक आहे. त्यांना मोफत नाही; पण भाडेतत्त्वावर घर दिले जावे. कारण त्यांना पण मोफत घर दिले तर वाढीव 'एफएसआय' जास्त द्यावे लागेल. बिल्डरांचा तेवढाच फायदा करून द्यावा लागेल. कारण बिल्डर काहीच फुकटात बांधून देणार नाही. त्याच्या मोबदल्यात आपल्याला त्यांना 'एफएसआय' द्यावा लागेल. म्हणून अशा लोकांना विस्थापित करण्यापेक्षा योजनेत बदल त्यांना भाडेतत्त्वावर घरे दिली तर सर्वात योग्य निर्णय होईल.

Third U.S. aircraft lands in Amritsar with over 100 Indian deportees

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 10	English	311	N/A	Middle Left	55933	117.58K

# Third U.S. aircraft lands in Amritsar with over 100 Indian deportees

Vikas Vasudeva  
CHANDIGARH

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According to officials, 31 of the deportees were from Punjab, 44 from Haryana, 33 from Gujarat, two from Uttar Pradesh and one each from Himachal Pradesh and Uttarakhand.

The second batch of 116 undocumented Indian migrants who landed in Amritsar on Saturday night on a U.S. military C-17 aircraft said they were handcuffed and chained during the flight. “We were handcuffed and our legs were



**Back home:** The police escort U.S. deportees at the Ahmedabad airport on Sunday. They had landed in Amritsar a day earlier. PTI

chained,” Daljit Singh from Kurala Kalan village in Hoshiarpur district, one of the deportees, said in Hoshiarpur on Sunday.

Sources said women were not shackled, unlike on the previous deporta-

tion flight on February 5.

The deportations follow U.S. President Donald Trump’s crackdown on illegal immigrants. The first plane brought 104 illegal immigrants in handcuffs and chains to Amritsar, in-

viting sharp criticism, with the Opposition questioning the Union government why they had been “deported in shackles”.

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**Two arrested**

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**CONTINUED ON**  
» PAGE 10

## Third U.S. aircraft lands with over 100 deportees

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Punjab Chief Minister Bhagwant Mann urged the youth of Punjab to learn lessons from the deportation of illegal migrants, appealing to them to shun the idea of going abroad by wrong means.

— ANI

## Deepstate shello state Non state ki behas

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	Hindi	1177	N/A	Top Right	123625	15.51K

# डीप स्टेट, शैलो स्टेट नॉन-स्टेट की बहस

तमाम लोकतांत्रिक देशों में डीप स्टेट षडयंत्र सिद्धांतों को आगे बढ़ाने का काम करता है। सबसे पहले अमेरिका में ऐसा हुआ और भारत भी उसी राह पर चल रहा है।

अभी 2025 शुरू ही हुआ है और लगता है कि 'डीप स्टेट' को 'वर्ष का शब्द' करार दे दिया जाएगा। कुछ भी गलत होता है तो ठीकरा डीप स्टेट के सिर फोड़ दिया जाता है। मगर यह कोई मिथक नहीं है। यह हमारे जीवन और शासन व्यवस्था का उतना ही अंग है, जितना शैलो स्टेट और नॉन स्टेट। हमें इन परिभाषाओं की पड़ताल करके देखना चाहिए कि ये किस तरह एक-दूसरे गुंथे हुए हैं। डीप स्टेट अब तमाम लोकतांत्रिक देशों में षडयंत्र सिद्धांतों को आगे बढ़ाने का जरिया बन गया है। सबसे पहले हमें शब्दकोष या विकीपीडिया में इसकी परिभाषा पर ध्यान देना चाहिए। इसके मुताबिक डीप स्टेट सत्ता का गोपनीय और अनधिकृत नेटवर्क है, जो देश के राजनीतिक नेतृत्व से अलग रहकर अपने एजेंडे और लक्ष्य के लिए काम करता रहता है। जाहिर है इसमें नकारात्मकता और साजिश की बू आती है। तो तीन उदाहरण देखते हैं।

1. बांग्लादेश में सत्ता परिवर्तन। यह सड़कों पर हिंसा भरा नेतृत्वहीन और नाटकीय घटनाक्रम था। इसकी तोहमत अमेरिकी डीप स्टेट के मथ्ये मढ़ दी गई। इसे अमेरिकी डीप स्टेट की कामयाबी भी बताया गया और कहा गया कि भारत में भी ऐसा ही करने की योजना है। वजह? बाइडन प्रशासन और अमेरिकी डीप स्टेट नरेंद्र मोदी की पसंद नहीं करते।

2. दो साल में अदानी समूह के खिलाफ एक के बाद एक खुलासे। इनमें से कई खुलासे संदिग्ध से दिखने वाले शॉर्ट सेलर समूह हिंडनबर्ग ने लगाए, जो जिस तरह

आया था उसी रहस्यमय तरीके से अचानक गायब हो गया। ऑर्गनाइज्ड क्राइम ऐंड करप्शन रिपोर्टिंग प्रोजेक्ट (ओसीसीआरपी) से रकम पाने वाले कई अन्य संस्थानों से भी तमाम खबरें आईं। इंटरनैशनल कंसॉटियम ऑफ इन्वेस्टिगेटिव जर्नलिज्म (आईसीआईजे) भी है। दोनों को ओपन सोसाइटी फाउंडेशन से मदद मिलती है, जिसकी बुनियाद जॉर्ज सोरोस ने रखी थी। सोरोस को वाम रुझान वाला अराजकतावादी कहा जाता है। उन्होंने ही 1992 में बैंक ऑफ इंग्लैंड और पाउंड को तोड़ दिया था। 1997 के वित्तीय संकट में कई पूर्वी एशियाई देशों को कमजोर करने का आरोप भी उन पर ही है। इन दोनों संगठनों ने अदानी के खिलाफ खबरों में मदद की। इसमें साजिश का सिद्धांत यह है कि अदानी नहीं पढ़ें के पीछे से असली हमला मोदी सरकार पर था। प्रधानमंत्री नरेंद्र मोदी ने संसद में मौजूदा बजट सत्र में कहा भी था कि कई सालों में पहली बार कोई सत्र विदेशी हरकतों के बिना आरंभ हुआ है।

3. तीसरी बात कनाडा और अमेरिका में हुई, जहां भारत शर्मिदा करने वाले मुश्किल हालात में फंसा था। ये मामले वहां सिख चरमपंथियों की गतिविधियों से जुड़े हैं। दोनों मामलों में अमेरिकी मीडिया ने वैसे ही बढ़चढ़कर खबरें चलाईं, जैसे फाइनैशियल टाइम्स ने अदानी मामले में चलाई थीं। कहा

जा रहा है कि यह सब संयोग तो नहीं है और जरूर यह डीप स्टेट का काम होगा। अब तो डॉनल्ड ट्रंप, ईलॉन मस्क और उनके साथी भी यही कह रहे हैं।

मगर क्या बांग्लादेश में हम पक्के तौर पर कह सकते हैं कि यह 'संभावित गोपनीय और अवैध' समूहों का काम है, जो अमेरिका सरकार की निगरानी में काम कर रहे थे? अगर आपने पिछले महीने जॉर्ज सोरोस के बेटे की वे तस्वीरें देखीं, जिनमें वह बांग्लादेश के मुख्य सलाहकार मोहम्मद युनुस से मिलने ढाका आए थे तो आपका शक पुख्ता हो जाएगा। इसके बाद वह तस्वीर भी देखें जिसमें जो बाइडन युनुस के साथ गलबहियां करते नजर आ रहे हैं। अगर हसीना का पतन वाकई अमेरिका के



राष्ट्र की बात

शेखर गुप्ता

इशारे पर हुआ तो क्या कोई डीप स्टेट अपने दम पर काम कर रहा था? या बाइडन प्रशासन के साथ मिलीभगत थी? ऐसा था तो यह डीप स्टेट की उस परिभाषा पर खरा नहीं उतरता, जो साजिश सिद्धांत के पैरोकार देते हैं।

ऐसे रहस्यमय और अस्पष्ट परिभाषा वाले संगठन होते हैं जो किसी नियमित सत्ता के उपकरण के तौर पर काम करते हैं। मगर अब उलझाने वाला सवाल है कि लश्कर-ए-तैयबा और जैश-ए-मोहम्मद को आप क्या कहेंगे? नॉन-स्टेट एक्टर यानी राज्य की सत्ता से अलग ताकत या डीप स्टेट? पाकिस्तान इन दोनों परिभाषाओं को

आसानी से नकार देगा। वास्तव में वे की सत्ता से जुड़े हैं और भारत को बहुत अधिक नुकसान पहुंचाते हैं।

अदानी का मामला जटिल हो सकता है क्योंकि हिंडनबर्ग या ओसीसीआरपी की अधिकतर खबरों में अमेरिकी सरकार की सीधी भूमिका नहीं दिखती। तो क्या डीप स्टेट काम कर रहा था? लेकिन अमेरिकी न्याय विभाग और प्रतिभूति एवं विनिमय आयोग ने जो कहा वह हिंडनबर्ग से बहुत अधिक नुकसान पहुंचाने वाला था। अब सवाल है कि हिंडनबर्ग और ओसीसीआरपी राज्य से अलग काम कर रहे थे या उसके साथ मिलकर? या इसका उलट सच है?

और आखिर में भारत को कनाडा और अमेरिका में निज्जर और पन्नुन पर जिन समस्याओं का सामना करना पड़ा, उन्हें डीप स्टेट की गतिविधि इसलिए बताया गया क्योंकि अमेरिका और कनाडा के मीडिया का कुछ हिस्सा इन पर ज्यादा सक्रिय था। मगर उसकी तमाम खबरें इन देशों के खुफिया अधिकारियों से मिली जानकारी पर ही थीं। कुछ लोग डीप स्टेट को अफसरशाही, प्रशासनिक सेवा, पुलिस, सशस्त्र बल, न्यायपालिका, न्यायमक, चुनाव आयोग और अन्य संस्था मान सकते हैं, जो कई सरकारों के दौरान काम करती रहती हैं। वे कायदे से काम करती हैं, निरंतरता बनाए रखती हैं और विरासत की रक्षा करती हैं। 1996 से 1999 के बीच भारत में प्रधानमंत्री बदलते रहे मगर बेहतरीन नौकरशाहों, सैन्य नेताओं और परमाणु वैज्ञानिकों ने हमारा सामरिक कार्यक्रम जारी रखा, उसकी हिफाजत की और एक शब्द भी बाहर नहीं जाने दिया।

यही व्यवस्था अलग ढंग से भी काम कर सकती है। अगर उन्होंने इतने सालों तक परमाणु परिसंपत्तियों को गोपनीय रखा, शांतिपूर्ण उद्देश्य वाली बताया तो 1998 में उन्हें सैन्य बताते हुए सबके सामने क्यों ले आए? क्योंकि वाजपेयी सरकार ने ऐसा करने के लिए कहा। जो डीप स्टेट निरंतरता देता है और मोटे तौर पर नीतियों और संप्रभुता के प्रति निष्ठा अटूट रहने का भरोसा दिलाता है वह राजनीतिक नेतृत्व के कहने पर बदल भी जाता है। इसे हम शैलो स्टेट कहते हैं। शैलो या उथलेपन का मतलब कमजोरी नहीं बल्कि ढलना है।

असली ताकत तो उन्हीं के पास होती है। राजनीतिक नेतृत्व उनका इस्तेमाल डीप स्टेट को नियंत्रण में रखने के लिए करता है। शैलो स्टेट कमजोर होता है तभी डीप स्टेट एजेंडा संभालता है। हमने परमाणु समझौते पर मनमोहन सिंह के हस्ताक्षर होने के बाद ऐसा होते देखा था। समझौते का ज्यादातर विरोध उनके दफ्तर और विदेश मंत्रालय से लीक हुई जानकारी पर आधारित था। विरोध करने वाले अमेरिका के विरोधी और ऐसे लोग थे, जिन्हें यह समझौता पच नहीं रहा था। यही वजह है कि परमाणु जवाबदेही कानून ऐसा बना जिसने समझौते के लाभ समाप्त कर दिए। मोदी सरकार के बजट में इसे बदलने का वादा किया गया है और मोदी-ट्रंप के सझा बयान में भी इसका जिक्र है। आखिर में नॉन-स्टेट कहाँ नजर आता है? प्राचीन काल से संप्रभु देश अपना काम निकालने के लिए नॉन-स्टेट कारकों का प्रयोग करते रहे हैं। तीसरी शताब्दी ईसा पूर्व में अशोक के समय के भिक्षुओं से लेकर मध्यकालीन सुफियों तक और अब ऑक्सफैम, ओमिडियार तथा सोरोस तक नॉन-स्टेट कारकों के पास असली शक्ति तभी होती है जब वे राज्य की सत्ता के साथ मिलकर काम करते हैं।

उदाहरण के लिए यूएस एजेंसी फॉर इंटरनैशनल डेवलपमेंट (यूएसएड) क्या है? यह डीप स्टेट नहीं हो सकती है क्योंकि यह अमेरिका सरकार के हाथ में है। इतनी ज्यादा है कि अब तो मार्को रूबियो ने इसकी सीधी कमान संभालकर इसे विदेश मंत्रालय में जोड़ लिया है। ट्रंप की आपत्ति है कि इस पर वामपंथी विचारकों ने कब्जा कर लिया था, जो इसका इस्तेमाल अमेरिका के हित में नहीं बल्कि अपना उल्लू सीधा करने के लिए कर रहे थे।

सहस्राब्दियों लॉचकर आज के भारत में आए और पूछें कि राष्ट्रीय स्वयंसेवक संघ क्या है? भारतीय जनता पार्टी केहगी कि यह नॉन-स्टेट संस्था और दुनिया का सबसे बड़ा गैर सरकारी संगठन है। कांग्रेस इसे भारतीय जनता पार्टी का डीप स्टेट बताएगी। अगर आप दोनों से सोनिया गांधी की राष्ट्रीय सलाहकार परिषद के बारे में पूछें तो दोनों का जवाब इसके एकदम उलट होगा। शैलो स्टेट के किसी मुखिया का डीप स्टेट दूसरे मुखिया के लिए नॉन-स्टेट कारक हो जाता है।



The Economic Times • Chandigarh • 17 Feb, 2025

Gwalior RIC receives proposals worth Rs8000 cr

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
11	English	43	N/A	Middle Right	14754	61.91K

GWALIOR REGIONAL INDUSTRY CONCLAVE

Gwalior RIC receives proposals worth Rs 8000 Cr

- Adani Ports to invest Rs. 3,500 crore in two projects in Guna and Shivpuri.
- 35 thousand new employment opportunities for people of the state.
- 120 letters of intent issued for the allotment of 268 acres of land, attracting Rs 1,680 crore in investment and creating 6,600 jobs.
- 47 units worth Rs. 1586 crore inaugurated in Bhind, Shajapur, Dhar, Neemuch, Pandhurna districts.

Deshbandhu • Delhi • 17 Feb, 2025

## Dharavi's leather industry is afraid of losing its identity

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
11	Hindi	153	N/A	Bottom Right	128928	325.52K

## धारावी के चमड़ा उद्योग को सता रहा पहचान खोने का डर

नई दिल्ली। जो धारावी एशिया की सबसे बड़ी झुग्गी बस्ती होने का दाग ढेती है, चमड़े का यह शानदार सामान उसी की तंग और बदहाल गलियों की पहचान है। कई परिवार तो यहां पीढ़ियों से चमड़े और पॉटरी की इकाइयां चला रहे हैं। लेकिन धारावी के पुनर्विकास की बात सुर्खियों में आने के बाद उन्हें कारोबार बिखरने का डर सता रहा है। इसकी शुरुआत हो भी चुकी है क्योंकि यहां से कारखाने भिवंडी, गोवंडी, कुर्ला और मदनपुरा जैसे इलाकों में जाने लगे हैं। मुंबई के बीचोबीच बसी धारावी में चमड़े और पॉटरी ही नहीं दवाओं, जूतों और कपड़ों ते भी कई कारखाने हैं। बेशक यहां का उद्योग असंगठित है मगर हजारों लोगों को रोजगार देता है और यहां बने चमड़े के उत्पाद दुनिया भर के बाजारों को निर्यात किए जाते हैं। धारावी लेदर एसोसिएशन कहती है कि यहां चमड़े का सामान बनाने वाले ही 15,000 से ज्यादा कारखाने हैं और उनमें सालाना 100 करोड़ डॉलर से ज्यादा का माल बनता है। इसमें से करीब 65 करोड़ डॉलर का सामान विदेश चला जाता है।

The Economic Times • Jaipur • 17 Feb, 2025

Gwalior RIC receives proposals worth Rs 8000 Cr

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
11	English	43	N/A	Middle Right	6628	33.32K

GWALIOR REGIONAL INDUSTRY CONCLAVE

Gwalior RIC receives proposals worth Rs 8000 Cr

- Adani Ports to invest Rs. 3,500 crore in two projects in Guna and Shivpuri.
- 35 thousand new employment opportunities for people of the state.
- 120 letters of intent issued for the allotment of 268 acres of land, attracting Rs 1,680 crore in investment and creating 6,600 jobs.
- 47 units worth Rs. 1586 crore inaugurated in Bhind, Shajapur, Dhar, Neemuch, Pandhurna districts.

Lokmat • Mumbai • 17 Feb, 2025

## Spontaneous response to unorganized workers' sanman yatra in Dharavi

Page no 4	Language Marathi	Article Dimension 96	Supplement Hello Mumbai	Position Middle Right	AVE 96387	Circulation 604.7K
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## धारावीत असंघटित कामगारांचा सन्मान यात्रेला उत्स्फूर्त प्रतिसाद

लोकमत न्यूज नेटवर्क

**मुंबई :** असंघटित क्षेत्रातील कामगारांना दरमहा पाच हजार रुपये पेन्शन, समान कामाला समान वेतन, राज्य विमा योजना आणि मोफत आरोग्य सेवा मिळाव्यात, अशा विविध मागण्यांसाठी पुकारलेल्या श्रमिक सन्मान यात्रेला मुंबईतून उत्स्फूर्त प्रतिसाद मिळाला. धारावीमध्ये या यात्रेने नुकताच मुंबईतील अंतिम टप्पा पार करत पुढच्या प्रवासाला सुरुवात केली. देशातील विविध ठिकाणी जात दिल्लीमध्ये २५ फेब्रुवारी रोजी या यात्रेचा समारोप होणार आहे.

“

असंघटित क्षेत्रातील कामगारांना मोफत घर किंवा त्यांच्या घराखालच्या जमिनीचा हक्क मिळाला पाहिजे. त्यांना कर्जाची सुविधाही दिली गेली पाहिजे.

**राजू भिसे, वर्किंग पीपल्स फोरम**

शासनाकडून असंघटित कामगारांना मूलभूत सोयी-सुविधा आणि त्यांचे राज्यघटनात्मक हक्क परिपूर्ण दिले जात नाहीत. तोच हक्क मागण्यासाठी सन्मान यात्रा सुरू केलेली आहे.

**बिलाल खान, यात्रा संयोजक, मुंबई**

Navakal • Mumbai • 17 Feb, 2025

## Adani spread the chadar to Ajmer Sharif Darya

Page no 3	Language Marathi	Article Dimension 58	Supplement N/A	Position Top Left	AVE 29098	Circulation 273.62K
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## अदानींनी अजमेर शरीफ दग्याला वाहिली चादर

■ अजमेर

सुप्रसिद्ध उद्योगपती गौतम अदानी व त्यांच्या पत्नी प्रीती अदानी यांनी काल अजमेर शरीफच्या दग्यावर चादर अर्पण केली. अदानी कुटुंबिय एका लग्नासाठी अजमेरला



आले असता काल त्यांनी सपत्निक अजमेरच्या दग्यावर चादर चढवली. अदानी यांचा मुलगा जीत याचा ७ फेब्रुवारी रोजी

दिवा शहा हिच्याशी विवाह झाला होता. कोणताही गाजावाजा न करता केवळ कुटुंबियांच्या उपस्थितीत हा विवाह सोहळा पार पडला होता.

Business Standard • Chandigarh • 17 Feb, 2025

INDIA INC PROFITS CRAWL AS SALES STAY SLUGGISH

Page no 1, 3	Language English	Article Dimension 478	Supplement N/A	Position Top Center,Top Right	AVE 74134	Circulation 19.8K
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# India Inc profits crawl as sales stay sluggish

But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

**C**orporate India's struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBIDTM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly, the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶

ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
Note: Based on a common sample of 3,618 companies, excluding their listed subsidiaries; includes historical numbers of HDFC that merged with HDFC Bank in July 2023  
Source: Capitaline; compiled by BS Research Bureau



# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

% Y-o-Y change

	Net sales	Adj net profit
BFSI	9.9	8.3
Oil & Gas	0.6	-21.2
IT-Software	6.4	9.4
Mining & Metals	4.0	0.1
Automotive	8.2	0.6
Power	4.8	18.5
Pharmaceutical	9.8	22.7
FMCG	7.0	-3.8
Capital Goods	11.9	28.8
Cement	-1.4	-11.4
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>

BFSI: Banking, financial services, and insurance

Source: Capitaline, compiled by BS Research Bureau

than gross interest income for the third straight quarter, leading to a decline in net interest margins.

Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

The Economic Times • Mumbai • 17 Feb, 2025

## Kept calm, now carry on

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
6	English	298	N/A	Bottom Center	803506	1.1M

# Kept Calm, Now Carry On



Seema Sirohi

Flattery thy names are Trump and Modi. Call it a certified mutual admiration society, or close rapport, the two leaders heaped enough praise on each other that the positives dominated, and negatives were obscured for the most part.

In the battle of Trump's America vs the World, India not only escaped serious injury, but it also managed to plant the flag. It also bought time by giving a few clears wins on trade, oil-LNG purchases and defence acquisitions to the president-in-hurry. Behind the good vibes lay solid groundwork that began shortly after Trump won a second term and built on the old connect from the first.

First order of business was to clear the air. POTUS was told that Modi was 'coerced' into not meeting him as a candidate by elements in the US establishment. And that India's problems were linked to his. Agenda-driven people resent both leaders.

With politics under control, Delhi was confident the Trump-Modi meeting would go well. It did. In fact, better than expected. Beijing mandarins will have noted the bonhomie, trying to decipher how far Trump will go with India, while Delhi babus will wonder about the prez's careful remarks on Xi Jinping as Modi stood beside him. Trump's offer to mediate in the India-China border dispute was quickly scotched by the Indian side.

Trump's China policy is yet to take clear shape. But his India policy has. The partnership has transitioned smoothly; and it's all systems go. The 36-para joint statement covers old ground, builds further, adds new layers without losing gains made under Joe Biden. Old initiatives have been renamed, so Trump can own them. TRUST is the new iCET on

critical and emerging technologies. Everything now rests under the umbrella of a new 'US-India COMPACT for the 21st Century'.

The acronym soup has some new ingredients. Focus on AI infra, cooperation on small modular reactors and potential sale of advanced undersea systems to India. Plurilateral groupings like Quad will keep moving. Those started under Biden—the India-Middle East-Europe Corridor (IMEC) and I2U2 comprising India-Israel-US-UAE—will also continue. Nothing of significance has been Musk-ed, and some signals (terrorism) are stronger.

Extradition of Tahawwur Rana, a Pakistani Canadian accused in the Mumbai attacks, is imminent. Other extradition requests may be favourably considered. Khalistanis, including those in Canada, are on notice. Trump's team has been briefed on how Khalistanis use the US-Canada border to smuggle illegal migrants and fentanyl. They control crime syndicates, trucking networks and even the 'cultural milieu'—Punjabi rap is a lot about guns/drugs—and openly threaten anyone who dares to criticise them. But they might have overreached by getting into fentanyl smuggling. Now they're on the US radar.

Moving to India-US defence issues, it's well-known that Trump wants to push arms sales. Delhi has committed to buying six more P-81 maritime patrol aircraft and may buy more Chinook helicopters. It has also agreed

to co-produce Javelin missiles and Stryker combat vehicles even though experts have raised serious questions about need for the latter.

As for Trump's offer to sell F-35 stealth fighters, it's unlikely to go far. F-35s are hugely expensive and considered 'a system of systems' requiring a

whole range of accoutrements to be truly effective. A policy review is promised. But US officials will likely determine that F-35 could be 'compromised' by Russian S-400s present in India. If at all an offer comes, it will have such onerous conditions as to be meaningless.

That said, Trump's willingness to sell India the top fighter is still significant. Recall that he went against existing US policy in his first term to allow the sale of armed drones (MQ-9B Predators) to India paving the way for Biden to sign the deal.

Finally, the dreaded T-word. The sense is that tariff threats can be managed, because India has got ahead of the problem. Yes, Trump announced 'reciprocal tariffs' shortly before meeting Modi, and mentioned India's high tariffs at every opportunity. But it didn't seem to faze Modi or his team.

The plan is to have another go at a bilateral trade agreement, this time more seriously. The two sides promise to complete the first tranche of a BTA before Trump visits India for the Quad summit. Delhi has already lowered tariffs on Harley Davidsons, bourbon, tech products, and talked about increased market access on agri products like—hold your fork—duck meat. Americans want market access for chicken, but that remains a matter of negotiation, and taste.

Finally, TRUST is a clever acronym because trust had eroded somewhat after the Biden administration decided to go after Gautam Adani and flirt with US-based Khalistanis, to say nothing of 'Bangladesh'. Delhi seethed, but kept calm and carried on.

With Trump, what you see is what you get, and what you pay for. Delhi may find that easier to tackle.



LETTER FROM WASHINGTON



Thik se khana khaya?

Navakal • Mumbai • 17 Feb, 2025

## Public meeting today against the redevelopment project of Dharavi

Page no 8	Language Marathi	Article Dimension 61	Supplement N/A	Position Top Center	AVE 30383	Circulation 273.62K
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## आज धारावीच्या पुनर्विकास प्रकल्पाविरोधात जाहीर सभा

■ मुंबई

धारावी पुनर्विकास प्रकल्पाच्या विरोधात उद्या संध्याकाळी ५ वाजता धारावी मेन रोड येथे अभ्युदय बँकेसमोर जाहीर सभेचे आयोजन करण्यात आले आहे. सरकारने अदानीला खुली सूट दिल्याने अदानी लोकांची फसवणूक करत आहे. लोकांवर दबाव टाकत आहे. अदानीची धारावीत दादागिरी सुरू आहे, असा आरोप धारावीकरांचा आहे.

या प्रकल्पाचा मास्टर प्लान जाहीर करावा, घराच्या बदल्यात घर आणि दुकानाच्या बदल्यात दुकान धारावीतच मोफत मिळाले पाहिजे. व्यावसायिक गाळ्याची जेवढी जागा आहे तेवढी मोफत जागा द्यावी. कुंभारवाड्याचे पुनर्वसन धारावीतच करा या धारावी बचाव आंदोलनाच्या प्रमुख मागण्या आहेत. धारावी बचाव आंदोलन समन्वयक अॅड. राजेंद्र कोरडे यांनी नागरिकांनी या जाहीर सभेत सहभागी होण्याचे आवाहन केले आहे.

Navakal • Mumbai • 17 Feb, 2025

## Public meeting today against the redevelopment project of Dharavi

Page no 8	Language Marathi	Article Dimension 61	Supplement N/A	Position Top Center	AVE 30383	Circulation 273.62K
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## आज धारावीच्या पुनर्विकास प्रकल्पाविरोधात जाहीर सभा

■ मुंबई

धारावी पुनर्विकास प्रकल्पाच्या विरोधात उद्या संध्याकाळी ५ वाजता धारावी मेन रोड येथे अभ्युदय बँकेसमोर जाहीर सभेचे आयोजन करण्यात आले आहे. सरकारने अदानीला खुली सूट दिल्याने अदानी लोकांची फसवणूक करत आहे. लोकांवर दबाव टाकत आहे. अदानीची धारावीत दादागिरी सुरू आहे, असा आरोप धारावीकरांचा आहे.

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Hamara Mahanagar • Mumbai • 17 Feb, 2025

## Big decline in Gautam Adani's wealth

Page no 5	Language Hindi	Article Dimension 114	Supplement N/A	Position Middle Left	AVE 141689	Circulation 555.68K
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# गौतम अडानी की संपत्ति में बड़ी गिरावट

## अमीरों की लिस्ट में 23वें स्थान पर पहुंचे

### महानगर नेटवर्क

**नई दिल्ली**  
देश के तीसरे सबसे बड़े औद्योगिक घराने अडानी ग्रुप के चेयरमैन गौतम अडानी की संपत्ति में बड़ी गिरावट दर्ज की गई है। ब्लूमबर्ग बिलियनेयर इंडेक्स के अनुसार, शुक्रवार को उनकी नेटवर्थ 2.73 अरब डॉलर (करीब 23,660 करोड़) घटकर 66.1 अरब डॉलर रह गई। इस साल अब तक उनकी संपत्ति में 12.6 अरब डॉलर की गिरावट आ चुकी है। इसके चलते वे दुनिया के अमीरों की सूची में 23वें स्थान पर खिसक गए हैं और एशिया के तीसरे सबसे अमीर व्यक्ति का स्थान भी खतरे में है। चीन के झोंग शैनशैन 57.4 अरब डॉलर की संपत्ति के साथ एशिया में

तीसरे और वैश्विक सूची में 24वें स्थान पर हैं।

घरेलू शेयर बाजार में लगातार आठ सत्र से गिरावट आ रही है। इस कारण भारतीय रईसों की नेटवर्थ में गिरावट आई है। रिलायंस इंडस्ट्रीज के चेयरमैन और एशिया के सबसे बड़े रईस मुकेश अंबानी की नेटवर्थ में इस साल 4.55 अरब डॉलर की गिरावट आई है। वह 86.1 अरब डॉलर की नेटवर्थ के साथ दुनिया के अमीरों की लिस्ट में 17वें नंबर पर बने हुए हैं। एचसीएल के शिव नाडर ने इस साल 4.14 अरब डॉलर, शापूरजी मिस्त्री ने 2.18 अरब डॉलर, अजीम प्रेमजी ने 18.8 करोड़ डॉलर, सावित्री जिंदल ने 5.20 अरब डॉलर और सन फार्मा

के दिलीप सांघवी ने 3.40 अरब डॉलर गंवाए हैं।

**मस्क और जुकरबर्ग का हाल**  
दुनिया में सबसे ज्यादा नेटवर्थ गंवाने के मामले में एलन मस्क पहले नंबर पर हैं जबकि सबसे ज्यादा कमाई करने में मार्क जुकरबर्ग सबसे आगे हैं। दुनिया के सबसे बड़े रईस मस्क की नेटवर्थ में इस साल 34.1 अरब डॉलर गंवाए हैं। अब उनकी नेटवर्थ 398 अरब डॉलर रह गई है। दूसरी तरफ फेसबुक की पेरेंट कंपनी मेटा प्लेटफॉर्म के सीईओ जुकरबर्ग की नेटवर्थ में इस साल 52 अरब डॉलर की तेजी आई है। वह 259 अरब डॉलर की नेटवर्थ के साथ दुनिया के अमीरों की लिस्ट में मस्क के बाद दूसरे नंबर पर हैं।

Business Standard • Pune • 17 Feb, 2025

## Champions Ethical &amp; Resilient Business practices

Page no  
5Language  
EnglishArticle Dimension  
1453Supplement  
N/APosition  
Top LeftAVE  
203458Circulation  
37.22K

**1ST BUSINESS INTEGRITY CONCLAVE 2025**  
Shaping the Future  
Collective Action for Ethical, Resilient, and Responsible Business Practices

**Resilient business practices and integrity are not just ethical imperatives but competitive advantages. By fostering a culture of trust and implementing strong governance mechanisms, businesses can build long-term sustainability and credibility in the market.**  
Most Goradia, Chief Operating Officer, Reliance Group

**Business ethics has never been an easy conversation, but we have seen remarkable progress through consultation and collaboration. We aim to create a platform for stakeholders to address systemic issues like corruption and promote open dialogue. Collective action is the only way forward.**  
Neha Das, Head, Asia & Oceania, United Nations Global Compact

**Integrity begins with individual actions and must be embedded in our daily work. While governance discussions often focus on governments, the private sector has a crucial role in shaping transparency and accountability. Initiatives like the Siemens Integrity Initiative and global collaborations with UN GCN India are steps toward meaningful change.**  
Sankar Balasubramanian, Regional Compliance Officer, Siemens

**Governance is now at the centre of business conversations, and our priority in this space will continue with even greater determination. The next frontier is engaging students and future leaders. We encourage sharing knowledge with communities because ethical leadership starts with awareness and action.**  
Ratnesh Jha, Executive Director, UN Global Compact Network India

**MSMEs are the backbone of India's economy, contributing over 40% to the manufacturing sector. With more than 50 million registered MSMEs, their impact is undeniably vast. Recent budgetary boosts and policy changes provide a much-needed push, but protecting and integrating micro-industries into the ESG framework is crucial for sustainable growth.**  
Rajiv Chawla, Chairman, IASIS/Kolida

**Policy-makers must ensure a conducive environment for MSMEs to thrive. Factors like demonetization, GST, and global tariff policies have disproportionately affected small industries. India's MSMEs need collaborative efforts, better resource utilisation, and strategic policy interventions to remain competitive in a rapidly evolving global market.**  
Prof. Sant Anura, Professor of Economics & Public Policy, MDI, Gurgaon

**Quality and reputation are essential for MSME growth. Without a strong brand image, attracting talent and investment becomes difficult. Learning from global case studies, MSMEs must adopt new technologies and ensure consistency to build resilience and long-term success.**  
S. Santhosh, General Manager - Operations, Crescent Innovation & Incubation Council (CIC)

**MSMEs are among the largest job creators, yet they struggle with resource access, skilled manpower retention, and operational challenges. Women entrepreneurs, in particular, face additional barriers due to gender biases. Addressing these issues through structured support and better networking opportunities is critical for inclusive economic growth.**  
Ajayna Ram Mohan, Co-Founder and Director, Sreastiva Group

**Collective action is key to fostering ethical business collaborations. The United Nations Global Compact actively supports initiatives that promote transparency, accountability, and trust. The transformation happens when businesses take responsibility beyond compliance and drive ethical change at all levels.**  
Teresa Carita, Partner Director, CAPE Abogados

**Patients must remain at the centre of healthcare collaborations. Doctors, pharmaceuticals, compliance professionals, and every stakeholder play a crucial role in ensuring ethical, research-driven innovation. However, challenges like clinical trial dropouts and outreach barriers must be addressed to maintain trust and transparency in the system.**  
Nishant Bhatnagar, Senior Director, Legal, Ethics, Compliance & Quality, Novo Nordisk India

**Healthcare and pharma sectors have a moral obligation to maintain patient trust. Beyond compliance, we need strong oversight, transparent processes, and accountable leadership. Ethical research, clear regulatory principles, and patient-centric policies will shape the future of responsible healthcare.**  
Bhatnagar, Senior Director - Ethics & Business Integrity, South Asia, Sanofi

**Ethical healthcare must be built on affordability, accessibility, and transparency. Patient advocacy groups play a crucial role in ensuring clinical trial safety, reporting unmet medical needs, and pushing for greater accountability. Strengthening compliance frameworks will enhance trust and improve patient outcomes.**  
Keshavnand Bhatnagar, Head of Ethics and Compliance, Teleika

**Effective compliance is not just about policies; it's about awareness and implementation. Engaging training methods like game-based learning help employees internalise ethical decision-making. To build trust, organizations must not only uphold compliance but also make it visible through action and vigilance.**  
Anand Guruswamy, Senior General Manager, Compliance (India and Sri Lanka), Siemens Gamesa

**Governance is the foundation upon which Environmental and Social pillars of ESG stand. ESG compliance is increasingly being driven by investors, making transparency and accountability non-negotiable. To build a truly sustainable business, companies must establish their own ESG frameworks, continuously monitor their activities, and integrate sustainability across their supply chain.**  
Sunil Sahasrabudhe, President (India), Auctus ESG

**Without a strong governance structure, ESG efforts remain unsustainable. Profit with purpose should be the mantra of every organization. A robust governance system not only prevents integrity issues but also drives innovation, reduces risk, and ensures cost efficiency.**  
Gagan Pathak, GM and Head ESG & Sustainability, Reflex Group

**Governance and compliance have seamlessly blended with ESG. However, organizations must move beyond merely obtaining certifications to truly embracing transparency and ethical business practices. Building a strong governance structure over time is key to sustaining ESG goals.**  
Kishore G. Lakshminarayanan, Global Head - Ethics & Business Integrity, Redington Limited

**ESG is no longer just a corporate buzzword; it's a critical business requirement. Regulatory frameworks like the BRSR have strengthened compliance, and ESG ratings are now essential for securing investments and market credibility. Transparency in public disclosures will define the success of ESG adoption in businesses.**  
Nehru Banerji, Head - ESG, Cement Business, Adani Group

**Strengthening Governance and Integrity**  
The conclave commenced with an insightful inaugural session where industry leaders emphasized the importance of corporate governance in ensuring business credibility and long-term sustainability. Chetan Goradia, COO of Reliance Group, highlighted governance as a cornerstone of corporate resilience, while Neha Das, Head of Asia & Oceania, UN Global Compact, stressed the need for businesses to embrace ethical accountability. Siemens' Regional Compliance Officer, Sankar Balasubramanian, reinforced the significance of proactive integrity frameworks in mitigating corruption risks. A key milestone was the Consensus Framework Inauguration, an initiative to align pharmaceutical companies, healthcare professionals, and other stakeholders through structured integrity measures. This framework aims to enhance accountability and transparency in healthcare collaborations.

**The Business Integrity Conclave 2025 concluded with a reaffirmation of UN GCN's commitment to fostering ethical leadership and governance.**

**Embedding Governance in ESG for Sustainable Growth**  
A major focus of the conclave was the role of governance in driving Environmental, Social, and Governance (ESG) initiatives. While environmental and social factors are crucial, governance serves as the foundation for ethical and sustainable business practices. The discussions emphasized that without robust corporate governance, businesses cannot effectively implement sustainability strategies. Experts shared real-world examples of organizations that have successfully aligned governance frameworks with sustainability goals, reinforcing the need for greater transparency, anti-corruption measures, and responsible leadership in corporate decision-making.

**Revolutionsizing Compliance: Making Training Engaging and Interactive**  
Anand Guruswamy, Senior General Manager - Compliance (India and Sri Lanka), Siemens Gamesa, delivered an engaging presentation highlighting that compliance can be both dynamic and engaging. He introduced innovative and interactive methods to enhance compliance training, making it more effective. By incorporating gamification and real-world scenarios, he illustrated how organizations can create an immersive and impactful compliance education experience.

**Moving Forward: A Culture of Integrity**  
The Business Integrity Conclave 2025 concluded with a reaffirmation of UN GCN's commitment to fostering ethical leadership and governance. Ratnesh Jha, Executive Director of UN GCN, emphasized the organization's mission to drive collective action for integrity in business. Ganesh Reddy, Joint Secretary of UN GCN & Founder of Citizens Foundation, extended gratitude to the speakers and participants, highlighting that the insights shared will shape a future where transparency, accountability, and sustainability remain paramount. This landmark conclave established that business integrity is not just a regulatory requirement—it is a competitive advantage. Companies prioritizing ethical governance, proactive risk management, and ESG integration will be best positioned to navigate the evolving business landscape. The discussions initiated at the conclave will serve as a crucial foundation for shaping a more responsible, transparent, and resilient corporate ecosystem.

Business Standard • Pune • 17 Feb, 2025

## India Inc profits crawl as sales stay sluggish

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# India Inc profits crawl as sales stay sluggish

But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

**C**orporate India's struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBITDM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly,

the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶



**Q3 RESULTS REVIEW**

ILLUSTRATION: AJAYA MOHANTY



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
Note: Based on a common sample of 3,618 companies, excluding their listed subsidiaries; includes historical numbers of HDFC that merged with HDFC Bank in July 2023  
Source: Capitaline; compiled by BS Research Bureau

▶ FROM PAGE 1

# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

% Y-o-Y change

	Net sales	Adj net profit
BFSI	9.9	8.3
Oil & Gas	0.6	-21.2
IT-Software	6.4	9.4
Mining & Metals	4.0	0.1
Automotive	8.2	0.6
Power	4.8	18.5
Pharmaceutical	9.8	22.7
FMCG	7.0	-3.8
Capital Goods	11.9	28.8
Cement	-1.4	-11.4
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>

BFSI: Banking, financial services, and insurance

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Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

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Deccan Chronicle • Hyderabad • 17 Feb, 2025

## Modi played a weak hand in Donald Trump durbar

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
6	English	399	N/A	Top Center	1488543	2.55M

# Modi played a weak hand in Donald Trump durbar



Sanjaya Baru

Sanjayovacha

The only thing remarkable about Prime Minister Narendra Modi's hastily prepared visit to Washington D.C. was the fact that he had two interactions with the media. A rarity for Modi. As it turns out, Indian diplomats managed to keep all independent-minded Indian journalists out of the room and squeezed in friendly ones who managed to embarrass the profession with servile behaviour and inane questions. If one Indian journalist used up her time to praise President Donald Trump, another was snubbed by the President who said he did not understand what was said and moved on.

The fact is that Washington D.C. is one of the rare capitals in the world that has a few competent Indian correspondents such as a veteran like Chidanand Rajghatta. Most major capitals around the world have no representation from the Indian media. In the past this vacuum was filled by the Prime Minister allowing senior and highly regarded Indian journalists to travel in the PM's plane. Tough questions would be asked and news worthy of publication would emanate. Modi ended this practice along with refusing to freely interact with the media overseas.

Getting Modi to face the media, albeit selected Indians, was not the only burden that President Trump imposed on his visitor. The day the two met began with the President announcing reciprocal tariffs that would hit Indian exports and force India to further bring down its tariff barriers. A reduction in customs duties is an advis-

able policy intervention that many, including Prime Minister Modi's close advisers, have long recommended but the BJP has been reluctant to bite this bullet. Now, under pressure from Trump, some action may well be forthcoming. Already the Union Budget had taken some pre-emptive action, but President Trump wants more.

Apart from seeking lower tariffs, the head of the world's most powerful government, with an economy whose per capita income is more than ten times that of India's, also ensured commitments from India to purchase more defence equipment. What in turn did he do for his visitor? One could view the temporary suspension of the US Foreign Corrupt Practices Act (FCPA) as a huge favour, given that it immediately and directly benefits an Indian billionaire. The FCPA was enacted in 1977 aimed at preventing US firms from bribing foreign government officials to help secure business overseas.

President Trump was right to say that the FCPA had handicapped US firms overseas given that most other governments had no such constraints and were happily bribing overseas officials to secure business for their firms. However, ever since the term of the late Jimmy Carter, when the FCPA was introduced, the US prided itself in not deploying bribes overseas to secure business for its firms. The fact is that the US had and deployed other means to secure business overseas when it wanted to. However, as US firms lost competitiveness, they found themselves at a disadvantage in this regard.

The case relating to the

**Apart from seeking lower tariffs, the head of the world's most powerful government, with an economy whose per capita income is over 10 times that of India's, ensured commitments to purchase more defence equipment.**

Indian billionaire Gautam Adani points to favours done to the former government of Andhra Pradesh in return for business advantage secured in which a US firm was also involved. Adani was charged with wrongdoing under the FCPA by the US Securities and Exchange Commission. Curiously, neither the Government of India nor the present state government in Andhra Pradesh has acted on the charges made. It has been business as usual in India and now it will be business as usual in the US. That's a huge favour to a private individual in India from President Trump and he has managed to get defence purchase orders from the Indian government in exchange.

In the week that Prime Minister Modi was visiting Washington, the Trump administration made a startling move reaching out to both China and Russia. While President Vladimir Putin has invited both President Xi Jinping and President Trump to Moscow, as guests at the 80th anniversary celebrations of the Victory in Europe Day in May, President Xi Jinping has invited Putin and Trump to Beijing. There's a threesome in the making, and geopolitical analysts have all become excited recalling Yalta. The Yalta conference of February 1945 was a meeting of US President Franklin D. Roosevelt, the then Soviet Union's dictator Josef Stalin and British Prime Minister Winston Churchill. Between the three — the victors of the Second World War — they

agreed to the terms on which peace would be restored.

A Trump-Xi-Putin summit could help resolve the wars in Europe and Middle East but to imagine that they would define a new world order in the manner that FDR, Stalin and Churchill did is a bit fanciful. Of course, they could if leaders of countries like India, Brazil, France, Germany, Japan, Indonesia, South Africa and so on fall in line like the rest of the world did in 1945. Neither has the United States nor Russia nor indeed China won any war in 2025 for them to sit down in a Yalta-like conference to design the world for the 21st century.

Something has happened since 1945 that makes the world of 2025 very different. The US is defending its space. Russia is trying to regain its lost space and China is expanding its space. Around all of them there are countries with a mind of their own and some bargaining capacity. The notion that the Big Three can sit down and agree that Greenland belongs to the US, Ukraine belongs to Russia and Taiwan belongs to China and then the rest of the world will fall in line and clap is bereft of a sense of history.

The free peoples of post-colonial nations as well as the middle powers around the world, including Germany, France, Japan and, hopefully India, would want to know where they stand in this so-called grand bargain of a Yalta 2.0. I say hopefully, because India has conveyed mixed signals in this past month. There has been avoidable nervousness on India's part in dealing with a Trump victory. The servility of the Indian media at the Trump-Modi press meetings may have convinced many that India is willing to bend, if not crawl.

*The writer is an author, a former newspaper editor and adviser to Prime Minister Manmohan Singh*

Pudhari • Mumbai • 17 Feb, 2025

## Protesters hired for Dharavi rehabilitation march

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
3	Marathi	77	N/A	Middle Left	69496	347.1K

## धारावी पुनर्वसन समर्थनार्थ निघालेल्या मोर्च्यात भाड्याने आणले आंदोलक

**धारावी :** धारावी बचाव आंदोलन चिरइन टाकण्यासाठी भाड्याने माणसे गोळा करावी लागल्याने धारावी पुनर्विकासाला धारावीकरांचे समर्थन असल्याचा अदानी समूहाचा दावा फोल ठरला आहे. यामुळे अदानी समर्थक असलेल्या काही राजकीय पक्षांसह दलालांची चांगलीच फजिती झाल्याची चर्चा धारावीत रंगली आहे. समर्थन मोर्च्यात सहभागी झालेल्या समर्थकांनी ३०० ते ५०० रुपये देऊन त्यांना सायन कोळीवाडा व धारावीबाहेरून आणल्याचा आरोप धारावी बचाव आंदोलकांनी केला आहे. अदानी समूहाच्या कंपनीने या समर्थन मोर्चाची तयारी एका आठवड्यापासून सुरू केली होती. काही राजकीय नेत्यांनी धारावीतील नाक्यानाक्यावर पोस्टरबाजी करून धारावी पुनर्विकास समर्थनार्थ मोर्चाला प्रसिद्धी दिली होती. धारावीत अदानी समूहाला विशेष पाठिंबा नसल्याचे सर्वश्रुत असल्याने ते या मोर्चात सहभागी होतील काय, असा प्रश्न उपस्थित झाल्याने धारावीतील दलालांनी धारावी पुनर्विकास समर्थनार्थ १५ फेब्रुवारी रोजी निघणाऱ्या मोर्चाची सूत्रे हातात घेऊन माटुंगा, सायन कोळीवाडा व धारावीबाहेरील अन्य झोपडपट्ट्यांतील रहिवाशांना भाड्याने आणून धारावी कुंभारवाडा परिसरात एकत्र केले. मोर्चात बाहेरील लोकांची गर्दी पाहून काही धारावीतील तरुणांनी मोबाईल कॅमेरा चालू करून तुम्ही कुठून आलात, किती रुपये देण्याचे ठरले, असा प्रश्न केला असता जमलेल्या लोकांनी बाहेरून आल्याचे सांगत प्रत्येकी ३०० ते ५०० रुपये देण्याचे ठरल्याचे सांगितले.

Pudhari • Mumbai • 17 Feb, 2025

## Public meeting of Dharavi Bachao protestors today

Page no 5	Language Marathi	Article Dimension 66	Supplement N/A	Position Middle Left	AVE 59028	Circulation 347.1K
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## धारावी बचाव आंदोलकांची आज जाहीर सभा

मुंबई : पुढारी वृत्तसेवा

धारावी पुनर्वसन योजनेत अदानी कंपनीने खोटेरडेपणा, धोकेबाजी, फसवणूक, दबाव, दादागिरी केली आहे. तसेच सरकारची अदानीला खुली सूट असल्याचा आरोप धारावी बचाव आंदोलकांनी केला आहे. त्यामुळे याविरोधात सोमवार ता. १७ फेब्रुवारी २०२५, सायं ५.०० वाजता अभ्युदय बॅकसमोर, धारावी मेन रोडवर जाहीर सभा आयोजित केली आहे, अशी माहिती धारावी बचाव आंदोलनाचे समन्वयक अॅड. राजेंद्र कोरडे यांनी दिली.

धारावी पुनर्विकास प्रकल्पाचा मास्टर प्लान जाहीर करा, घराच्या बदल्यात ५०० चौ. फुटाचे घर आणि दुकानाच्या बदल्यात दुकान धारावीतच मोफत मिळाले पाहिजे, मनपा इस्टेट डिपार्टमेंट (मालमत्ता विभाग) च्या चाळी आणि इमारतीतील घरांच्या बदल्यात ७५३ चौ. फुटापर्यंतची घरे मोफत द्या, कमर्शियल गाळ्यांच्या बदल्यात, त्यांच्या वापरात आहे तितकी जागा मोफत द्या, कुंभारवाड्याचे पुनर्वसन धारावीतच करा या आंदोलकांच्या प्रमुख मागण्या आहेत.

Jaipur airport to start runway recarpeting work next month

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
3	English	248	N/A	Top Right	117796	459.35K

# Jaipur airport to start runway recarpeting work next month

Suparna.Roy1  
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**Jaipur:** Jaipur International Airport will start runway recarpeting at the end of March, and the work will be completed in 90 days. Runway recarpeting is being done at Jaipur Airport for the first time since 2016.

Officials said that work will be done from 10am till 6pm to avoid disturbance to flight movement. At Jaipur airport, maximum domestic flights are in the morning and evening hours, and international flights operate at night.

"Having taken the runway upgradation work into consideration, airlines will operate scheduled flights prior to 9.30am and after 6pm for the duration of the recarpeting. During this period, the airport will implement a comprehensive plan to ensure the continuity of services and to mitigate any potential inconveniences to passengers and airlines," said a senior official from Jaipur airport.

Officials said that the

## THE MAKEOVER

- From March 30, recarpeting to be done every day between 9:30am and 6pm for 90 days
- Runway will be resurfaced and profile corrected
- Airfield Ground Lighting (AGL) to be upgraded from halogen to LED
- New rapid exit taxiway will be constructed to increase runway capacity



- A new link taxiway to be constructed for connecting the proposed apron to the runway

3,407-metre-long and 45-metre-wide bituminous runway, with an additional 15-metre shoulder on either side of the runway, was last recarpeted in 2016.

The scheduled recarpeting will include milling of the existing bituminous runway, followed by bituminous inlay and overlay to meet the design parameters in line with standards specified by the regulator. A total area of 2.04 lakh square metres, including the runway, will be recarpeted.

In Jan, Jaipur airport completed commissioning of its new parallel taxiway

of 3,065 metre, which will allow for simultaneous aircraft movements, reducing the wait times for take-off and landing.

An additional runway exit taxiway is also proposed to be constructed during the recarpeting period, said officials. "The runway exit taxiway is the small intersection road connecting the runway and taxiway that enables faster entry and exit of aircraft on the runway. The entire Airfield Ground Lighting (AGL) system will also be upgraded during the runway recarpeting project," added officials.

Prahar • Mumbai • 17 Feb, 2025

## Kalyan-Dombivli city's future move towards third Mumbai

Page no  
4Language  
MarathiArticle Dimension  
92Supplement  
N/APosition  
Bottom LeftAVE  
25725Circulation  
215K

माणगाव तलावाच्या सुशोभीकरणाचा खासदार डॉ. श्रीकांत शिंदे यांच्या हस्ते शुभारंभ

## कल्याण-डोंबिवली शहराची भविष्यातील तिसरी मुंबईकडे वाटचाल

◆ कल्याण (प्रतिनिधी) :

आधी मुंबई मग त्यानंतर नवी मुंबईप्रमाणे आज तिसरी मुंबई वर कुठे होणार असेल तर कल्याण डोंबिवलीत होणार असल्याचा विश्वास व्यक्त करत तलावाचे अधिकारि अधिकारि सुविधा निर्माण करण्यासाठी आणखी काम करत असल्याची माहिती कल्याण लोकसभेचे खासदार डॉ. श्रीकांत शिंदे यांनी दिली आहे. कल्याण लोकसभा मतदारसंघातील कल्याण ग्रामीण विधानसभेच्या माणगाव तलाव सुशोभीकरणाच्या धर्मीयपुनर् समारंभाला ते बोलत होते.

मुलूख यंत्रे आणि दात यंत्रे यांच्या भागीदारीत सुमारे ५ कोटी रुपयांच्या निधीतून माणगाव तलावाचे सुशोभीकरण



आणि आसपासच्या परिसराचे सुशोभीकरण करण्यात येणार आहे. तलावाच्या सुशोभीकरण प्रकल्पानंतर नागरिकांना आसपास कुटुंबासमवेत उलग केल्या जाणार असल्याची माहिती शिंदे यांनी दिली आहे. तलावाच्या सुशोभीकरणाचे काम देखील सुरू असून या कामाची यावेळी शिंदे यांनी पाहणी केली. प्रकल्पाचे काम उत्तम

दरजेचे जावे, यासाठी संशोधनातून सूचनाही केल्या. खिडक्यांनी सिव्हील परिसराच्या सुशोभीकरण प्रकल्पाचे काम सुरू आहे. सुमारे १० कोटी रुपयांच्या निधीच्या माध्यमातून हे काम पूर्णत्वात आणले जाईल. खिडक्यांनी येथील निवासिना स्वतःच असून मंदिराला देखील प्राचीन इतिहास आहे. याच पाश्चात्त्यी मंदिर परिसराचे पाश्चात्त्य

पद्धतीने सुशोभीकरण, घाट आणि आरतीसाठी जाण, भक्तांसाठी दर्शनाची सुविधा, मंदिर परिसरातील तलावाचे पुनरुज्जीवन यांसारखी विविध कामे सुरू आहेत. या ठिकाणी असलेल्या तलावात वॉटरिंग सुविधा, जॉइंट ट्रंक वॉटरसुपला अनेक सुविधा उपलब्ध आहेत. या प्रकल्पाचे खासदार डॉ. श्रीकांत शिंदे यांनी पाहणी करून काम दबदार आणि भविष्यात दर्शनासाठी कुठलीही त्रास होणार नाही या दृष्टीने करण्याच्या सूचना यावेळी सर्व परिसरा अधिकार्यांना दिल्या. यावेळी मंदिरात जाऊन भगवान शंकराचे दर्शनही घेतले. यावेळी शिवसेनेचे स्थानिक पदाधिकारी, कार्यकर्ते आणि कल्याण डोंबिवली महापालिकेतील विविध विभागाचे अधिकारी उपस्थित होते.

तर बदलत असून ते थेट नवी मुंबई एअरपोर्टपासून ऑनसोस कंट्रोल रूम बांधण्यात येत असून तो कल्याण लोकसभेतील कळंब, मुंजा, टिळा, डोंबिवली, कल्याण ग्रामीण, उल्हासनगर, अंबरनाथ आणि बदलापूर असा समूह पद्धतीने उपलब्ध होणार आहे. जेणेकरून या मार्गावर राहणाऱ्या कोणत्याही व्यक्तीला शहराबाहेर जाण्याचे असल्यास अवघड १५ मिनिटांमध्ये खोटे पाहता येणार आहे. भविष्यामध्ये नवी मुंबई एअरपोर्ट हेच संपूर्ण मुंबई एअरपोर्टप्रमाणे पूर्ण भवितेने कार्यरत होणार असल्याने कल्याण डोंबिवली परिसर हा तिसरी मुंबई वावरावासा होणार असल्याचे खासदार डॉ. श्रीकांत शिंदे यांनी यावेळी स्पष्ट केले.

Sakal • Mumbai • 17 Feb, 2025

## Dangerous hoardings in Dharavi area have been removed

Page no  
3Language  
MarathiArticle Dimension  
99Supplement  
N/APosition  
Top LeftAVE  
65278Circulation  
352.42K

धारावी : होर्डिंग हटवल्याने परिसराने मोकळा श्वास घेतला.

## धारावी परिसरातील धोकादायक होर्डिंग हटवले

धारावी, ता. १६ (बातमीदार) 'सकाळ'च्या ६ जानेवारीच्या अंकात वृत्त प्रकाशित करण्यात आले होते. याची दखल घेत येथील धोकादायक होर्डिंग हटवण्यात आले आहेत. या परिसरात अनेकदा होर्डिंग लावलेले असतात. मात्र, यासाठी पालिकेची कोणतीही लटकणारे होर्डिंग कोसळून परवानगी घेतली जात नाही, असा दुर्घटना घडू शकते. याबाबत आरोप होत आहे.



Sakal • Mumbai • 17 Feb, 2025

## I want a house in Dharavi itself

Page no 1	Language Marathi	Article Dimension 112	Supplement N/A	Position Top Right	AVE 73999	Circulation 352.42K
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## धराच्या बदल्यात धारावीमध्येच हवे घर! 'धारावी बचाव'ची आज सभा

मुंबई, ता. १६ : धारावी पुनर्वसन प्रकल्पांतर्गत धारावीचा कायापालट केला जाणार असून, त्याचे सर्वेक्षण सुरू होऊन वर्ष होत आले, तरीही धारावीचा मास्टर प्लान काय आहे, याबाबत धारावीकर अंधारात आहेत. त्यामुळे धारावी पुनर्वसन प्रकल्पाने (डीआरपी) धारावी पुनर्विकासाचा मास्टर प्लान जाहीर करावा, धराच्या बदल्यात धारावीतच ५०० चौरस फुटांचे घर मिळावे, याबरोबरच दबाव, दादागिरी आणि सरकारची अदाणीला खुली सूट, याविरोधात आपला आवाज बुलंद करण्यासाठी धारावी बचाव आंदोलन समिती आक्रमक झाली असून, उद्या सोमवारी (ता. १६) धारावीत जाहीर सभेचे आयोजन केले आहे.

प्रत्येकाला धराच्या बदल्यात घर द्यावे, पात्र-अपात्रतेचा खेळ करू नये, धारावी पुनर्विकासाचा मास्टर प्लान काय आहे, तो जाहीर करावा, अशी मागणी सातत्याने धारावीकर करत आहेत, मात्र त्याबाबत अद्याप स्पष्टता

### काय आहेत मागण्या?

- ◆ धारावी पुनर्विकास प्रकल्पाचा मास्टर प्लान जाहीर करा.
- ◆ धराच्या बदल्यात ५०० चौरस फुटांचे घर आणि दुकानाच्या बदल्यात धारावीतच मोफत दुकान मिळाले पाहिजे.
- ◆ मनपा इस्टेट डिपार्टमेंट (मालमत्ता विभाग)च्या चाळी आणि इमारतीतील घरांच्या बदल्यात ७५३ चौरस फुटांपर्यंतची घरे मोफत द्या.

नसल्याने धारावी बचाव आंदोलन समितीनेकडून नाराजी व्यक्त केली जात आहे. सरकारसह आदानीच्या घोरणाला विरोध करण्यासाठी सोमवारी सायंकाळी पाच वाजता अभ्युदय बॅकसमोर, धारावी मेन रोड, धारावी येथे सभेचे आयोजन करण्यात आल्याचे धारावी बचाव आंदोलन समितीचे समन्वयक अॅड. राजेंद्र कोरडे यांनी सांगितले.

Janmabhumi • Mumbai • 17 Feb, 2025

## Woman arrested with 84 capsules of cocaine from airport

Page no  
7Language  
GujaratiArticle Dimension  
72Supplement  
N/APosition  
Middle LeftAVE  
28713Circulation  
34.89K

Mint • Ahmedabad • 17 Feb, 2025

Can India become a global data centre hub

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
2	English	733	N/A	Top Left	164818	75K

PLAIN FACTS

Can India become a global data centre hub?

BY HOWINDIALIVES.COM

Last month, Mukesh Ambani-led Reliance Industries Ltd announced plans to build what may become the world's largest data centre, at an estimated investment of \$20–30 billion, marking RIL's formal entry into India's artificial intelligence (AI) infrastructure market, and aligning with the country's ambition to establish itself as a global data centre hub.

Data centres are physical facilities for storing, processing, and distributing digital data and applications. In the past few years, India has seen significant investments in data centres, driven by factors such as rising digital consumption, government initiatives, and the expansion of AI and cloud computing. According to CBRE, a global real estate consultancy, more than \$60 billion in investment commitments were made between 2019 and 2024 to establish data centres, with over \$19 billion in 2024 alone. Such investments could boost India's data centre capacity (expressed in megawatts and gigawatts to reflect energy dependence), which jumped from 877 MW in 2023 to an estimated 1,600 MW at the end of 2024, according to CBRE. This will jump further as more investments pour in. Reliance alone is planning a capacity of 3 GW (3 GW = 1,000 MW). Scale aside, there are two points worth noting in the Reliance announcement. First, Reliance is building its data centre not in one of India's traditional IT hotspots, but in Jamnagar, Gujarat. And second, it has committed to using green energy to power its infrastructure. These reflect a broader trend, driven by two critical and interconnected issues facing the data centre industry: location and resources.

Investments worth about \$45 billion are planned for data centres in India

Investment commitments made in 2024 and 2025 (in \$ billion)

Reliance	30
Adani	4
STT GDC	3.2
Amazon Web Services	2
Colt DCS and RMZ	1.7
CapitaLand	1.2
Sify	1.1
CitiS	1
Princeton Digital Group	1

Data centre capacity in India nearly doubled in 2024

Data centre capacity (in MW)

2019	350
2020	447
2021	585
2022	722
2023	877
2024	1,600

India's Digital Drive

INDIA HAS seen its digital consumption spike, driven by usage of internet and smartphones. Active internet user numbers in India rose to about 885 million in 2024 from 573 million in 2019, as per an Iamai-Kantar report. Penetration was at 58% in 2019, while India's average monthly mobile data usage may touch 33-35 GB by 2025-26 from 24 GB at the end of 2023-24, as per Crisil Ratings. As AI picks up in India, data usage is expected to grow further, pushing the need for more data centres.

India's push for data localization is also driving investments in domestic data centres. Reserve Bank of India has mandated that sensitive financial data be stored and processed within the country's borders, while the Personal Data Protection Bill emphasises local data storage requirements. Beyond regulatory compliance, local data storage also offers practical benefits, including reduced network latency and better processing speeds.

India's internet penetration has been rising steadily, and it hit 58% in 2024

Internet subscribers (in million)

2019	573
2020	622
2021	692
2022	759
2023	820
2024	885

Penetration (in %)

2019	41
2020	43
2021	48
2022	52
2023	55
2024	58

Mumbai and Chennai account for nearly 70% of India's data centre stocks

City-wise share of India's data centre stocks, January-September 2024 (%)

Mumbai	49
Chennai	18
Delhi NCR	13
Bengaluru	8
Others	12

Cables vs Consumption

BIG CITIES, led by Mumbai, dominate India's data centre landscape. Mumbai has 49% of them, followed by Chennai's 18%, says CBRE. These two cities also have the highest concentration of landing points of undersea cables in India, connecting them to key cities in South-east Asia, West Asia, East Africa, and Europe, says a report by Avenius. Bengaluru and Delhi, which follow, are traditionally strong in information technology.

But India's tier-II and tier-III cities are also gaining traction, driven by lower real estate costs, improved infrastructure, and increasing digital penetration. Rural India has led urban India in active internet users since 2021, with 148 million rural versus 397 million urban users in 2024, the Iamai-Kantar report said. "While hyperscale data centres will still manage the grunt work of the cloud, the data requirements of tier II cities are on the rise on account of a decentralized workforce," Avenius said in its report.

Power Plays

GLOBALLY, HIGH power consumption by data centres is a worry. The International Energy Agency said in a report last year that data centres accounted for 1–1.3% of total global power usage. India will face questions about how it will meet higher power demand, as it looks to become a global data centre hub.

Newer graphic processing units, or GPUs, and servers can help reduce power usage, but current efforts on renewable energy use on data centres may not suffice. "...scaling up AI has the potential to start a bidding war for minerals, land, and water, driving up prices for essential resources," the economic survey has said. As groups such as Reliance and Adani expand presence in the data centre ecosystem, such interplays may come into the frame.

www.howindialives.com is a database and search engine for public data.

Compared with power usage, computing speed is rising faster

GPU system

NVIDIA DGX A100 (2020)	6.5	5
NVIDIA DGX H100 (2022)	10.2	32
NVIDIA DGX B200 (2024)	14.3	72

Maximum power required (in kW)

Computing speed (petaFLOPS)

The numbers in brackets indicate launch year of the system.

Source: Goldman Sachs Global Investment Research

PARAS JAIN/MINT

simpleeiy.io | Page 145 of 216

Dharavi redevelopment survey crosses 50K mark

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
11	English	123	N/A	Bottom Center	36916	171.26K

Dharavi redevelopment survey crosses 50K mark

PRESS TRUST OF INDIA

**Mumbai, Feb 16:** The Dharavi Redevelopment Project (DRP) notched up a major milestone recently by completing over 50,000 door-to-door surveys which is the highest in Mumbai Slum Rehabilitation Authority's (SRA) history.

"This is a record milestone for Mumbai SRA. This progress is a big boost for the survey teams and Dharavi residents, who are eager for the redevelopment to move forward. Their active participation shows their commitment to Asia's largest slum rehabilitation survey," a DRP official said.

The survey is essential to decide on those eligible for rehabilitation under the Dharavi redevelopment project.

Teams are working to complete this extensive survey. The DRP CEO, SVR Srinivas, recently urged all Dharavikars to participate in the survey so that no one is left out of the housing plan. As per the lat-



est survey figures, numbering has been completed for 85,000 tenements, while over 50,000 tenements have undergone door-to-door surveys.

The Dharavi Redevelopment Project (DRP) is India's largest slum rehabilitation initiative. Home to nearly one million people, it aims to transform Asia's biggest slum into a modern urban hub.

Around 1.5 lakh tenements will be rehabilitated, ensuring better housing, infrastructure, and economic opportunities while preserving the dignity of Dharavi's people.

Eight deported Gujaratis arrive in Ahmedabad, sent to home towns

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
4	English	112	N/A	Middle Left	20109	117.58K

Eight deported Gujaratis arrive in Ahmedabad, sent to home towns

Press Trust of India  
AHMEDABAD

A plane carrying eight persons from Gujarat, who were among 116 Indians deported from the U.S. for alleged illegal immigration, landed at Ahmedabad airport from Amritsar on Sunday, officials said.

Soon after their arrival, the deportees were transported to their native places in police vehicles, Assistant Commissioner of Police (G Division) R.D. Oza said.

Out of the eight depor-



Police escort illegal immigrants deported from the U.S. upon their arrival at the Ahmedabad airport on Sunday. PTI

tees, three are from Gandhinagar and one from Ahmedabad, sources said.

They are part of the second group of Indians who were sent back from the U.S. after President Donald Trump started a crackdown on illegal immigrants.

Telangana Today • Hyderabad • 17 Feb, 2025

Adani withdraws from Lanka projects

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
6	English	24	N/A	Bottom Right	31208	440K

■ Al Jazeera

Adani withdraws from Lanka projects

The Indian conglomerate Adani Group has withdrawn from a troubled \$442m wind power project in Sri Lanka after the island nation's government sought to renegotiate the deal.

The Echo of India • Kolkata • 17 Feb, 2025

## Air India strengthens international route network in Northern Summer schedule

Page no 11	Language English	Article Dimension 174	Supplement N/A	Position Bottom Left	AVE 20878	Circulation 120.06K
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### Air India strengthens international route network in Northern Summer schedule

EOI CORRESPONDENT

**GURUGRAM, FEB 16/--**/Air India announced a number of additional frequencies on key routes as part of its Northern Summer schedule effective 30 March 2025:

United Kingdom:

\*Delhi-London Heathrow: Addition of 3x weekly flights, increasing from 21x to 24x weekly flights operated by a combination of Air India's flagship A350-900 and upgraded B787-9 aircraft.

\*Amritsar-Birmingham: Increasing from 3x to 4x weekly flights

\*Amritsar-London Gatwick: Increasing from 3x to 4x weekly flights

\*Ahmedabad-London Gatwick: Increasing from 3x to 5x weekly flights

Rest of Europe:

\*Delhi-Zurich: Increasing from 4x to 5x weekly flights

\*Delhi-Vienna: Increasing from 3x to 4x weekly flights

Far East Asia:

\*Delhi-Seoul (Incheon): Increasing from 4x to 5x weekly flights

\*Delhi-Hong Kong: Switching from A321 to B787 Dreamliner on 7x weekly flights

Africa:

\*Delhi-Nairobi: Increasing from 3x to 4x weekly flights

The modernisation of the Airline's narrowbody aircraft is progressing well, and will complete in mid-2025, while the first of the legacy widebodies, a Boeing 787, will commence retrofit of new seats and entertainment systems in April and re-enter service in October 2025. Thereafter, two-to-three B787s will be inducted per month until all 27 legacy aircraft have been upgraded.

Retrofit of the legacy Boeing 777 fleet with new seats and entertainment systems, originally due to commence in 2025, will now commence in early 2026 due to production constraints at the selected seat supplier. In the meantime, Air India is taking the opportunity to refresh as many other elements of the B777 interiors as feasible during 2025, ahead of the full retrofit program.

Arising from the retrofit program and consequent temporary reduction in the operational fleet, the Airline will suspend its non-stop Mumbai-Melbourne service between 30 March and 13 September 2025, and the non-stop Kochi-London Gatwick route from 30 March 2025 until further notice. Air India will continue to operate 12x weekly flights to London Gatwick from Amritsar, Ahmedabad and Goa.

Telangana Today • Hyderabad • 17 Feb, 2025

PC says 'bye bye to the wedding nails

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
12	English	59	N/A	Bottom Left	76386	440K

# PC says 'bye bye to the wedding nails'

Seems like Priyanka Chopra is back to her work mode after attending her brother Sid-dharth Chopra's wedding in Mumbai, where she was accompanied by her husband Nick Jonas and her in-laws.

Recently, PeeCee took to the stories section of her Instagram handle and dropped a video of getting her nails done. "Bye bye wedding nails.." she wrote in the caption. It seems like the *Desi girl* is prepping to shoot for her next.

The reports suggest that PeeCee has been roped in as the leading lady in South superstar Mahesh Babu's next, titled 'SSMB29' for now. The highly-anticipated project is being helmed by 'RRR' maker SS Rajamouli.

Meanwhile, Priyanka Chopra was papped at the Mumbai airport today as she was headed to Hyderabad, most likely to shoot for *SSMB29*. (ANS)

Suryakal • Ahmedabad • 17 Feb, 2025

## Adani Group Launches India's Largest Skill Development Initiative

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
2	Gujarati	39	N/A	Middle Right	9455	217.78K

**મેક ઇન ઇન્ડિયા'ને આધાર આપવા અદાણી ભારતનો સૌથી મોટો 'કૌશલ અને રોજગાર' કાર્યક્રમ વિકસાવશે**

અમદાવાદ, સુર્યાકાલ

અદાણી સમૂહના ચેરમેન નીલમ અદાણીની કિશોરોને અનુકૂળ અદાણી સુપર સ્ટોર્સ, ઈન્સાઇન, હાઉસિંગ, ડ્રેસિંગ અને ફર્નિચર અને ઓથોનિક ટિસ્ટર્સ સ્ટોરના ઉદ્ઘાટનમાં ગુરુ પાદમાં કુશળપ્રતિભાઓની હાજરી ઉઘો કરવા માટે દિવસપોરની આઈટીઈએન્યુકેશન સર્વિસિસ સાથે ભાગીદારી કરી છે. ઉદ્ઘાટન માટે સહકાર્યભાગના આ પ્રતિભા શુભનું નિર્માણ કરવા માટે અદાણી પરિવાર આંતરરાષ્ટ્રીય કક્ષાની મુકામોક એકસત્રણની સ્થાપના માટે ૨૦૨૦-૨૦૨૭ સુધીની સંબંધન કરશે.

અદાણી ગ્લોબલ સિસ્ટમ એકેડેમી કૌશલો આપનાર પેક્ટની આ હરેક સાળાઓ ભારતમાં ટેકનિકલ અને વ્યાવસાયિક ક્ષિતિશની પાશ્વર્થિમ પરાક્રમ અને તેમના ઉદ્ઘાટન સાથે સંબંધન વિદ્યાર્થીઓ અને તેમની મહત્વાકાંક્ષી ભુવિકા માટે પસંદ કરશે. આ વિદ્યાર્થીઓને એકમાત્ર તેમની પાસેની આભાસના સેતરમાં માન્ય કરવામાં આવનાર માટે તેઓને પોતાની ભુવિકા અને સાક્ષીમત સીતના આપવારે અદાણી સમૂહના વિકાસ ઓથોનિક પ્રકલ્પમાં રોજગાર આપી સમાવવામાં આવશે. આ સાથે ને સુનિશ્ચિત કરશે કે આ પ્રતિભાન યુવા વ્યાવસાયિકો પ્રથમ દિવસના પોતા કક્ષાકક્ષી જ શ્રેષ્ઠતાના વેધિક પોરણોના મેકમાફ સાથે ઉદ્ઘાટન માટે તેવાર છે આ કાર્યક્રમના પ્રાથ્મિક તબક્કામાં ગુજરાતના અગ્રણી.

મુકામાં ટેકનિકલ સાક્ષીમ માટેની વિશ્વની સૌથી મોટી સંપૂર્ણ સાળા સ્થાપનાને પ્રાધાન્ય આપશે, જેમાં ઉદ્ઘાટન અને સેતરમાં ભુવિકા અદા કરવાની ક્ષિતિશ સેલી માટે વાર્ષિક ૨૪,૦૦૦ થી વધુ સાક્ષીમણીઓને કુશળતાથી સહકારવારું સાળા છે. આ સાક્ષીમણીઓ આઈટીઆઈએસ અભ્યાસ પોર્સિટિવિસસ નરકથી વ્યવસાયિક અને તકનીકી સાધકાલ પરાક્રમ નવા સ્થાનકો અને ડિવિઝોના પારકો રહે અને સાળાઓમાં જ સથન મુદકેમ્પ અનુભવ માટે પસંદ કરવામાં આવશે.

Suryakal • Ahmedabad • 17 Feb, 2025

## Adani Volunteers Distribute Mahaprasad to Stranded Devotees at Maha Kumbh

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
2	Gujarati	29	N/A	Middle Center	6929	217.78K



Prahar • Mumbai • 17 Feb, 2025

## Mi Mumbaikar sculpture art, need beautification

Page no  
8Language  
MarathiArticle Dimension  
36Supplement  
N/APosition  
Bottom LeftAVE  
10018Circulation  
215K

/ निरर्ग सुष्टीची देखरेख केली जाते. काही दिवसांवर छत्रपती शिवाजी महाराज यांची जपेती आहे. किमान छत्रपती शिवाजी महाराज यांच्या जपेतीचे अधिपत्य साधून सद्गुरू शिल्पकलेचे सुशोभीकरण तत्काळ करावे.

– नितीन क्रदम, मुंबई

### ‘मी मुंबईकर शिल्प कलेला, सुशोभीकरणाची गरज’

मुंबई ओपनस्ट्रीट विमानतळ टर्मिनल ३, टी-३ कडून मुंबईकडे येताना डाव्या बाजूला असलेली सुंदर असे मी मुंबईकर म्हणून दर्शवलेले त्यात छत्रपती शिवाजी महाराज यांची शिल्प कलाकृती साकनण्यात आलेली आहे. यात असलेल्या मी मुंबईकर म्हणून दाखविल्यात आलेल्या विविध छटा यांच्या संपूर्ण कलाकृतीला मागील काही वर्षा पासून दैनंदिन देखभाल न झाल्यामुळेच त्या खोल खोलीत सुद्धा उडालेले आहे. तसेच संचोदकी सुक्या कच्चीचा रडत / कच्चा जमा झाला आहे. मुंबई महानगर पालिका बऱ्याच वेळेस असा निरर्ग सुष्टी / शिल्पकला जोडासमोरकरत बंडाटदान विपुल करते आणि त्याच्यामागेत या संपूर्ण शिल्पकलेची

Suryakal • Ahmedabad • 17 Feb, 2025

## Adani Defence & Aerospace and DRDO Unveil India's Vehicle-Mounted Counter-Drone System at Aero India...

Page no 6	Language Gujarati	Article Dimension 102	Supplement N/A	Position Top Left	AVE 24520	Circulation 217.78K
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### અદાણી ડિફેન્સ એન્ડ એરોસ્પેસ તથા ડી.આર.ડી.ઓ. દ્વારા એરો ઇન્ડિયા ૨૦૨૫માં ભારતની વેહીકલ માઉન્ટેડ કાઉન્ટર ડ્રોન સિસ્ટમનું અનાવરણ

બેંગલુરુ, ગુરુવાર અદાણી ડિફેન્સ એન્ડ એરોસ્પેસએ ડિફેન્સ રિસર્ચ એન્ડ ડેવલપમેન્ટ ઓર્ગેનાઈઝેશનના સહયોગમાં એરો ઇન્ડિયા-૨૦૨૫માં પબ્લિક-પ્રાઇવેટ પાર્ટનરશિપ (પી.પી.પી.) આધારિત ભારતની વેહીકલ-માઉન્ટેડ ડ્રોન સિસ્ટમનું આજે અનાવરણ કર્યું હતું. ડી.આર.ડી.ઓ.ની ઇલેક્ટ્રોનિક્સ એન્ડ કોમ્યુનિકેશન્સ પાંખના ડાયરેક્ટર જનરલ ડો. બી.કે.દાસ દ્વારા વિભાગના અતિથીઓ, સંરક્ષણ બાબતોના નિષ્ણાંતો અને ઉદ્યોગના ભાગીદારોની હાજરીમાં આ પ્લેટફોર્મ શરૂ કરવામાં આવ્યું હતું, જે સ્વદેશી સંરક્ષણ શક્તિઓને મજબૂત કરવાની ભારતની પ્રતિબદ્ધતાને રેખાંકીત કરે છે. વધી રહેલી નીતનવી	હવાઈ ધમકીઓ સામે ભારતની સંરક્ષણ સક્ષમતા વધારવાની દોશમાં ડીઆરડીઓના સહયોગથી વિકસાવવામાં આવેલ આ અન્યાધુનિક સિસ્ટમ નોંધપાત્ર કદમ છે. આધુનિક યુદ્ધમાં જાસૂસી અને આક્રમક બંને કામગીરીમાં ડ્રોનના વધી રહેલા ઉપયોગને ખાળવાના પ્રયાસમાં એક મજબૂત ડ્રોન મિકેનિઝમની આવશ્યકતા હિતાવહ બની ગઈ છે. આધુનિક સંરક્ષણ દળો માટે એક પ્રચંડ અસ્ત્રકથામત બની રહે તેવી આ વેહીકલ-માઉન્ટેડ કાઉન્ટર-ડ્રોન સિસ્ટમ ધ્યાન આપવાની સુરક્ષા, ચપલતા અને ચોકસાઈની ખાતરી આપવા સાથે તે સ્વચાલિત તપાસ, વર્ગીકરણ અને ડ્રોનની તટસ્થતા સહિત અદ્યતન સેન્સર શક્તિઓ દ્વારા અચિરત સુરક્ષા પુરી પાડે છે.	૪૮૪ના એક જ વાહન પર સંકલિત સતત ધૂમની આ સિસ્ટમ ચપલ, વિશ્વસનીય અને આત્મનિર્ભર કાઉન્ટર-ડ્રોનનો ઉકેલ પ્રદાન કરે છે. તેમાં ચોક્કસ ડ્રોન ન્યુટ્રલાઈઝેશન માટે ઉચ્ચ-એનર્જી લેસર સિસ્ટમ, ૧૦ કિ.મી.ની રેન્જમાં હવાઈ ધમકીના સામના માટે ૭.૬૨ મીમીની ગન, અને એડવાન્સ્ડ રડાર, સિગ્નિટ, ઇલેક્ટ્રો-ઓપ્ટિકલ સેન્સર અને ચોક્કસ સમય લક્ષ્ય સંપાદન સહીત ટ્રેકિંગ અને ન્યુટ્રલાઈઝેશન માટે જામસં આ સિસ્ટમની લાક્ષણિકતાઓ છે. એક જ પ્લેટફોર્મમાં બહુવિધ કાઉન્ટર-ડ્રોન તકનીકીઓનું એકીકરણ ઝડપી પ્રતિસાદ અને સરળ કામકાજ સુનિશ્ચિત કરતું હોવાથી તે ભારતના સંરક્ષણની માળખાગત	સુવિધાને સુરક્ષિત રાખવા માટે એક મહત્વની અસ્ત્રકથામત બનાવે છે. અદાણી ડિફેન્સ એન્ડ એરોસ્પેસના સી.ઈ.ઓ.આશિષ રાજવંશીએ આ પ્રસંગે બોલતા જણાવ્યું હતું કે ડી.આર.ડી.ઓ.ની વિશ્વકક્ષાના સંશોધન અને વિકાસ અને ટ્રાન્સફર ઓફ ટેકનોલોજીના તેના સુદૃઢ માળખા દ્વારા ચલિત આ સિસ્ટમનું અનાવરણ એ ભારતના સંરક્ષણ ક્ષેત્રની અભિનવ ઇકોસિસ્ટમની સફળતાનો પુરાવો છે. વધી રહેલી ડ્રોનની ધમકીઓનો પ્રતિકાર કરવાની આપણા સશસ્ત્ર દળોની શક્તિને એક પ્રચંડ તાકાત પૂરી પાડવાનો તેવાર ઉકેલ હાજર રાખવામાં ડીઆરડીઓની અદ્યતન ટેકનોલોજીનું રુપાંતર કરતા અદાણી ડિફેન્સ એન્ડ એરોસ્પેસ ગૌરવ અનુભવે છે.
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Suryakal • Ahmedabad • 17 Feb, 2025

## Adani Defence & Aerospace and DRDO Unveil India's Vehicle-Mounted Counter-Drone System at Aero India...

Page no  
6

Language  
Gujarati

Article Dimension  
102

Supplement  
N/A

Position  
Top Left

AVE  
24520

Circulation  
217.78K

### અદાણી ડિફેન્સ એન્ડ એરોસ્પેસ તથા ડી.આર.ડી.ઓ. દ્વારા એરો ઇન્ડિયા ૨૦૨૫માં ભારતની વેહીકલ માઉન્ટેડ કાઉન્ટર ડ્રોન સિસ્ટમનું અનાવરણ

બેંગલુરુ, ગુરુવાર

અદાણી ડિફેન્સ એન્ડ એરોસ્પેસએ ડિફેન્સ રિસર્ચ એન્ડ ડેવલપમેન્ટ ઓર્ગેનાઈઝેશનના સહયોગમાં એરો ઇન્ડિયા-૨૦૨૫માં પબ્લિક-પ્રાઇવેટ પાર્ટનરશિપ (પી.પી.પી.) આધારીત ભારતની વેહીકલ-માઉન્ટેડ ડ્રોન સિસ્ટમનું આજે અનાવરણ કર્યું હતું. ડી.આર.ડી.ઓ.ની ઇલેક્ટ્રોનિક્સ એન્ડ કોમ્યુનિકેશન્સ પાંખના ડાયરેક્ટર જનરલ ડો. બી.કે.દાસ દ્વારા વિભાગના અતિથીઓ, સંરક્ષણ બાબતોના નિષ્ણાંતો અને ઉદ્યોગના ભાગીદારોની હાજરીમાં આ પ્લેટફોર્મ શરૂ કરવામાં આવ્યું હતું, જે સ્વદેશી સંરક્ષણ શક્તિઓને મજબૂત કરવાની ભારતની પ્રતિબદ્ધતાને રેખાંકીત કરે છે. વધી રહેલી નીતનવી

હવાઈ ધમકીઓ સામે ભારતની સંરક્ષણ સક્ષમતા વધારવાની દીશામાં ડીઆરડીઓના સહયોગથી વિકસાવવામાં આવેલ આ અન્યાધુનિક સિસ્ટમ નોંધપાત્ર કદમ છે. આધુનિક યુદ્ધમાં જાસૂસી અને આક્રમક બંને કામગીરીમાં ડ્રોનના વધી રહેલા ઉપયોગને ખાળવાના પ્રયાસમાં એક મજબૂત ડ્રોન મિકેનિઝમની આવશ્યકતા હિતાવહ બની ગઈ છે. આધુનિક સંરક્ષણ દળો માટે એક પ્રચંડ અસ્ત્રશક્તિ બની રહે તેવી આ વેહીકલ-માઉન્ટેડ કાઉન્ટર-ડ્રોન સિસ્ટમ ધ્યાન આપવાની સુરક્ષા, ચપલતા અને ચોકસાઈની ખાતરી આપવા સાથે તે સ્વચાલિત તપાસ, વર્ગીકરણ અને ડ્રોનની તટસ્થતા સહિત અદ્યતન સેન્સર શક્તિઓ દ્વારા અચિરત સુરક્ષા પુરી પાડે છે.

૪૮૪ના એક જ વાહન પર સંકલિત સતત ધૂમની આ સિસ્ટમ ચપલ, વિશ્વસનીય અને આત્મનિર્ભર કાઉન્ટર-ડ્રોનનો ઉકેલ પ્રદાન કરે છે. તેમાં ચોક્કસ ડ્રોન ન્યુટ્રલાઈઝેશન માટે ઉચ્ચ-એનર્જી લેસર સિસ્ટમ, ૧૦ કિ.મી.ની રેન્જમાં હવાઈ ધમકીના સામના માટે ૭.૬૨ મીમીની ગન, અને એડવાન્સ્ડ રડાર, સિગ્નિટ, ઇલેક્ટ્રો-ઓપ્ટિકલ સેન્સર અને ચોક્કસ સમય લક્ષ્ય સંપાદન સહીત ટ્રેકિંગ અને ન્યુટ્રલાઈઝેશન માટે જામસં આ સિસ્ટમની લાક્ષણિકતાઓ છે.

એક જ પ્લેટફોર્મમાં બહુવિધ કાઉન્ટર-ડ્રોન તકનીકીઓનું એકીકરણ ઝડપી પ્રતિસાદ અને સરળ કામકાજ સુનિશ્ચિત કરતું હોવાથી તે ભારતના સંરક્ષણની માળખાગત

સુવિધાને સુરક્ષિત રાખવા માટે એક મહત્વની અસ્ત્રશક્તિ બનાવે છે.

અદાણી ડિફેન્સ એન્ડ એરોસ્પેસના સી.ઈ.ઓ.આશિષ રાજવંશીએ આ પ્રસંગે બોલતા જણાવ્યું હતું કે ડી.આર.ડી.ઓ.ની વિશ્વકક્ષાના સંશોધન અને વિકાસ અને ટ્રાન્સફર ઓફ ટેકનોલોજીના તેના સુદૃઢ માળખા દ્વારા ચલિત આ સિસ્ટમનું અનાવરણ એ ભારતના સંરક્ષણ ક્ષેત્રની અભિનવ ઇકોસિસ્ટમની સફળતાનો પુરાવો છે. વધી રહેલી ડ્રોનની ધમકીઓનો પ્રતિકાર કરવાની આપણા સશસ્ત્ર દળોની શક્તિને એક પ્રચંડ તાકાત પૂરી પાડવાનો તેવાર ઉકેલ હાજર રાખવામાં ડીઆરડીઓની અદ્યતન ટેકનોલોજીનું રુપાંતર કરતા અદાણી ડિફેન્સ એન્ડ એરોસ્પેસ ગૌરવ અનુભવે છે.

Dainik Navajyoti • Jaipur • 17 Feb, 2025

Jaipur airport's runway will be upgraded, flights will not operate for 8.5 hours

Page no 12	Language Hindi	Article Dimension 358	Supplement N/A	Position Top Center	AVE 843707	Circulation 982.16K
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90 दिनों तक हर दिन होगा रीकार्पेंटिंग का काम

# जयपुर एयरपोर्ट के रनवे का होगा अपग्रेडेशन साढ़े आठ घंटे नहीं होगी फ्लाइट संचालित

एयरफील्ड ग्राउंड लाइटिंग को हैलोजन से एलईडी में किया जाएगा अपग्रेड

नवज्योति, जयपुर। यात्रियों की सुरक्षा को प्राथमिकता देने और अपने परिचालन की समग्र दक्षता को बढ़ाने के लिए जयपुर एयरपोर्ट के रनवे की रीकार्पेंटिंग का कार्य 30 मार्च से 30 जून तक (90 दिन) सुबह 9.30 से शाम 6 बजे तक होगा। इस दौरान विमानों का संचालन नहीं होगा।

जयपुर एयरपोर्ट के रनवे रीकार्पेंटिंग का कार्य आखिरी बार वर्ष-2016 में किया गया था। जयपुर एयरपोर्ट रनवे कुल 3407 मीटर तथा 45 मीटर चौड़ा है तथा रनवे के दोनों तरफ 15 मीटर अतिरिक्त



## इस बीच होता 28 विमानों का संचालन

जयपुर एयरपोर्ट पर औसत 74 विमानों का संचालन होता है। सुबह 9.30 से शाम 6 बजे तक के बीच करीब 28 फ्लाइटें संचालित होती हैं। ऐसे में काफी फ्लाइट्स को एयरलाइंस की ओर से अलसुबह या रात को एडजस्ट किया जाएगा। इस दौरान करीब करीब एक दर्जन से ज्यादा फ्लाइट बंद भी हो सकती हैं।

शोल्डर स्पेस है। निर्धारित रीकार्पेंटिंग में मौजूदा बिटुमिनस रनवे की मिलिंग शामिल होगी। इसके बाद निर्दिष्ट मानकों के अनुरूप डिजाइन मापदंडों को पूरा करने के

लिए बिटुमिनस इनले और ओवरले का उपयोग किया जाएगा। रनवे सहित कुल 2.04 लाख वर्ग मीटर क्षेत्र पर रीकार्पेंटिंग का कार्य किया जाएगा।

**नए समानांतर टैक्सी-वे की कमीशनिंग पूरी:** पिछले महीने जयपुर एयरपोर्ट ने 3065 मीटर लंबे अपने नए समानांतर टैक्सी-वे की कमीशनिंग पूरी कर ली है। समानांतर टैक्सी-

वे से विमान एक साथ चल सकते हैं, जिससे टेक-ऑफ और लैंडिंग के लिए प्रतीक्षा समय में काफी कमी आएगी। रीकार्पेंटिंग अर्वाधिके दौरान अतिरिक्त रनवे एग्जिट टैक्सी-वे का निर्माण करने का प्रस्ताव है। रनवे रीकार्पेंटिंग परियोजना के दौरान पूरे एयरफील्ड ग्राउंड लाइटिंग सिस्टम को भी अपग्रेड किया जाएगा। मौजूदा हैलोजन लाइटिंग सिस्टम को एलईडी सिस्टम से बदला जाएगा और साथ ही एयरफील्ड साइनेज को अपग्रेड किया जाएगा। एलईडी में रूपांतरण से एयरपोर्ट के लिए 50 प्रतिशत बिजली की बचत होगी।

Dophar Ka Samana • Mumbai • 17 Feb, 2025

## We will expose Adani's fraud

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
3	Hindi	112	N/A	Middle Center	18506	198.08K

# अडानी की उजागर करेंगे धोखेबाजी

■ धारावी बचाओ आंदोलन की आज भव्य सभा ■ अनिल देसाई करेंगे मार्गदर्शन

सामना संवाददाता / मुंबई

धारावी पुनर्विकास परियोजना की आड़ में मुंबई में राज्य सरकार, मुंबई मनपा, जिलाधिकारी और खार लैंड के करीब दो हजार एकड़ भूखंड अडानी के गले में डालने की साजिश रची गई है। अडानी की इस धोखेबाजी की पोल हम खुले तौर पर खोलेंगे। इस तरह की चेतावनी दी गई है। इसके साथ ही धारावीकरों का पुनर्वास धारावी में ही किए जाने की मांग को लेकर स्थानीय लोगों ने सोमवार की शाम 'धारावी बचाओ आंदोलन' के तहत भव्य सभा का आयोजन किया है। इस मौके पर शिवसेना (उद्धव बालासाहेब ठाकरे) नेता व सांसद अनिल देसाई लोगों का मार्गदर्शन करेंगे।



धारावी पुनर्विकास परियोजना के नाम पर अडानी समूह धारावी के ५५० एकड़ भूखंड अपने कब्जे में लेनेवाली है। इतना ही नहीं, धारावीकरों का पुनर्विकास करने के लिए मुंबई के करीब दो हजार एकड़ भूखंड भी अपने कब्जे में लेने की तैयारी में है। इस असलियत से रू-बरू होने के बाद धारावीकरों

ने कड़ा रुख अख्तियार करते हुए कहा है कि पुनर्विकास आर्थिक घोटाला अडानी समूह न करे। इसके साथ ही लोगों ने धारावी पुनर्विकास का विरोध किया है। हालांकि, केंद्र और राज्य सरकार के समर्थन से यह परियोजना धारावीकरों पर जबरन लादी जा रही है। इसके लिए अडानी समूह नवभारत मेगा डेवलपर प्राइवेट लिमिटेड कंपनी ने सर्वे शुरू किया है। साथ ही लोगों के इस सर्वे में शामिल होने और अडानी के पुनर्विकास परियोजना के समर्थन की झूठी कहानी फैलाई गई है। इस पृष्ठभूमि पर अडानी समूह की झूठ, धोखेबाजी, जालसाजी, दबाव, दादागिरी और सरकार के साथ मिलीभगत का पर्दाफाश करने के लिए धारावी मेन रोड पर

अभ्युदय बैंक के सामने आज शाम पांच बजे धारावी बचाओ आंदोलन की ओर से प्रचंड सार्वजनिक सभा का आयोजन किया गया है। इस मौके पर शिवसेना समेत धारावी बचाओ आंदोलन, विभिन्न राजनीतिक दल, संगठन, संस्थाओं समेत कुल १८ संगठन के पदाधिकारी और कार्यकर्ता उपस्थित रहेंगे।

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The Echo of India • Kolkata • 17 Feb, 2025

## Gautam Adani offers 'chadar' at Ajmer dargah

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
4	English	78	N/A	Middle Center	9379	120.06K

Gautam Adani offers  
'chadar' at Ajmer dargah

**JAIPUR, FEB 16 /--/** Industrialist Gautam Adani on Saturday offered a 'chadar' at the 11th century Sufi shrine of Khwaja Gharib Nawaz at Ajmer Sharif. He was accompanied by wife Priti Adani, his brother Rajesh Adani and his wife Shilin. Haji Syed Salman Chishty conferred the "Global Peace Award" on Gautam Adani, recognising his leadership, contributions and philanthropic initiatives, according to a statement.

"Hazrat Khwaja Gharib Nawaz preached the message of universal love, service to humanity, and peace. Gautam Adani Ji and his blessed family have embodied these principles through their tireless commitment to the well-being of millions," Chishty said in a statement.

He said Gautam Adani expressed deep gratitude and reverence for the blessings received at Ajmer Sharif, emphasizing the importance of spiritual values in guiding ethical leadership and social responsibility. A special vegetarian langar was also prepared and served on behalf of the Adani family to hundreds of people at the shrine. The visit concluded with special Dua-e-Khair (prayers for well-being) for India's progress, global harmony, and collective prosperity, Chishty said. (PTI)

Deep state, shallow state & non-state debate

Page no  
5

Language  
Hindi

Article Dimension  
204

Supplement  
N/A

Position  
Top Center

AVE  
18351

Circulation  
11.44K

# डीप स्टेट, शैलो स्टेट नॉन-स्टेट की बहस

तमाम लोकातांत्रिक देशों में डीप स्टेट षडयंत्र सिद्धांतों को आगे बढ़ाने का काम करता है। सबसे पहले अमेरिका में ऐसा हुआ और भारत भी उसी राह पर चल रहा है।

अभी 2025 शुरू हो चुका है और लगता है कि 'डीप स्टेट' को 'गर्ब' का शब्द' बनार दे दिया जा रहा। कुछ भी मलाल होता है तो डीप स्टेट के लिए फोड़ दिया जाता है। मगर यह कोई विषय नहीं है। वह हमारे जीवन और सामान्य व्यवस्था का उल्लास है और है, जिसने डीप स्टेट और नॉन स्टेट। हमें इन परिभाषाओं की पड़ताल करके देखना चाहिए कि वे किस तरह एक-दूसरे गुंथे हुए हैं। डीप स्टेट अब तमाम लोकतांत्रिक देशों में षडयंत्र सिद्धांतों को अपने बढ़ाने का जालिया बन गया है। सबसे पहले हमें राज्यपाल या विधायकों के नाम पर ध्यान देना चाहिए। इसके बाद लोकतांत्रिक देशों में षडयंत्र सिद्धांतों को अपने बढ़ाने का जालिया बन गया है। सबसे पहले हमें राज्यपाल या विधायकों के नाम पर ध्यान देना चाहिए। इसके बाद लोकतांत्रिक देशों में षडयंत्र सिद्धांतों को अपने बढ़ाने का जालिया बन गया है।

अब का उसी रहस्यमय तरीके से अचानक गायब हो गया। अर्गनाइज्ड क्राइम ऐंड करप्शन रिपोर्टिंग प्रोजेक्ट (ओआरसीआरपी) से एकमात्र नामों के अलावा संस्थाओं से भी तमाम खबरें आईं। इंटरनेशनल क्रॉसलैंग्वेज ऑफ इन्वेस्टिगेशन जर्नलिज्म (आईवीआईजे) भी है। दोनों को ओपन सोसिएटी फाउंडेशन से मदद मिलती है, जिसकी सुनिवाह जॉर्ज सोरोस ने रखी थी। सोरोस को ध्यान रखना चाहिए। अराजकतावादी नका जता है। उन्होंने ही 1992 में बैंक ऑफ इंग्लैंड और फाईंड को तोड़ दिया था। 1997 के विस्फोट संकट में कई पूर्वी यूरोपीय देशों को कमजोर करने का आरोप भी उन पर हो रहा है। इन दोनों संगठनों ने अटॉर्नी के खिलाफ खबरों में मदद की। इसमें साक्ष्य का प्रमाण यह है कि अटॉर्नी नहीं पढ़ें के पीछे से असली हमला मोदी सरकार पर था। प्रधानमंत्री नरेंद्र मोदी ने संसद में मौजूद बजट बज्र में कहा था कि कई सालों में पहली बार कोई राज विदेशी सरकारों के विना आरंभ हुआ है।

जो रहा है कि वह सब संयोग से नहीं है और जल्द यह डीप स्टेट का काम होगा। अब तो डीप स्टेट ट्रेड, इलेक्ट्रॉनिक्स और उनकी सभी भी खरीद कर रहे हैं। मगर क्या बांग्लादेश में हम धरुके तौर पर कर सकते हैं कि वह 'संपर्क' मोल्दीय और 'अर्ध' समूहों का काम है, जो अमेरिकी सरकार को निगरानी में काम कर रहे थे? अगर आपने फिल्लो मॉर्ने जॉर्ज सोरोस के बेटे को वे तरवारें देखीं, जिनमें वह बांग्लादेश के मुख्य सलाहकार मोहम्मद युनुस से मिलने जाकर आए थे तो आपका रुक चुका हो जाएगा। इसके बाद वह तस्वीर भी देखी जिसमें जो बाइडन युनुस के साथ गलबतीयां करते नजर आ रहे हैं। अगर हमें सोना का पतन का कोई अमेरिका के अटॉर्नी के खिलाफ खबरों में मदद की। इसमें साक्ष्य का प्रमाण यह है कि अटॉर्नी नहीं पढ़ें के पीछे से असली हमला मोदी सरकार पर था। प्रधानमंत्री नरेंद्र मोदी ने संसद में मौजूद बजट बज्र में कहा था कि कई सालों में पहली बार कोई राज विदेशी सरकारों के विना आरंभ हुआ है।



राष्ट्र की बात  
रोखर गुप्ता

1. बांग्लादेश में सत्ता परिवर्तन। वह सड़कों पर लिखा था नेतृत्वहीन और गडबडीय पटनाक्रम था। इसकी तीव्रता अमेरिकी डीप स्टेट के मध्ये माह दी गई। इसे अमेरिकी डीप स्टेट की कारवाओं भी फाटा गया और कहा गया कि भारत में भी ऐसा हो करने को योजना है। वजह? बाइडन प्रशासन और अमेरिकी डीप स्टेट नरेंद्र मोदी को पसंद नहीं करते।

2. जो साल में अटॉर्नी समूह के खिलाफ एक के बाद एक खुलासे। इनमें से कई खुलासे साक्ष्य से दिखने वाले शॉर्ट सेंसर समूह हिटलरबर्ग ने लगाए, जो जिस तरह

इसके पर हुआ तो क्या कोई डीप स्टेट अपने दम पर काम कर रहा था? या बाइडन प्रशासन के साथ मिलीभगत थी? ऐसा था तो यह डीप स्टेट की उस परिभाषा पर खरा नहीं उतरता, जो साक्ष्य सिद्धांत के पैरेन्थर देने हैं। ऐसे रहस्यमय और अस्पष्ट परिभाषा खले संकेत होते हैं जो किसी निश्चित सत्ता के उपकरण के तौर पर काम करते हैं। मगर अब उसका नाम बदल दिया है कि सरकार-प-लोकता और जैस-प-मोहम्मद को आप कहा करते हैं? नॉन-स्टेट एक्टर कौन राज्य की सत्ता से अलग ताकत या डीप स्टेट? पाकिस्तान इन दोनों परिभाषाओं को

असली से नकार देता। वजह यह है कि सत्ता से जुड़े हैं और भारत को बहुत अधिक नुकसान पहुंचाते हैं। अटॉर्नी का मामला जटिल हो सकता है क्योंकि हिटलरबर्ग का ओएससीआरपी की ऑफिशियल खबरों में अमेरिकी सरकार को सौंपी भूमिका नहीं दिखती। तो क्या डीप स्टेट काम कर रहा था? लेकिन अमेरिकी न्याय विभाग और प्रॉब्लूटि एवं विनियम आयोग ने जो काल यह हिटलरबर्ग से बहुत अधिक नुकसान पहुंचाने वाला था। अब सवाल है कि हिटलरबर्ग और ओएससीआरपी राज्य से अलग काम कर रहे थे या उसके साथ मिलकर? या इसका उलट सच है? और अंतर्धर में भारत को कनाडा और अमेरिका में मिजलर और पन्तु पर डीप समस्याओं का सामना करना पड़ा, उन्हें डीप स्टेट की खींचविधि टूलिज्म बताया गया क्योंकि अमेरिका और कनाडा के सीडिया का कुछ हिस्सा इन पर ज्यादा खर्चित था। मगर उसकी तुलना खबरें इन दोनों के खींचविधि अधिकारियों से मिली जानकारी पर हो रही थी। कुछ लोग डीप स्टेट को अफसरशाही, प्रशासनिक सेवा, पुलिस, सशस्त्र बल, न्यायपालिका, निगमक, पुनर्वास अर्थात् और अन्य संस्था मान सकते हैं, जो कई सरकारों के दौरान काम करती रहती हैं। ये कारवा से काम करती हैं, निराला बनाए रखती हैं और विचारों की रखा करती हैं। 1996 से 1999 के बीच भारत में प्रशासकीय बदलने रहे मगर बेहतरीन नौकरशाही, सैन्य नेताओं और परमाणु वैज्ञानिकों ने हमारा सामरिक कार्यक्रम जारी रखा, उसकी हिस्सेजल की और एक शब्द भी बोल नहीं जने दिया। यही व्यवस्था अलग रूप से भी काम कर सकती है। अगर उन्होंने इनमें खली तक परमाणु परीक्षणों को मोल्दीय रखा, शक्तिपूर्ण उद्देश्य वाली बलाशा तो 1998 में उन्हें सैन्य पक्षों हुए सबके सामने क्यों ले आए? क्योंकि काजरीवी सरकार ने ऐसा करने के लिए कहा। जो डीप स्टेट निराला देता है और मोटे तौर पर नीतिवो और संरूपता के प्रति निष्ठा अट्ट राने का प्रयोग विज्ञान है वह राजनीतिक नेतृत्व के काने पर बदल भी जाता है। इसे हम सीले स्टेट कहते हैं। सीले या उपलक्षण यह मतलब कमजोरी नहीं बल्कि दलता है।

असली ताकत तो उन्हीं के पास होती है। राजनीतिक नेतृत्व उनका इस्तेमाल डीप स्टेट को नियंत्रण में रखने के लिए करता है। सीले स्टेट कमजोर होता है तो डीप स्टेट एजेंडा संभालता है। हमने परमाणु समझौते पर मान्यता मिल के हमलावर होने के बाद ऐसा होने देखा था। संप्रति के का ज्यादातर विरोध उनके दलत और विदेश मंत्रालय से लौक हुई जानकारी पर आधारित था। विरोध करने वाले अमेरिका के विरोधी और ऐसे लोग थे, जिन्हें वह समझौता पच नहीं रहा था। यही वजह है कि परमाणु जवाबदेही कानून ऐसा बना जिसने समझौते के साथ समझन कर दिया। मोदी सरकार के बजट से इसे बदलने का फाटा किया गया है और मोदी-ट्रैप के साक्ष्य प्रधान में भी इसका चिह्न है। अंतर्धर में नॉन-स्टेट कहां गजर जाता है? प्राचीन काल से लेभू देना अलग बला निबलने के लिए नॉन-स्टेट कारकों का प्रयोग करते रहे हैं। किसी ताकतवो ईसा पूर्व में अलोक के समय के विधुओं से लेकर मानवकालीन सुक्रियों तक और अब ऑक्सफैम, ओमिडवार तक सोरोस तक नॉन-स्टेट कारकों के पास असली खलि लगी होती है जब वे राज्य की सत्ता के साथ मिलकर काम करते हैं। उदाहरण के लिए यूएस यूरोपी फंड इंटरनेशनल डेवलपमेंट (क्यूएडए) कहा है? वह खेर स्टेट नहीं हो सकती है क्योंकि वह अमेरिकी सरकार के हाथ में है। इतनी ज्यादा है कि अब तो मार्को खिचो ने इसकी सीधी कमजोर संभालता इसे विदेश मंत्रालय में लेवू लिया है। ट्रैप की आर्बन है कि इन पर जागरूकी विचारकों ने कल्प कर लिया था, जो इसका इस्तेमाल अमेरिका के हित में नहीं बल्कि अपना उल्लू खोला करने के लिए कर रहे थे। सदस्यजिदा लोचकर आज के भारत में आए और पूर्ण कि राष्ट्रीय स्वयंसेवक संघ क्या है? भारतीय जनता पार्टी का भी कि वह नॉन-स्टेट संस्था और दुनिया का सबसे बड़ा और सरकारी संगठन है। कांसेर इसे भारतीय जनता पार्टी का डीप स्टेट कहेंगी। अगर आप दोनों से सीडिया को को खट्टीय सलाहकार परिषद के बारे में पूछें तो दोनों का जवाब इसके एकदम उलट होगा। सीले स्टेट के किसी मुखिया का डीप स्टेट दूसरे मुखिया के लिए नॉन-स्टेट कारक हो जाता है।

Jalte Deep • Jaipur • 17 Feb, 2025

## Jaipur airport's runway will be upgraded, runway recarpeting will start from March

Page no 3	Language Hindi	Article Dimension 193	Supplement N/A	Position Bottom Center	AVE 57921	Circulation 159.89K
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# जयपुर एयरपोर्ट के रनवे को किया जाएगा अपग्रेड, मार्च से शुरू होगी रनवे की रिकार्पेटिंग

■ जल्तेदीप, जयपुर

यात्रियों की सुरक्षा को प्राथमिकता देने और अपने परिचालन की समग्र दक्षता को बढ़ाने के लिए जयपुर अंतरराष्ट्रीय एयरपोर्ट के रनवे 08/26 की रिकार्पेटिंग का कार्य जल्द शुरू होने जा रहा है। रिकार्पेटिंग का काम 30 मार्च से शुरू होगा। रिकार्पेटिंग सुबह 9:30 बजे से शाम 6 बजे के बीच होगी, जिसे 90 दिनों के भीतर पूरा करने का लक्ष्य रखा गया है। रनवे अपग्रेडेशन कार्य को ध्यान में रखकर सभी एयरलाइन्स अपनी निर्धारित उड़ानों का संचालन सुबह 9:30 बजे से पहले और शाम 6 बजे के बाद करेंगी। इस अवधि के दौरान, नियमित उड़ान संचालन तथा निर्बाध यात्रा सुनिश्चित के लिए एयरपोर्ट द्वारा एक व्यापक योजना की रूपरेखा तैयार की



गई है। जयपुर एयरपोर्ट के रनवे रिकार्पेटिंग का कार्य आखिरी बार 2016 में किया गया था। जयपुर एयरपोर्ट रनवे कुल 3,407 मीटर तथा 45 मीटर चौड़ा है तथा रनवे के दोनों तरफ 15 मीटर अतिरिक्त शोल्डर स्पेस है। निर्धारित रिकार्पेटिंग में मौजूदा बिटुमिनस रनवे की मिलिंग शामिल होगी जिसके बाद निर्दिष्ट मानकों के अनुरूप डिजाइन मापदंडों

को पूरा करने के लिए बिटुमिनस इनले और ओवरले का उपयोग किया जाएगा। रनवे सहित कुल 2.04 लाख वर्ग मीटर क्षेत्र पर रिकार्पेटिंग का कार्य किया जाएगा। बनावट, घर्षण, प्रोफाइल, ताकत, परिचालन दक्षता और अन्य संबद्ध मरम्मत में सुधार करने के लिए इसे फिर से बनाया जाएगा। पिछले महीने जयपुर एयरपोर्ट ने 3065 मीटर लंबे अपने नए

समानांतर टैक्सीवे की कमीशनिंग पूरी कर ली है। समानांतर टैक्सीवे से विमान एक साथ चल सकते हैं, जिससे टेकऑफ और लैंडिंग के लिए प्रतीक्षा समय में काफी कमी आएगी। रनवे रिकार्पेटिंग परियोजना के दौरान पूरे एयरफील्ड ग्राउंड लाइटिंग सिस्टम को भी अपग्रेड किया जाएगा।

मौजूदा हैलोजन लाइटिंग सिस्टम को एलईडी सिस्टम से बदला जाएगा और साथ ही एयरफील्ड साइनेज को अपग्रेड किया जाएगा। एलईडी में बदलने से एयरपोर्ट के लिए कम से कम 50 प्रतिशत बिजली की बचत होगी। रनवे अपग्रेडेशन परियोजना को जयपुर इंटरनेशनल एयरपोर्ट लिमिटेड ने नियामक निकायों और एयरलाइन कंपनियों सहित सभी हितधारकों के साथ परामर्श के आधार पर शुरू किया है।

Sakal • Mumbai • 17 Feb, 2025

## 100 flights to Prayagraj

Page no  
4Language  
MarathiArticle Dimension  
160Supplement  
N/APosition  
Middle RightAVE  
105427Circulation  
352.42K

# ‘प्रयागराज’ला विमानांचे शतक पार

## दररोज शंभरहून अधिक उड्डाणे : भाविकांच्या संख्येत वाढ

प्रसाद कानडे : सकाळ ब्रँडसेवा

पुणे, ता. १६ : प्रयागराज विमानतळावर सामान्य दिवशी ८ ते १० विमानांची वाहतूक होते. मात्र, कुंभमेळ्यात येणाऱ्या भाविकांची संख्या मोठी असल्याने विमानसेवेतदेखील मोठी वाढ झाली आहे. सद्यःस्थितीत प्रयागराज विमानतळावर दररोज शंभरहून अधिक विमानांची वाहतूक होत आहे. शिवाय ‘चार्टर्ड’ विमानांची संख्यादेखील जास्त आहे. आतापर्यंत ‘व्हीआयपी’ व्यक्तींसाठी सुमारे तीनशेहून अधिक ‘चार्टर्ड’ विमाने, तर सात ते आठ लाख प्रवासी विमानाने प्रयागराजला दाखल झाले आहेत.

भाविक मिळेल त्या मागाने प्रयागराजमध्ये दाखल होत आहेत. त्यामुळे प्रयागराज विमानतळ व्यग्र विमानतळाच्या श्रेणीत पोहोचले आहे. या विमानतळावरून दररोज सुमारे २० ते २२ हजार प्रवाशांची वाहतूक होत आहे.

### प्रयागराज विमानतळाच्या क्षमतेत वाढ

	पूर्वी	आता
प्रवासी क्षमता	३५०	१६५० (प्रति तास)
टर्मिनल क्षेत्रफळ	६७०० चौरस मीटर	१८,००० चौरस मीटर
पार्किंग बेंचे	४	७
टॅक्सी ट्रंक	१	२
लगेज बेल्ट	३	७
चेक इन काउंटर	११	४२
बोर्डिंग गेट	४	७
एरोब्रिज	२	३



### ही शहरे जोडली...

मुंबई, दिल्ली, रायपूर, लखनौ, भुवनेश्वर, बंगळूर, हैदराबाद, बिलासपूर, अहमदाबाद, चंडीगड, कोलकता, जयपूर, जबलपूर, गुवाहाटी व डेहराडून.



प्रवाशांच्या सोयीसाठी विमानतळावरील सुविधेत वाढ केली. विमान कंपन्यांना आदेश देत तिकीट दर कमी केले.

- मुरलीधर मोहोळ.

केंद्रीय नागरी हवाई वाहतूक राज्यमंत्री

Mumbai Samachar • Mumbai • 17 Feb, 2025

## Eight Gujaratis deported from America reach Ahmedabad airport, leave for home with police protection

Page no 9	Language Gujarati	Article Dimension 197	Supplement N/A	Position Top Center	AVE 147539	Circulation 271.15K
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# અમેરિકાથી હાંકી કઢાયેલા આઠ ગુજરાતી અમદાવાદ ઍરપોર્ટ પહોંચ્યા, પોલીસ સુરક્ષા સાથે વતન જવા રવાના

(અમારા પ્રતિનિધિ તરફથી)

અમદાવાદ: અમેરિકાના પ્રમુખ ડોનાલ્ડ ટ્રમ્પે ગેરકાયદે અમેરિકામાં ઘૂસણખોરી કરતા ગુજરાતીઓ વિરુદ્ધ આકરી કાર્યવાહી શરૂ કરી છે. જેના પગલે બીજી વખત ભારતીયોને સ્વદેશ પરત મોકલવામાં આવ્યા હતા. ગેરકાયદે ઘૂસેલા ૮ ગુજરાતી સહિત ૧૧૬ ભારતીયોની હકાલપટ્ટી કરી ૧૫ ફેબ્રુઆરીની રાત્રે ૧૧.૩૦એ અમેરિકન ઍરફોર્સના વિમાનમાં અમૃતસર લાવવામાં આવ્યા હતા. અહીંથી ૮ ગુજરાતી ૧૬ ફેબ્રુઆરી રવિવારે ૧૦.૪૫ની આસપાસ વિમાનમાર્ગે અમદાવાદ ઍરપોર્ટ પર પહોંચ્યા હતા. ઍરપોર્ટ પર જરૂરી કાર્યવાહી બાદ તમામને પોલીસ બંદોબસ્ત સાથે વતન રવાના કરવામાં આવ્યા હતા. કાળા પડદાવાળી ગાડીમાં મહેસાણાના બાળક સાથેના પરિવાર સહિત છ લોકોને અને ગાંધીનગરના બે લોકોને લઈ પોલીસ વતન રવાના થયા હતા.

બીજા તબક્કામાં અમેરિકાથી પરત ફરેલા આઠ ગુજરાતીનાં નામની યાદી આ પ્રમાણે છે. ધવલભાઈ કિરિટકુમાર લુહાર (કલોલ, ગાંધીનગર), રુદ્ર ધવલભાઈ લુહાર (કલોલ, ગાંધીનગર), મિહિર ઠાકોર (ગુજરાત), ધીરજકુમાર કનુભાઈ પટેલ (અમદાવાદ, ગુજરાત), કેનીસ મહેશભાઈ ચૌધરી (માણસા, ગાંધીનગર), આરોહીબેન દીપકપુરી ગોસ્વામી (ગુજરાત), દીપકપુરી બળદેવભાઈ ગોસ્વામી (ગુજરાત), પૂજાબેન દીપકપુરી ગોસ્વામી (ગુજરાત) અમદાવાદ ઍરપોર્ટ આવેલા ડિપોર્ટ થયેલા ગુજરાતીઓની આઈબી દ્વારા પૂછપરછ સાથે વિગતો મેળવામાં આવી હતી. તેના આધારે મહત્વની અને ઊંડી તપાસ કરીને કબૂતરબાજીમાં કયા એજન્ટ દ્વારા મદદ કરવામાં આવી છે તેમના સુધી પહોંચવાના પ્રયાસ પોલીસ દ્વારા કરવામાં આવશે.

અમદાવાદ ઍરપોર્ટથી ડિપોર્ટ થયેલા આઠ

ગુજરાતીઓ માટે મહેસાણા, ગાંધીનગર અને અમદાવાદ પોલીસ સ્ટેન્ડ બાય જોવા મળી હતી. ડિપોર્ટ થયેલા ભારતીયો પરત આવ્યા ત્યારે અમદાવાદ ઍરપોર્ટ પર એક ડીસીપી, બે એસીપી, સાત પીઆઈ અને ૪૦ પોલીસ કર્મચારીઓ તેમ જ કાઈમ બ્રાન્ચ એસઓજી અને આઈબીની ટીમ દ્વારા તપાસ હાથ ધરવામાં આવી હતી.

અત્રે ઉલ્લેખનીય છે કે, પહેલા તબક્કામાં ૩૩ ગુજરાતી સહિત ૧૦૪ ભારતીયને ડિપોર્ટ કરી ૫ ફેબ્રુઆરી, ૨૦૨૫ના રોજ અમેરિકન ઍરફોર્સના વિમાનમાં અમૃતસર લાવવામાં આવ્યા હતા, જ્યાંથી ૩૩ ગુજરાતી છઠ્ઠી ફેબ્રુઆરીએ વહેલી સવારે વિમાનમાર્ગે અમદાવાદ ઍરપોર્ટ પર પહોંચ્યા હતા. તે સમયે ડિપોર્ટ થયેલા ગુજરાતીઓમાં ૨૮ લોકો ઉત્તર ગુજરાતના હતા, જ્યારે ૪ લોકો મધ્ય ગુજરાતના અને એક દક્ષિણ ગુજરાતનો હતો.■

Mumbai Tarun Bharat • Mumbai • 17 Feb, 2025

## Kalyan-Dombivli is future Third Mumbai

Page no  
2Language  
MarathiArticle Dimension  
89Supplement  
N/APosition  
Top CenterAVE  
11122Circulation  
17.73K

# कल्याण-डोंबिवली भविष्यातील तिसरी मुंबई

डॉ. श्रीकांत शिंदे यांचा विश्वास

अधिकाधिक पायाभूत सुविधा देण्यावर भर

कल्याण, दि. १६ : प्रतिनिधी

भविष्यामध्ये नवी मुंबई विमानतळ हेच सध्याच्या मुंबई विमानतळाप्रमाणे पूर्ण क्षमतेने कार्यरत होणार असल्याने कल्याण-डोंबिवली परिसर हा तिसरी मुंबई म्हणून नावारूपाला येणार असल्याचा विश्वास खा. डॉ. श्रीकांत शिंदे यांनी सांगितले.

कल्याण ग्रामीण विधानसभेच्या माणगाव तलाव सुशोभीकरणाच्या भूमीपूजन समारंभात ते बोलत होते. माणगाव, निळजे तलावासह खिडकाळी रिवर सुशोभीकरण कामाची त्यांनी

पाहणी केली.

डॉ. शिंदे म्हणाले, “आधी मुंबई, त्यानंतर नवी मुंबईप्रमाणे आता तिसरी मुंबई जर कुठे होणार असेल, तर कल्याण-डोंबिवलीत होणार आहे. त्यादृष्टीने अधिकाधिक पायाभूत सुविधा निर्माण करण्यासाठी आपण काम

करत आहे. बदलापूरपासून ते शेट नवी मुंबई विमानतळापर्यंत अक्सस कटौल मार्ग

बांधण्यात येत असून, त्या कल्याण लोकसभेतील कळवा, मुंबा, दिवा, डोंबिवली, कल्याण

मेट्रोमुळे वाहतुकीचा त्रास कमी होणार

कल्याण लोकसभेचा मतदारसंघात एफिकडे मेट्रोचे काम सुरू असून माणगावला काही काळ त्याचा त्रास सहन व्हावा लागणार आहे. एफका ही मेट्रो सुरू झाली की, वाहतुकीकडोडीचा त्रास संपून अगदी सहजपणे ठरणे, मुंबई आणि नवी मुंबईच्या दिशेने आपण जाऊ शकतो. गेल्या अडीच वर्षांमध्ये राज्य शासनाने येथील २७ गावांच्या मासमत्ता कराचा प्रश्न असो, २७ गावांतील कर्मचाऱ्यांचा प्रश्न असो की, १९६० सालापासून रखडलेल्या मोबदल्याचा, संत सावळाराम महाराज स्मारक, आगरी कोळी भवन हे सर्व प्रश्न अजून कमी वेळेमध्ये सोडवून आपल्याला दिलासा दिल्याचे त्यांनी सांगितले. तसेच, लोकांना वायकळ चर्चा आणि बडबड नको असते, तर काम पाहिजे असले, अशा शब्दांत विरोधकांना टोला लगावला.

ग्रामीण, उल्हासनगर, अंबरनाथ कोणत्याही व्यक्तीला शहराबाहेर जायचे असल्यास अवघ्या १५ मिनिटांमध्ये बाहेर पडता येणार जेणेकरून या मार्गावर राहणाऱ्या आहे.”



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## Adani's fraud will be exposed publicly

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	Marathi	1466	N/A	Top Left	870524	910K

# अदानीची धोकेबाजी जाहीरपणे उघड करणार

‘धारावी बचाओ’ आंदोलनाची आज भव्य सभा



मुंबई, दि. १६ (प्रतिनिधी) - धारावी पुनर्विकास प्रकल्पाच्या आडून मुंबईतील राज्य सरकार, मुंबई महापालिका, कलेक्टर लॅण्ड आणि मिठागरांचे सुमारे दोन हजार एकर भूखंड घशात घालण्याचे षड्यंत्र रचण्यात आले आहे. अदानीची ही धोकेबाजी जाहीरपणे उघड करू, असा इशारा देत धारावीकरांचा पुनर्विकास धारावीतच झाला पाहिजे यासाठी सोमवारी संध्याकाळी धारावी बचाव आंदोलनाच्या वतीने भव्य जाहीर सभा घेण्यात येणार आहे. यावेळी शिवसेना नेते खासदार अनिल देसाई उपस्थितांना मार्गदर्शन करणार आहेत.

धारावी पुनर्विकास प्रकल्पाच्या नावाखाली अदानी समूह धारावीतील ५५० एकरची जागा ताब्यात घेणार असून धारावीतील रहिवाशांचे पुनर्वसन करण्यासाठी मुंबईतील सुमारे २ हजार एकरच्या जागा आणि भूखंड ताब्यात घेण्यात येणार आहेत. धारावीचा पुनर्विकास आर्थिक घोटाळा करणाऱ्या अदानी समूहाने करू नये, अशी ठाम भूमिका धारावीकरांनी घेतली, असून अदानीच्या धारावी पुनर्विकास प्रकल्पाला विरोध केला आहे. मात्र, केंद्र आणि राज्य सरकारच्या पाठिंब्याने हा प्रकल्प धारावीकरांवर जबरदस्तीने लादण्यात येत आहे. त्यासाठी अदानी समूहाच्या नवभारत मेगा डेव्हलपर प्रायव्हेट लिमिटेड (एनएमडीपीएल) कंपनीने सर्वेक्षण सुरू असून

लोक या सर्वेक्षणात सहभागी होत असल्याचा आणि अदानीच्या पुनर्विकास प्रकल्पाला पाठिंबा असल्याचा बनाव करण्यात येत आहे. त्या पार्श्वभूमीवर अदानी समूहाचा खोटाखोटा, धोकेबाजी, फसवणूक, दबाव, दादागिरी आणि सरकारबरोबर असलेली मिलीभगत याचा पर्दाफाश करण्यासाठी धारावी मेन रोडवरील अभ्युदय बँकसमोर, सोमवार, १६ फेब्रुवारीला संध्याकाळी ५ वाजता धारावी बचाव आंदोलनाच्या वतीने प्रचंड जाहीर सभा घेण्यात येणार आहे. यावेळी शिवसेनेसह धारावी बचाव आंदोलन, विविध राजकीय पक्ष, संघटना, संस्था अशा एकूण १८ संघटनांचे पदाधिकारी, कार्यकर्ते उपस्थित राहणार आहेत.

या आहेत मारण्याः

- धारावी पुनर्विकास प्रकल्पाचा मास्टर प्लान जाहीर करा.
- घराच्या बदल्यात ५०० चौरस फुटांचे घर आणि दुकानाच्या बदल्यात दुकान धारावीतच मोफत मिळाले पाहिजे.
- मुंबई महापालिकेच्या इस्टेट डिपार्टमेंट (मालमत्ता विभाग) च्या चाळी आणि इमारतीतील घरांच्या बदल्यात ७५३ चौरस फुटांपर्यंतची घरे मोफत द्या.
- व्यावसायिक गाळ्यांच्या बदल्यात, त्यांच्या वापरात आहे तितकी जागा मोफत द्या.
- कुंभारवाड्याचे पुनर्वसन धारावीतच करा.

## अदानीच्या समर्थनार्थ भिकाऱ्यांची मदत

अदानी समूहाच्या धारावी पुनर्विकास प्रकल्पाला सर्व धारावीकरांचा ठाम विरोध आहे. त्यामुळे सर्वेक्षण धीम्या गतीने सुरू असतानाही सर्वेक्षणाचे आकडे फुगवून सांगितले जात आहेत. त्याचबरोबर प्रकल्पाला लोकांचा विरोध नाही हे दाखवण्यासाठी चक्क माहिम दर्ग्याजवळील भिकाऱ्यांना एसी गाड्यांनी धारावीत आणले गेले आणि अदानीच्या समर्थनार्थ घोषणाबाजी घातल्या लावून त्यांचे व्हिडीओ आणि फोटो काढण्यात आले. मात्र, अदानीचा बनाव धारावीकरांना माहीत असून भूलथापांना ते बळी पडणार नाहीत, असा इशारा धारावी बचाव आंदोलनाचे समन्वयक बाबुराव माने यांनी दिला.

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# अदानीची धोकेबाजी जाहीरपणे उघड करणार

‘धारावी बचाओ’ आंदोलनाची आज भव्य सभा



मुंबई, दि. १६ (प्रतिनिधी) - धारावी पुनर्विकास प्रकल्पाच्या आडून मुंबईतील राज्य सरकार, मुंबई महापालिका, कलेक्टर लॅण्ड आणि मिठागरांचे सुमारे दोन हजार एकर भूखंड घशात घालण्याचे षड्यंत्र रचण्यात आले आहे. अदानीची ही धोकेबाजी जाहीरपणे उघड करू, असा इशारा देत धारावीकरांचा पुनर्विकास धारावीतच झाला पाहिजे यासाठी सोमवारी संध्याकाळी धारावी बचाव आंदोलनाच्या वतीने भव्य जाहीर सभा घेण्यात येणार आहे. यावेळी शिवसेना नेते खासदार अनिल देसाई उपस्थितांना मार्गदर्शन करणार आहेत.

धारावी पुनर्विकास प्रकल्पाच्या नावाखाली अदानी समूह धारावीतील ५५० एकरची जागा ताब्यात घेणार असून धारावीतील रहिवाशांचे पुनर्वसन करण्यासाठी मुंबईतील सुमारे २ हजार एकरच्या जागा आणि भूखंड ताब्यात घेण्यात येणार आहेत. धारावीचा पुनर्विकास आर्थिक घोटाळा करणाऱ्या अदानी समूहाने करू नये, अशी ठाम भूमिका धारावीकरांनी घेतली, असून अदानीच्या धारावी पुनर्विकास प्रकल्पाला विरोध केला आहे. मात्र, केंद्र आणि राज्य सरकारच्या पाठिंब्याने हा प्रकल्प धारावीकरांवर जबरदस्तीने लादण्यात येत आहे. त्यासाठी अदानी समूहाच्या नवभारत मेगा डेव्हलपर प्रायव्हेट लिमिटेड (एनएमडीपीएल) कंपनीने सर्वेक्षण सुरू असून

लोक या सर्वेक्षणात सहभागी होत असल्याचा आणि अदानीच्या पुनर्विकास प्रकल्पाला पाठिंबा असल्याचा बनाव करण्यात येत आहे. त्या पार्श्वभूमीवर अदानी समूहाचा खोटाखोटा, धोकेबाजी, फसवणूक, दबाव, दादागिरी आणि सरकारबरोबर असलेली मिलीभगत याचा पर्दाफाश करण्यासाठी धारावी मेन रोडवरील अभ्युदय बँकसमोर, सोमवार, १६ फेब्रुवारीला संध्याकाळी ५ वाजता धारावी बचाव आंदोलनाच्या वतीने प्रचंड जाहीर सभा घेण्यात येणार आहे. यावेळी शिवसेनेसह धारावी बचाव आंदोलन, विविध राजकीय पक्ष, संघटना, संस्था अशा एकूण १८ संघटनांचे पदाधिकारी, कार्यकर्ते उपस्थित राहणार आहेत.

या आहेत मारण्याः

- धारावी पुनर्विकास प्रकल्पाचा मास्टर प्लान जाहीर करा.
- घराच्या बदल्यात ५०० चौरस फुटांचे घर आणि दुकानाच्या बदल्यात दुकान धारावीतच मोफत मिळाले पाहिजे.
- मुंबई महापालिकेच्या इस्टेट डिपार्टमेंट (मालमत्ता विभाग) च्या चाळी आणि इमारतीतील घरांच्या बदल्यात ७५३ चौरस फुटांपर्यंतची घरे मोफत द्या.
- व्यावसायिक गाळ्यांच्या बदल्यात, त्यांच्या वापरात आहे तितकी जागा मोफत द्या.
- कुंभारवाड्याचे पुनर्वसन धारावीतच करा.

## अदानीच्या समर्थनार्थ भिकाऱ्यांची मदत

अदानी समूहाच्या धारावी पुनर्विकास प्रकल्पाला सर्व धारावीकरांचा ठाम विरोध आहे. त्यामुळे सर्वेक्षण धीम्या गतीने सुरू असतानाही सर्वेक्षणाचे आकडे फुगवून सांगितले जात आहेत. त्याचबरोबर प्रकल्पाला लोकांचा विरोध नाही हे दाखवण्यासाठी चक्क माहिम दर्ग्याजवळील भिकाऱ्यांना एसी गाड्यांनी धारावीत आणले गेले आणि अदानीच्या समर्थनार्थ घोषणाबाजी घातली लावून त्यांचे व्हिडीओ आणि फोटो काढण्यात आले. मात्र, अदानीचा बनाव धारावीकरांना माहीत असून भूलथापांना ते बळी पडणार नाहीत, असा इशारा धारावी बचाव आंदोलनाचे समन्वयक बाबुराव माने यांनी दिला.

Mumbai Samachar • Mumbai • 17 Feb, 2025

## Erosion of Rs 25.31 lakh crore in investor wealth

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
11	Gujarati	291	N/A	Middle Center	218236	271.15K

## રોકાણકારોની સંપત્તિમાં ₹ ૨૫.૩૧ લાખ કરોડનું ઘોવાણ

મુંબઈ: વૈશ્વિક અને સ્થાનિક પરિબળોને કારણે શેરબજારમાં હાલ સતત મંદીનો માહોલ જામ્યો છે. દલાલ સ્ટ્રીટ પર મંદીવાણાની પકડ સતત મજબૂત બનતી જાય છે. એકધારી પીછેહઠને કારણે રોકાણકારોને પાછલા આઠ સત્રમાં રૂ. ૨૫.૩૧ લાખ કરોડનું સંપત્તિ ઘોવાણ થયું છે.

વિદેશી સંસ્થાકીય રોકાણકારોની એકધારી વેચવાલીને કારણે સર્જાયેલી ચિંતા, કોર્પોરેટ ક્ષેત્રના અપેક્ષા કરતા નબળા ત્રિમાસિક પરિણામ અને વૈશ્વિક ટ્રેડ વોર વકરવાના સંકેતને કારણે શેરબજાર માટે સર્જાયેલી અનિશ્ચિતતાને કારણે બેન્ચમાર્ક સેન્સેક્સમાં ત્રણ ટકાથી મોટો કડાકો જોવા મળ્યો છે.

પાછલા આઠ ટ્રેડિંગ દિવસોમાં બીએસઈ બેન્ચમાર્ક સેન્સેક્સ ૨,૬૪૪.૬ પોઈન્ટ અથવા ૩.૩૬ ટકા તૂટ્યો હતો અને એનએસઈના બેન્ચમાર્ક નિકેટી ઇન્ડેક્સમાં ૮૧૦ પોઈન્ટ અથવા ૩.૪૧ ટકાનો જોરદાર કડાકો જોવા મળ્યો હતો.

સમીક્ષા હેઠળના પાછલા સપ્તાહ દરમિયાન રિયલ્ટી, હેલ્થકેર અને કન્ઝ્યુમર ગ્યુરેબ્લસ ઇન્ડેક્સ

સૌથી અધિક ઘટ્યા હતા અને માર્કેટ કેપમાં તોડિંગ રૂ. ૨૩.૭૪ લાખ કરોડનો ઘટાડો નોંધાયો હતો. ૧૪ ફેબ્રુઆરીએ પૂરા થયેલા સપ્તાહે બીએસઈ સેન્સેક્સ પાછલા સપ્તાહના શુક્રવારના ૭૭,૮૬૦.૧૯ના બંધથી ૧,૯૨૦.૦૮ પોઈન્ટ્સ (૨.૪૭ ટકા) ઘટ્યો હતો. સેન્સેક્સ ૧૦ ફેબ્રુઆરી અને સોમવારે ૭૭,૭૮૯.૩૦ ખૂલી એ જ દિવસે ઊંચામાં ૭૭,૮૪૯.૫૮ અને ૧૨ ફેબ્રુઆરી અને બુધવારે નીચામાં ૭૫,૯૩૯.૨૧ સુધી જઈ અંતે ૭૫,૯૩૯.૨૧ પોઈન્ટ્સ પર બંધ રહ્યો હતો.

આ સપ્તાહના અંતે માર્કેટ કેપ રૂ. ૪૦૦.૧૯ લાખ કરોડ રહ્યું હતું, જે પાછલા સપ્તાહના અંતે રૂ. ૪૨૩.૯૩ લાખ કરોડ હતું. આમ માર્કેટ કેપમાં માત્ર રૂ. ૨૩.૭૪ લાખ કરોડનો ઘટાડો થયો હતો. બ્રોડ બેઝ ઇન્ડેક્સમાં બીએસઈ-૧૦૦ ઇન્ડેક્સ ૩.૫૧ ટકા, બીએસઈ-૨૦૦ ઇન્ડેક્સ ૩.૯૭ ટકા, બીએસઈ-૫૦૦ ઇન્ડેક્સ ૪.૬૫ ટકા ઘટ્યા હતા. બીએસઈ મિડકેપ ૭.૭૧ ટકા ઘટ્યો અને બીએસઈ સ્મોલકેપ ૯.૪૭ ટકા ઘટ્યો હતો. બીએસઈ

આઈપીઓ ૧.૬૯ ટકા વધ્યો અને એસએમઈ આઈપીઓ ૮.૩૦ ટકા ઘટ્યો હતો.

સેક્ટરલ ઇન્ડાયાસીસમાં સપ્તાહ દરમિયાન બધા ઇન્ડેક્સ ઘટ્યા હતા, જેમાં રિયલ્ટી ૯.૩૯ ટકા, હેલ્થકેર ૭.૫૬ ટકા, કન્ઝ્યુમર ગ્યુરેબ્લસ ૭.૪ ટકા, ઇન્ફ્રાસ્ટ્રક્ચર ૭.૩૧ ટકા, પાવર ૬.૯૯ ટકા, પીએસયુ ૬.૬૨ ટકા, ઓટો ૬.૩૮ ટકા, ઓઈલ એન્ડ ગેસ ૬.૨૫ ટકા, કેપિટલ ગુડ્સ ૬.૧ ટકા, મેટલ ૪.૪૭ ટકા, એફએમસીજી ૪.૦૮ ટકા, આઈટી ૩.૯૨ ટકા, ટેક ૨.૫૮ ટકા અને બેન્કેક્સ ૧.૬૮ ટકા ઘટ્યા હતા.

સેન્સેક્સ સમાવિષ્ટ શેરોમાં સૌથી અધિક વધેલા માત્ર ચાર શેરમાં બજાજ ફિન સર્વ ૨.૩૩ ટકા, ભારતી એરટેલ ૨.૨૯ ટકા, કોટક બેન્ક ૦.૮૨ ટકા અને આઈસીઆઈસીઆઈ બેન્ક ૦.૧૨ ટકા આગળ વધ્યો હતો.

જ્યારે સેન્સેક્સ સમાવિષ્ટ કંપનીઓમાંથી સૌથી અધિક ઘટેલી પાંચ શેરોમાં મહિન્દ્રા એન્ડ મહિન્દ્રા ૮.૭૪ ટકા, ઝોમેટો ૮.૨૬ ટકા, પાવર ગ્રીડ ૮.૧૪ ટકા, અદાણી પોર્ટ્સ ૭.૮૭

ટકા અને ટાઈટન ઇન્ડસ્ટ્રીઝ ૬.૬૦ ટકા ગબડ્યો હતો. નએથ ગ્રુપની ૭૧૭ કંપનીઓમાંથી ૨૯ કંપનીઓના ભાવ વધ્યા, ૬૮૮ કંપનીઓના ભાવ ઘટ્યા હતા. જ્યારે નબીથ ગ્રુપની ૧૨૬૯ કંપનીઓમાંથી ૫૭ કંપનીઓના ભાવ વધ્યા, ૧,૨૧૧ કંપનીઓના ભાવ ઘટ્યા અને એકનો ભાવ સ્થિર રહ્યો હતો.

બીએસઈ ૧૦૦માં ૮ કંપનીઓ વધી, ૯૨ કંપનીઓ ઘટી. બીએસઈ ૨૦૦માં ૧૨ કંપનીઓ વધી, ૧૮૮ કંપનીઓ ઘટી. બીએસઈ ૩૦૦માં ચાર કંપનીઓ વધી, ૨૬ કંપનીઓ ઘટી. બીએસઈ ૫૦૦માં ૨૨ કંપનીઓ વધી, ૪૭૮ કંપનીઓ ઘટી અને એક સ્થિર રહી હતી. મિડકેપની ચાર કંપનીઓ વધી, ૧૨૮ કંપનીઓ ઘટી હતી. સ્મોલ કેપની ૨૯ કંપનીઓ વધી, ૯૦૮ કંપનીઓ ઘટી હતી.

સપ્તાહ દરમિયાન સ્થાનિક સંસ્થાકીય રોકાણકારોની (ડીઆઈઆઈ) રૂ. ૧૯,૧૯૯.૨૨ કરોડની ચોખ્ખી લેવાલી અને વિદેશી સંસ્થાકીય રોકાણકારોની (એફઆઈઆઈ) રૂ. ૧૧૯,૪૭૪.૪૨ કરોડની ચોખ્ખી વેચવાલી રહી હતી.

Ahmedabad Mirror • Ahmedabad • 17 Feb, 2025

## 8 deported from US land in A'bad

Page no 3	Language English	Article Dimension 201	Supplement N/A	Position Top Left	AVE 56380	Circulation 206.9K
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# 8 deported from US land in A'bad

## Transported to their home towns and villages across Gujarat by cops, soon after arrival

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A plane carrying eight persons from Gujarat, who were among 116 Indians deported from the US for illegal immigration, landed at Ahmedabad airport from Amritsar on Sunday, officials said.

Soon after their arrival, the eight deportees were transported to their native places in Gujarat by police vehicles, Assistant Commissioner of Police, 'G' division, R D Oza said.

"The plane, carrying eight Gujarati immigrants, landed at the Ahmedabad airport at 11 am. They were transported to their native places on police vehicles. Among them is a woman and a child," Oza



Cops cover deportees at the city airport, escort them to buses

said. The eight persons were among 116 deportees who were brought on a US aircraft that landed at Amritsar international airport

on Saturday night.

Out of the eight deportees, three are from Gandhinagar and one from Ahmedabad, sources

said.

They are part of the second group of Indians who have been sent back from the US after President Donald Trump started a crackdown on illegal immigrants.

On February 5, a US military plane brought 104 illegal immigrants, in handcuffs and chains, to Amritsar, inviting sharp criticism from the opposition. Among them, 33 were from Gujarat.

A third plane, carrying 157 deportees, is expected to land at the Amritsar airport on Sunday.

Former Gujarat Deputy Chief Minister Nitin Patel had earlier expressed sympathy for the deported Gujaratis, underlining the fact that they went to the foreign country looking for a job or career, and said they should not be portrayed as criminals.

Bhangar Bhuye • Goa • 17 Feb, 2025

## Adani group to teach youth skills for employment

Page no  
8Language  
MarathiArticle Dimension  
209Supplement  
N/APosition  
Middle RightAVE  
52153Circulation  
71K

# अदानी ग्रुप शिकयतलो तरणाट्यांक रोजगारा खातीरची कुशळटाय

■ भांगरभुंय । खबरां मेज

**पणजी:** उद्देगा खातीर कर्मचारी तयार करपाच्या उद्देशान अदानी ग्रुपान सिंगापूराल्या आयटीई अँज्युकेशन सर्विसेस (आयटीईईएस)च्या सहकार्यान भारतांतल्या सगल्यांत व्हड 'कुशळटाय आनी रोजगारक्षमता उपक्रम' सुरू केला. अदानी कुटूंब फिनिशिंग स्कुलाची स्थापणूक करपा खातीर 2000 कोटी रुपयां परस चड देणगी दितलें.

अदानी ग्रुपाच्या म्हणण्या प्रमाण ह्या उपक्रमाखाला अदानी ग्लोबल स्किल अकादमी भारतांत तंत्रीक आनी वेवसायीक शिक्षण घेतिल्ल्या



तरणाट्यांची आनी विद्यार्थ्यांची निवड करतले, जे मुंद्रा हांगा आशिल्ले संस्थेच्या फिनिशिंग स्कुलांत तंत्रीक शिक्षण घेवपाक शकतले. दर वर्सा सुमार 25 हजार विद्यार्थ्यांक कुशळटाय शिकयतले. एकदा ह्या विद्यार्थ्यांनी तांणी वेंचून काडिल्ल्या विशयांचेर आदारीत

तंत्रीक गिन्यान आनी कुशळटाय आत्मसात केली की, तांकां संबंदीत रोजगार उपलब्ध करून दितले. ह्या उपक्रमाक लागून प्रशिक्षित वेवसायीक संवसारीक मानकां प्रमाण उद्देगा खातीर सज्ज जातले हाची खात्री मेळटली अशें तांणी उजवाडायिल्ल्या पत्रकांत म्हणलां.

Ahmedabad Mirror • Ahmedabad • 17 Feb, 2025

## Modhwadia's praise of Adani seen as move to enter cabinet

Page no 2	Language English	Article Dimension 84	Supplement N/A	Position Middle Center	AVE 23561	Circulation 206.9K
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Divya Bhaskar • Mumbai • 17 Feb, 2025

## Rack service started from Kandla to ICD Faridabad

Page no  
5Language  
GujaratiArticle Dimension  
147Supplement  
N/APosition  
Bottom LeftAVE  
22006Circulation  
316.29K

# અંતરિયાળ વિસ્તારો સુધી કનેક્ટિવિટીને મજબૂત બનાવવા તરફ કદમ કંડલાથી આઈસીડી ફરીદાબાદ સુધીની રેક સેવાનો આરંભ કરાયો

ભારત સ્વયં | ગાંધીધામ

દીન દયાળ પોર્ટ ઓથોરીટી દ્વારા પોર્ટ યુઝર્સને વધુ ને વધુ સવલતો મળી રહે તે માટે સતત સકારાત્મક દિશામાં પગલા ભરવામાં આવતા રહે છે, તેની વચ્ચે અંતરિયાળ વિસ્તારો સુધી "પહેલા માઈલ, છેલ્લા માઈલ" કનેક્ટિવિટીને મજબૂત બનાવવાની દિશામાં પોર્ટ પ્રશાસને કંડલા પોર્ટથી આઈસીડી ફરીદાબાદ વચ્ચે રેલવે રેકની સેવાનો શુભ આરંભ કરી વધુ એક મહત્વનું કદમ મુક્યું છે.

ગેટવે ડિસ્ટ્રિબ્યુક્સ કંડલા પોર્ટ અને ICD ફરીદાબાદ વચ્ચે રેક સેવા શરૂ કરી, જે બંદર પર કાર્ગો હિલચાલ માટે મલ્ટિમોડલ કનેક્ટિવિટી પ્રાપ્ત કરવામાં એક મહત્વપૂર્ણ સીમાચિહ્નરૂપ છે. દીનદયાળ પોર્ટ એક મુખ્ય લોજિસ્ટિક્સ હબ તરીકે તેની સ્થિતિને મજબૂત બનાવવાની દિશામાં મજબૂતી વધે તે દિશામાં સતત વિચારાધિન રહ્યું છે, જે સીમલેસ વેપારને સરળ બનાવે છે અને સપ્લાય ચેઈન ક્ષમતાઓને વધારે છે.



Budget 2025: Infrastructure focus may propel cement stocks like UltraTech, Ambuja, ACC

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
58	English	657	N/A	Inside Page (Magazine only)	65690	400K

STOCK MARKET

Budget 2025: Infrastructure focus may propel cement stocks like UltraTech, Ambuja, ACC

The Union Budget 2025-26 is expected to prioritize growth in core sectors by increasing budgetary allocations, introducing policy reforms, and incentivizing private sector involvement.



By Our Correspondent

The Union Budget 2025-26, scheduled on February 1, is expected to provide a substantial boost to the cement sector through increased capital expenditure on infrastructure and road development—critical measures to address the slower pace of growth, as seen in the third quarter GDP numbers.

The move will follow a year of consolidation in the cement space, marked by mergers and acquisitions by leading companies. Despite a muted show in 2024, the cement space is poised for revival, believe experts.

Shares of cement companies delivered mixed results last year - UltraTech rose 8%, Ambuja Cement

edged up by 3%, while Shree Cement and ACC recorded a decline of 10% and 8%, respectively. Growth in cement demand slowed to 4.5–5.5% last year, following three years of robust expansion, as construction activity was hindered by a prolonged heatwave, a labour shortage during general and states elections, and seasonal monsoon activity.

Utilization levels of cement makers fell below 70%, leading to a 10% on year drop in net price realizations in H1CY24, a revenue decline, and a 200-basis point contraction in profitability, industry experts noted.

This downturn weighed on cement prices which dropped by 7% during

2024, with all-India average price declining to Rs 330 per 50-kg bag by September — a fall of 11% on year. However, September prices showed a modest 2% recovery on month-on-month basis.

Looking ahead, the Union Budget 2025-26 is expected to prioritize growth in core sectors by increasing budgetary allocations, introducing policy reforms, and incentivizing private sector involvement. Analysts suggest these measures could significantly impact the growth of the sector, thus moving the share performance.

Cement demand, closely linked to infrastructure and real estate, remained resilient in FY25 despite

delays in highway construction and real estate projects. Nitya Shah, Co-Founder of KamayaKya anticipates an 8–10% rise in demand for FY26, fuelled by investments in road and railway projects. Additionally, the government is expected to unveil tax incentives to promote green cement technologies, as part of the sustainability agenda. Rural development is another likely priority, with higher allocations for roads, housing, and irrigation under rural infrastructure programs. Significant funding is expected through the National Infrastructure Pipeline (NIP) and Pradhan Mantri Gati Shakti initiative, with an estimated Rs 1.8 lakh crore earmarked for logistics and infrastructure.

Business Sphere • National • 17 Feb, 2025

## Top 10 Freight Forwarding Companies In India In 2025

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
40, 41, 42, 43, 44, 45	English	3941	N/A	Inside Page (Magazine only)	394141	400K

## TOP 10 FREIGHT FORWARDING COMPANIES



By Our Correspondent

**W**hen we discuss a profitable business, we must consider the active role that imports and exports play in its making. International transportation through commercial shipping has allowed businesses to trade and expand globally, create new opportunities as well as develop a global presence. However, smooth logistics requires extensive technical expertise and error-free strategies.

It is important to have complete knowledge of the standard protocols of each country, the ability to manage external crises, and at the same time, have a strong network for the supply chain. This is when shippers in India need freight forwarding companies, to execute critical tasks like customs brokerage, container tracking, cargo planning and scheduling, documentation, insurance, and much more.

In this article, we will talk about the top 10 Freight forwarding companies in India in 2025 and the type of services they provide so that you can hand over the complication of logistics for your business to the right freight forwarder.

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6. Addax Logistics
7. Stockarea
8. Airborne International
9. SVP Logistics
10. Maersk India

## TOP 10 FREIGHT FORWARDING COMPANIES

**What is Freight Forwarding?**

Freight forwarders are an entity that specializes in the arrangement, handling, and maintenance of cargo on behalf of the shippers. Freight forwarders usually operate as a firm to provide extensive services such as transportation via air or ships, cargo documentation and insurance, licenses, storage, and warehouse services, customs documentation, shipment tracking, negotiating shipping rates, and a lot more.

The global markets function due to the inevitability of the international supply chains, which are usually honed and operated by freight forwarding companies. It is safe to say that these firms are extremely reliable and allows businesses to not only grow but also focus their resources on other essential aspects.

This is why it is essential to know the top freight forwarding companies in India

**Steps of Freight Forwarding**

The process of freight forwarding can be broken down into several key steps:

**● Receiving the Shipment Request**

The freight forwarder initiates the process by gathering essential information about the shipment, such as the type of goods, destination, and delivery timeline. This data is used to create a tailored shipping plan that aligns with the client's requirements and budget.

**● Selecting Transport Providers**

After understanding the shipment details, the freight forwarder evaluates various transport options, including air, sea, road, or rail carriers. They negotiate freight rates, choose the most suitable provider, and ensure the safe handling of the shipment.

**● Preparing and Processing Shipping Documents**

Ensuring compliance with regulations is crucial. The freight forwarder obtains necessary documentation, prepares shipping invoices, and manages customs clearance procedures. This step guarantees that all paperwork is in order for a smooth transit.

**● Monitoring and Tracking the Shipment**

Throughout the journey, the freight forwarder keeps the client informed by utilising tracking systems to oversee the shipment's progress. Any issues that arise are promptly addressed to maintain the shipment's schedule and integrity.

**● Delivering the Shipment**

The final stage involves coordinating with the recipient to ensure timely and secure delivery. The freight forwarder manages customs procedures, oversees the final delivery, and ensures a seamless inspection process, ensuring the successful arrival of the shipment at its destination. By following these steps, freight forwarders facilitate the smooth and efficient transportation of goods, providing clients with a reliable and hassle-free shipping experience.

**List of the Top Freight Forwarding Companies in India**

Professional freight forwarders in India are equipped to handle any crisis at their watch; moreover, with the right freight partner, you can expect lesser complications during delivery and more time to focus on incremental aspects of your business. Let us check out the top 10 freight forwarding companies in India that are listed below.

Company Name	Description	Services	Licenses and Accreditations	Network
<b>LORDS Freight India Pvt Ltd</b>	Mahindra Logistics' wholly-owned subsidiary specialising in Freight Forwarding services for air and ocean exports and imports	Airfreight, ocean freight, customs brokerage, project cargo, and FCL/LCL services	IATA, FIATA, MTO, and AEO	Operates in all major Indian cities and has partnerships with over 100 network partners worldwide
<b>Om Freight Forwarders</b>	Third-generation versatile international logistics and freight forwarding company with over four decades of domain expertise	End-to-end, tailor-made freight forwarding services	MTO, IATA, and FIATA	Operates in all major cities, commercial hubs, airports, and seaports across the country and has international logistics partnerships in China, Hong Kong, Europe, and Singapore
<b>Ocean Sky Logistics</b>	Decades of experience and a solid customer base with a global operations network	Sea and Air customs clearance, LCL and FCL import/export customs clearance, advanced air and sea freight forwarding services	—	Extensive network in all major metropolitan cities and a significant global presence in International marketing
<b>APT Logistics</b>	Operates in over 150 countries worldwide and provides end-to-end freight forwarding solutions	Direct inbound and outbound services across all major cargo centres around the globe	—	Collaborative approach with clients and lower transportation costs
<b>Seal Freight</b>	One of the leading freight forwarding companies in India with a focus on customised solutions	International freight forwarding, multimodal transport operations, Sea freight import-export, Warehousing & Distribution, custom clearance, inhibition and trade fair, logistics, cargo handling, and more	—	Over 33 years of experience and a presence across the globe

## TOP 10 FREIGHT FORWARDING COMPANIES

<b>Addax Logistics</b>	Provides freight forwarding services for the last 30 years in India with a special focus on custom solutions	Import/export solutions, personal cargo clearance, delivery and inhibition logistics, project cargo logistics, and more	–	Formed sustainable relationships with over 400 industries in sectors such as pharma, textiles, FMCG, etc.
<b>Stockarea</b>	Fastest-growing freight forwarding company in the country to offer integrated air and sea freight forwarding services	Customs clearance, freight forwarding, domestic inland transportation, warehousing, and distribution	–	A comprehensive set of services tailor-made to fulfil the customer's needs
<b>Airborne International</b>	One of the most respected Express Courier Services in the country to offer comprehensive and intact Logistics and courier services	State-of-the-art service offerings and strong international alliances	ISA, USA	Advanced Quality Management System and Implementation of Best practices
<b>SVP Logistics</b>	Specialises in Air, Sea, and Land cargo, including packaging, import-export, warehousing, import consolidation, freight forwarding, customs brokerage, drop shipment, door-to-door delivery, fragile goods handling, and a 360-degree approach to all logistics requirements for businesses	Top-tier freight forwarding solutions to major businesses across the market segment	–	Transports all kinds of items like pharmaceuticals, garments, perishable cargo, etc.
<b>Maersk India</b>	Provides integrated logistics solutions to businesses that can connect, protect and simplify their supply chains	Extensive range of services that ensure accurate and timely delivery to any region across the globe	–	Networks across 130 countries, stationed terminals across 36 countries, owns 700+ container vessels that deploy all kinds of cargo has a manpower of over 110,000+ employees and consists of a 7M+ SQM warehousing capacity

**LORDS Freight India Pvt Ltd**

Mahindra Logistics' wholly-owned subsidiary, LORDS Freight India Pvt Ltd, specializes in Freight Forwarding services for air and ocean exports and imports. LORDS provides exceptional freight services in operations related to airfreight, ocean freight, customs brokerage, project cargo, and FCL/LCL services. LORDS serves customers from diverse industries, including Automotive, Engineering, Pharmaceutical, Fashion, Retail, Telecom, Electronics, and Industrial Goods.

Mahindra Logistics is one of the best freight forwarding companies in India. The company holds IATA, FIATA, MTO, and AEO licenses and operates in all major Indian cities while having partnerships with over 100 network partners worldwide. LORDS has earned a reputable position in the industry as a member of freight forwarding networks such as the Worldwide Partner Alliance (WPA) and the World Cargo Association (WCA). The team members at LORDS are GDP trained to ensure they can handle Pharma shipments with precision.

**Om Freight Forwarders**

Om Freight Forwarders Pvt Ltd., which is headquartered in Mumbai, is a third-generation versatile international logistics and freight forwarding company. With an experience of over four decades of domain expertise, this agency has established its presence in continents with over 700 unique national and international locations. Om Freight Forwarders have planted their major stations in all major cities, commercial hubs, airports, and seaports across the country and have developed international logistics partnerships with China, Hong Kong, Europe, and Singapore to facilitate reliable transportation networks.

Being one of the most versatile logistics solutions companies, they adhere to stipulated custom compliance and possess accreditations like the MTO, IATA, and FIATA.

## TOP 10 FREIGHT FORWARDING COMPANIES

The company offers end-to-end, tailor-made freight forwarding services at reasonable packages to its clients because of its intense network and strategic associations with global trade partners.

They believe in understanding the client business and their logistical requirements before jumping in to provide

their state-of-the-art legal, distribution, and warehousing solutions. Headed by able leaders and a brilliant backbone of hardworking staff, the company aims to develop long-term alliances with its clients, deploy its best and cutting-edge technology, and prioritize timely and cost-effective freight forwarding solutions.

### Ocean Sky Logistics

Honing their decades of experience and strong customer base, Ocean Sky Logistics has built a business operations network across the globe and continues to do so to date. Starting from Sea and Air custom clearance, LCL and FCL import/export customs clearance to advanced air and sea freight forwarding services, the company provides a wide array of logistics solutions to its customers while maintaining their high standards and expectations.

Ocean Sky has a proud team of well-trained and dedicated professionals who cover all modes of transport – sea, air, and road and draws special attention and care to each medium. The company adheres to the complexities of the Modern Global Operations in Shipping and Freight Forwarding, and hence the representatives are trained to work according



to all customer requirements. Much like other freight forwarding companies in India, ocean Sky has an extensive network in all major metropolitan cities, namely Delhi, Mumbai, Kolkata, Chennai, Mundra, Bengaluru, Ahmedabad, and Tuticorin. The company also has a large global presence in International marketing since its inception in 2014 and claims to have one of the largest warehousings in India.



### APT Logistics

Operating in over 150 countries worldwide and having provided an immense shipping experience to its clientele, APT Logistics preaches that they don't talk; they deliver. Their unique approach towards providing solutions is that they manage their operations directly and have proper knowledge about local ports that allows them to build deeper business networks. They believe in getting brief insights into any business before taking over their delivery project so that the clients can experience the intense care that the company provides in its freight forwarding services.

The company operates worldwide and provides end-to-end freight forwarding solutions as well as flexible services to its customers. Moreover, they share a collaborative approach with their clients so that they can deliver positive and satisfying results while lowering their transportation costs and, at the same time, managing their extensive supply chain network. Their esteemed client network includes top-of-the-line companies like TATA, Capgemini, L&T, Reliance, lupin, ONGC, Indian Oil, etc.

## TOP 10 FREIGHT FORWARDING COMPANIES

**Seal Freight**

Founded in 1990, Seal Freight has become one of the leading freight forwarding companies in India. It associates itself with reliability and trust and has proven to be the one-stop solution for all major export and import requirements in the country. SEAL offers integrated freight forwarding services for all sea, air, and land cargo, along with direct inbound and outbound services across all major cargo centers around the globe.

Their focal point is customized solutions that suit the client's requirements bundled with innovative techniques and performance-enhancing technology. Seal provides complete logistics solutions starting from International freight forwarding, multimodal



transport operations, Sea freight Import-Export, Warehousing & Distribution, custom clearance, inhibition and trade fair, logistics, cargo handling, and much more. With well-qualified networks, over 33 years of experience, and a presence across the globe, the company offers excellence to business leaders with sophisticated transportation and supply chain management system.



Established in 2011, Addax logistics has been providing freight forwarding services for the last 30 years in India.

With a special focus on custom solutions, Addax takes care of all the shipping and logistics requirements for businesses across the country. They ensure good care for your cargo right from the factory to the delivery. Addax also offers commendable consultation services that allow businesses to save time and money on international trading processes.

Starting from import/export solutions. Personal cargo clearance, delivery, and inhibition logistics to project cargo logistics, Addax offers fourteen unique freight forwarding services to major national and international businesses. The company has formed sustainable relationships with over 400 industries in sectors such as pharma, textiles, FMCG, etc., and caters to all their requirements because of its strong alliance with agents and companies across all seaports and airports.

**Stockarea**

Stockarea is the ultimate arena for shippers and businesses where they find the right transactional match. With over a decade of experience in logistics services, Stockarea is one of the fastest-growing freight forwarding companies in the country to offer integrated air and sea freight forwarding services that are tailor-made to fulfill the customer's needs.

The company relies on its collaborative logistics network to deliver more seamless supply chain management services to businesses. It pays special attention to all stages of operations, starting from planning, implementing, and controlling each aspect of the task at hand.



Stockarea has a presence in India's major seaports and airports and offers a comprehensive set of services, including customs clearance, freight forwarding, domestic inland transportation, warehousing, and distribution. The company makes logistics flexible, on-demand, and completely transparent so that business can reliably outsource their transportation requirements.

## TOP 10 FREIGHT FORWARDING COMPANIES

**Airborne International**

Airborne International Courier Services started in 2001 and is now considered one of the most respected Express Courier Services in the country to offer comprehensive and intact Logistics as well as courier services to medium and large enterprises across various industrial sectors. Its state-of-the-art service offering and strong international alliances allow businesses to

enjoy quality service that saves time and money in this strong competitive market.

Customer satisfaction is the ultimate priority for Airborne International and because the company is backed up by highly motivated and trained professionals, the same is implemented across all their clients. Their customer care services are quick, prompt, and well-equipped to handle major customer queries and provide accurate guidance about shipment processes and information. The exact care is provided to the customers starting from the pickup points at several locations to the fleets so that the deliveries are made seamlessly. If we talk about their distribution network, Airborne International has associations with reputed overseas gateways at major sites like the UK, USA, Canada, Singapore, Dubai, Spain, Italy, etc. to name a few. The company also has an intricate domestic network spread across India, and it offers reliable and time-bound logistics to all its partners. Accredited by the ISA, the USA, and equipped with an advanced Quality Management System and Implementation of Best practices, the agency ensures that its prime objective is not just timely deliveries but quality services.

**SVP Logistics**

SVP Logistics specializes in Air, Sea, and Land cargo, including packaging, import-export, warehousing, import consolidation, freight forwarding, customs brokerage, drop shipment, door-to-door delivery, fragile goods handling, and a 360-degree approach to all logistics requirements for businesses. The company has utilized its expertise to provide top-tier freight forwarding solutions to major businesses across the market segment by taking care of its entire logistics supply chain and custom-building its infrastructure.

SVP was founded in 2008 and is set to be on the list of the top freight forwarding companies in India that offers extravagant solutions to expand the dependable cargo sector in the country. Be it individual transportation to large cargo projects, the company transports all kinds of



items like pharmaceuticals, garments, perishable cargo, etc. With SVP's trusted range of associations and vivid experience, you can be assured of receiving the best assistance and consultation to reduce costs and develop your business.

**Maersk India**

Maersk India was built with the vision to provide integrated logistics solutions to businesses that can connect, protect and simplify their supply chains. They carry forward a sustainable approach toward global economic trade so that

companies can develop without impacting the environment, individuals, and communities negatively.

Maersk India offers an extensive range of services that ensure accurate and timely delivery to any region across the globe. They are one of the best freight forwarding companies in India. They have state-of-the-art and modern technologies, types of equipment, and fleets that transport cargo and safely deliver them. Maersk has networks across 130 countries, stationed terminals across 36 countries, owns 700+ container vessels that deploy all kinds of cargo, has a manpower of over 110,000+ employees, and consists of a 7M+ SQM warehousing capacity. Along with the impressive numbers, the company also handles all legal and custom procedures by itself so that businesses are saved from the hassle.

Rajasthan Patrika • Jaipur • 17 Feb, 2025

No flights from 9:30 am to 6:00 pm for 90 days from March 30

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
2	Hindi	492	N/A	Bottom Center	1771501	2.21M

#JaipurAirport

रनवे की होगी री-कारपेटिंग, टर्मिनल एक पर बनेगा नया एप्रन और नया लिंक टैक्सी-वे

# 30 मार्च से 90 दिन तक सुबह 9.30 से शाम 6 बजे तक फ्लाइट नहीं



पत्रिका न्यूज नेटवर्क  
patrika.com

जयपुर. जयपुर इंटरनेशनल एयरपोर्ट पर 30 मार्च से रनवे की री-कारपेटिंग कार्य समेत कई तकनीकी कार्य शुरू होंगे। ये तीन महीने तक चलेंगे। इस दौरान यहां फ्लाइट्स के ऑपरेशन प्रभावित होंगे। एयरपोर्ट पर रनवे के मेंटेनेंस, नए एप्रन निर्माण और नया लिंक टैक्सी-वे बनाने का काम शुरू होगा।

दरअसल, जयपुर इंटरनेशनल एयरपोर्ट पर यात्री भार में लगातार वृद्धि हो रही है। इसके साथ ही फ्लाइट्स की संख्या भी सालाना बढ़ रही है। यह देखते हुए एयरपोर्ट प्रबंधन ने यहां यात्री सुविधाओं में विस्तार के साथ ही सुरक्षा और परिचालन की दक्षता को बढ़ाने का



भी निर्णय किया है। इसके तहत अगले महीने से एयरपोर्ट के 3.5 किलोमीटर रनवे की री-कारपेटिंग का काम शुरू होगा। यह तीन महीने तक चलेगा। यह काम रोजाना सुबह 9.30 से शाम 6 बजे तक होगा। इसमें रनवे की सतह को फिर से

बनाया जाएगा। बताया जा रहा है कि इससे 15 से 20 फीसदी तक फ्लाइट्स का संचालन प्रभावित रहेगा क्योंकि ज्यादातर डोमेस्टिक फ्लाइट की आवाजाही सुबह 6 से 10 बजे तक व शाम को 6 से रात 11 बजे तक होती है। ऐसे ही

## 10 साल बाद हो रहा रनवे का री-कारपेटिंग काम

एयरपोर्ट प्रबंधन अधिकारियों का कहना है कि रनवे की री-कारपेटिंग का काम एक दशक बाद हो रहा है। रनवे कुल 3,407 मीटर लंबा व 45 मीटर चौड़ा है। इसके दोनों ओर 15 मीटर

अतिरिक्त शोल्डर स्पेस है। रनवे समेत कुल 2.4 लाख वर्गमीटर क्षेत्र में री-कारपेटिंग कार्य होगा। फ्लाइट ऑपरेशन ज्यादा प्रभावित नहीं हो, इसके लिए रोजाना 50 से 100 मीटर ही काम किया जाएगा।

## यात्रियों के लिए सलाह

- यात्रा से पहले अपनी फ्लाइट का शेड्यूल एयरलाइन कंपनी से जरूर चेक करें।
- अगर आपकी फ्लाइट प्रभावित होती है, तो एयरलाइन की री-

बुकिंग और रीफंड पॉलिसी की जानकारी लें।

- यदि संभव हो, तो अपनी यात्रा की तारीख में बदलाव करने का विकल्प रखें।

ज्यादातर अंतरराष्ट्रीय फ्लाइट्स भी देर रात से अल सुबह तक ही आती हैं। कुछ फ्लाइट्स कैसल भी होंगी।

हालांकि एयरलाइन कंपनियों ने अभी इसके बारे में कोई सूचना जारी नहीं की है।

## नया एप्रन बनने के बाद बढ़ सकेंगी फ्लाइट्स

टर्मिनल एक पर नया एप्रन भी बनाया जा रहा है। यह एएआइ आवासीय कॉलोनी के स्थान पर प्रस्तावित है। दावा किया जा रहा है कि यह भी मई के अंत या जून के पहले सप्ताह में बनकर तैयार हो जाएगा। इस एप्रन को रनवे से जोड़ने के लिए एक नया लिंक टैक्सी-वे भी बनाया जाएगा। इसके लिए एक छोटी सड़क बनेगी, जो विमानों की आवाजाही में मदद करेगी। इसके साथ ही एयरफील्ड ग्राउंड लाइटिंग सिस्टम को भी अपग्रेड किया जा रहा है। इसमें परिसर में लगी हैलोजन लाइटिंग को एलईडी में बदला जाएगा।

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## Jaipur Airport's runway 08/26 will undergo a major upgrade

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
12	Hindi	490	N/A	Top Right	426366	1.11M

# जयपुर एयरपोर्ट के रनवे 08/26 का होगा बड़ा अपग्रेडेशन

समाचार जगत न्यूज

जयपुर. यात्रियों की सुरक्षा को प्राथमिकता देने और अपने परिचालन की समग्र दक्षता को बढ़ाने के लिए, जयपुर अंतर्राष्ट्रीय एयरपोर्ट के रनवे 08/26 की रीकार्पेटिंग का कार्य जल्द शुरू होने जा रहा है। विमानन सुरक्षा और सेवा के उच्चतम मानकों को बनाए रखने की प्रतिबद्धता के साथ, यह महत्वपूर्ण परियोजना 30 मार्च 2025 को शुरू होने वाली है। रीकार्पेटिंग सुबह 9:30 बजे से शाम 06:00 बजे के बीच होगी, जिसे 90 दिनों के भीतर पूरा करने का लक्ष्य रखा गया है। रनवे अपग्रेडेशन कार्य को ध्यान में रखते



रनवे रीकार्पेटिंग का कार्य मार्च से शुरू

हुए, सभी एयरलाइन्स अपनी निर्धारित उड़ानों का सञ्चालन सुबहे 0930 बजे से पहले और शाम 1800 बजे के बाद करेगी। इस अवधि के दौरान, नियमित उड़ान संचालन तथा निर्बाध यात्रा सुनिश्चित हेतु एयरपोर्ट द्वारा एक व्यापक

योजना की रूपरेखा तैयार की गयी है। जयपुर एयरपोर्ट के रनवे रीकार्पेटिंग का कार्य आखिरी बार 2016 में किया गया था। जयपुर एयरपोर्ट रनवे कुल 3,407 मीटर तथा 45 मीटर चौड़ा है तथा रनवे के दोनों तरफ 15 मीटर

अतिरिक्त शोल्डर स्पेस है। निर्धारित रीकार्पेटिंग में मौजूदा बिटुमिनस रनवे की मिलिंग शामिल होगी जिसके बाद निर्दिष्ट मानकों के अनुरूप डिजाइन मापदंडों को पूरा करने के लिए बिटुमिनस इनले और ओवरले का उपयोग किया जाएगा।

रनवे सहित कुल 2.04 लाख वर्ग मीटर क्षेत्र पर रीकार्पेटिंग का कार्य किया जायेगा। मौजूदा रनवे, जिसने वर्षों से हवाई अड्डे और उसके यात्रियों की अच्छी सेवा की है, को इष्टतम प्रदर्शन और विश्वसनीयता बनाए रखने के लिए अपग्रेड किया जाना है। बनावट, घर्षण, प्रोफाइल, ताकत, परिचालन दक्षता और अन्य संबद्ध मरम्मत में सुधार करने के लिए इसे फिर से बनाया जाएगा, जिसकी अवधारणा वर्षों से की जा रही है। पिछले महीने जयपुर एयरपोर्ट ने 3065 मीटर लंबे अपने नए समानांतर टैक्सीवे की कमीशनिंग पूरी कर ली है। समानांतर टैक्सीवे से विमान एक साथ चल सकते हैं, जिससे टेकऑफ और लैंडिंग के लिए

प्रतीक्षा समय में काफी कमी आएगी। एक कदम और आगे बढ़ते हुए, रीकार्पेटिंग अवधि के दौरान अतिरिक्त रनवे एग्जिट टैक्सीवे का निर्माण करने का प्रस्ताव है। रनवे एग्जिट टैक्सीवे रनवे और टैक्सीवे को जोड़ने वाली छोटी सड़क है जो रनवे पर विमानों के तेज प्रवेश और निकास को सक्षम बनाती है। रनवे रीकार्पेटिंग परियोजना के दौरान पूरे एयरफील्ड ग्राउंड लाइटिंग सिस्टम को भी अपग्रेड किया जाएगा। मौजूदा हैलोजन लाइटिंग सिस्टम को एलईडी सिस्टम से बदला जाएगा और साथ ही एयरफील्ड साइनेज को अपग्रेड किया जाएगा। एलईडी में रूपांतरण से एयरपोर्ट के लिए कम से कम 50 प्रतिशत बिजली की बचत होगी।

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The illegal school in Dharavi was given letter of intent by the Mumbai department itself

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
3	Gujarati	39	N/A	Bottom Left	46734	1.05M

રાજ્યના શિક્ષણ ખાતામાં જ લોલમલોલ  
ધારાવીની ગેરકાયદે શાળાને મુંબઈ  
વિભાગ દ્વારા જ ઈરાદાપત્રક અપાયું

મુંબઈ, તા. ૧૧  
ધારાવીની નેરાવરે રાખના ચાલના મળી જ રહેલી  
રેલ, એનું પૂર્ણ નિષ્કર્ષીત કરાવવાનો આદેશ આપી રહ્યા  
છે. આવીને આદેશ મુજબ કિલ્લા વિભાગે ઉપ વિભાગીય  
કિલ્લા ઉપરના કામ (મુંબઈ વિભાગ)ને આપ્યો હતો  
પરંતુ તેના પર હજી કોઈ કાર્યવાહી થઈ ન હોવાથી  
દીક્ષિતક વડેનું નવાં થઈ જાય છે.

શિક્ષણ ખાતાએ મુંબઈ વિભાગ ઉપસંચાલકને શાળા ગેરકાયદે હોવાનું જણાવ્યું હોવા છતાં ઈરાદાપત્રક આપવા સામે પ્રશ્નો ઉઠ્યા

[illegible]

મારી, એક પુણ્યમાં આત્મ જન-  
 તેમજ આ પ્રકાર કોઈને કારણે  
 ઉપાસના સિદ્ધિ સ્વર્ગમાં આપવામાં  
 આવી પણ આ પુણ્યને અપાઈ શકે.  
 આ પ્રકારના અનુભવને મુખ્યત્વે  
 વિશ્વાસીય શિક્ષણ પ્રેરણામાં રાખી  
 વારંવાર કોઈ કાલમાંથી મચાઈ રાખ્યા  
 કોઈ કાલે જઈ શકાય નથી. તેથી  
 શાખાને માન્યતા અપાવાને મુખે  
 મુખ્યત્વે વિશ્વાસીય શિક્ષણ  
 પ્રેરણામાં રાખી મુખે વિશ્વાસીય શિક્ષણ  
 પ્રેરણામાં રાખી આ પ્રકારે પ્રેરણામાં  
 પ્રેરણામાં રાખી આ પ્રકારે પ્રેરણામાં



Sandesh • Ahmedabad • 17 Feb, 2025

## 8 Gujaratis deported from US arrive in Ahmedabad,

Page no  
3Language  
GujaratiArticle Dimension  
88Supplement  
N/APosition  
Top LeftAVE  
41704Circulation  
2.7M

એરપોર્ટ પરથી ૮ ગુજરાતી પ્રવાસીઓને પોલીસની ગાડીમાં તેમના ઘર સુધી પહોંચાડી દેવાયા  
અમેરિકાથી ડિપોર્ટ કરીને બીજી ફ્લાઈટમાં ૧૧૬ પૈકીના ૮  
ગુજરાતીઓ અમદાવાદ આવ્યા, રાત્રે ત્રીજી ફ્લાઈટ પહોંચી  
રવિવારે ગેરકાયદે ભારતીય ઈમિગ્રેન્ડસનો વધુ ત્રીજો ક્રાફ્ફો અમૃતસર એરપોર્ટ પર પહોંચ્યો, કુલ ૩૩૨ ડિપોર્ટ કરાયા

અમેરિકામાં રહેવાનું હવે ચલાવે છે. આને જ મેરિટમાં ગુજરાતીઓ કહી કુલ ૩૩૨ પ્રવાસીઓને પાંચ મોડેલો રાઈટ છે. ૧૫મીએ રાઈટમાં બીજા ડિપોર્ટમાં કુલ ૧૧૬ પૈકીના ૮ ગુજરાતીઓ અમદાવાદ આવ્યા. રાત્રે ત્રીજી ફ્લાઈટ પહોંચી રવિવારે ગેરકાયદે ભારતીય ઈમિગ્રેન્ડસનો વધુ ત્રીજો ક્રાફ્ફો અમૃતસર એરપોર્ટ પર પહોંચ્યો, કુલ ૩૩૨ ડિપોર્ટ કરાયા.



દત્તેશ્વર રવિવારે ગેરકાયદે ભારતીય ઈમિગ્રેન્ડસનો વધુ ત્રીજો ક્રાફ્ફો અમૃતસર એરપોર્ટ પર પહોંચ્યો, કુલ ૩૩૨ ડિપોર્ટ કરાયા. અમેરિકામાં રહેવાનું હવે ચલાવે છે. આને જ મેરિટમાં ગુજરાતીઓ કહી કુલ ૩૩૨ પ્રવાસીઓને પાંચ મોડેલો રાઈટ છે. ૧૫મીએ રાઈટમાં બીજા ડિપોર્ટમાં કુલ ૧૧૬ પૈકીના ૮ ગુજરાતીઓ અમદાવાદ આવ્યા. રાત્રે ત્રીજી ફ્લાઈટ પહોંચી રવિવારે ગેરકાયદે ભારતીય ઈમિગ્રેન્ડસનો વધુ ત્રીજો ક્રાફ્ફો અમૃતસર એરપોર્ટ પર પહોંચ્યો, કુલ ૩૩૨ ડિપોર્ટ કરાયા.

પડદાખાળી પોલીસની ગાડીમાં મહેરબાની ૬ રાઈટ ગાંધીજીમંદર ૨ લોકોને લઈ ગઈ

અમેરિકાથી ડિપોર્ટ કરાયેલા ગુજરાતીઓની યાદી

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Ahmedabad: 6 flights to and from Prayagraj delayed by an hour

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
7	Gujarati	27	N/A	Middle Center	12738	2.7M



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## 8 Gujaratis deported from US arrive in Ahmedabad, sent to ...

Page no  
2Language  
GujaratiArticle Dimension  
145Supplement  
N/APosition  
Top LeftAVE  
239116Circulation  
2.66M

અમેરિકાથી ડિપોર્ટ કરવામાં આવેલા વધુ લોકો ને અમેરિકાથી સેના વિમાન દ્વારા અમુતસર લઈ આવ્યા પછી ગુજરાત ના આઠ જેટલા લોકોને પોલીસે મુલ્ત કોર્ટ ન કરી અમદાવાદ એરપોર્ટ થી ડિટેઈન કર્યા હતા. (તસ્વીર સુરેશ મિસ્ત્રી)

## ડિપોર્ટ કરાયેલા લોકોમાં બે મહિલા અને એક બાળકનો સમાવેશ અમેરિકાથી ડિપોર્ટ કરાયેલા આઠ ગુજરાતીઓને વતનમાં પરત મોકલાયા

અમદાવાદ, રવિવાર  
અમેરિકામાં ગેરકાયદે ગયેલા ભારતીયોને પરત મોકલવામાં આવેલા બીજા જથ્થામાં ૧૧૯ ભારતીયોમાં આઠ ગુજરાતીઓનો સમાવેશ થતો હતો. આ તમામ ગુજરાતીઓને લઈને રવિવારે સવારે ફ્લાઈટ અમુતસરથી અમદાવાદ પહોંચી હતી. જ્યાં

એજન્ટોને ૨૫ લાખની માંડીને ૪૫ લાખ આપીને ગેરકાયદે પહોંચ્યા હતા: પોલીસ એરપોર્ટથી કવર કરી વાનમાં બેસાડીને લઈ રવાના

એજન્ટોને લાખો રૂપિયા આપીને અમેરિકામાં ગેરકાયદે મુલ્તજોરી કરનારા ભારતીયોને ભારત મોકલવાની કાર્યવાહીના ભાગરૂપે પુએર્તો આર્ચીનું બીજુ વિમાન રવિવારે વહેલી સવારે અમુતસર એરપોર્ટ પર ૧૧૬ જેટલા ભારતીયોનો લઈને આવ્યું હતું. જેમાં આઠ જેટલા ગુજરાતીઓનો સમાવેશ થતો હતો. આ તમામ લોકોને અમુતસરથી સવારે ૧૧ વાગે અમદાવાદ ડી મેસ્ટીક એરપોર્ટ પર લાવવામાં આવ્યા હતા. જ્યાંથી તેમને સધન પોલીસ બંદોબસ્ત વચ્ચે તેમના વતનમાં લઈ જવાયા હતા. આ એક ઇ ડીવીઝનના એસીપી આર ડી ઓઝાએ જણાવ્યું કે આઠ ગુજરાતીઓમાં બે મહિલા અને બાળકનો સમાવેશ થાય છે, જેમાં બે લોકો ગાંધીનગર કલોલના, એક માણસાના, એક અમદાવાદના અને અન્ય ચાર મોસાલાવા વતની છે. તમામ લોકો અમેરિકામાં

ડિટેન્શન સેન્ટર હતા. તથામ લોકો પૈકી પુરૂષોને પુએર્તો આર્ચીના વિમાનમાં ચેઈનથી બાંધીને બેસાડવામાં આવ્યા હતા અને તેમની સાથે આર્ટીઓ જેવો વ્યવહાર કરવામાં આવ્યો હતો. જો કે વધુ પુછતા પોલીસની હાજરી હોવાથી તેમના પરિવારજનોએ વાત કરવાનું ટાળ્યું હતું.

ઉલ્લેખનીય છે કે પ્રથમ ફ્લાઈટમાં ૧૦૪ લોકોનો લાવવામાં આવ્યા હતા. જેમાં ૩૩ લોકો ગુજરાતના હતા. ત્યારે રવિવારે રાતના ૭ુ એટ આખીની ત્રીજા ફ્લાઈટ ૧૫૭ જેટલા ભારતીયોને લઈને પહોંચી શકે છે. જેમાં મોટાપ્રમાણમાં ગુજરાતીઓ હોવાનો સમાવેશ થાય છે.

### ડિપોર્ટ કરાયેલા ગુજરાતીઓના નામ અને શહેર

ક્રમ	નામ	શહેર
૧.	આરોહી દિપકુમાર ચોસ્વામી	મહેસાણા
૨.	દિપકુમાર ભગદેવનીરી ચોસ્વામી	મહેસાણા
૩.	પુજા દિપકુમાર ચોસ્વામી	મહેસાણા
૪.	પૌરજકુમાર કનુભાઈ પટેલ	મહેસાણા
૫.	મિતીર છાકર	અમદાવાદ
૬.	ધવલ કિરીટભાઈ જુહાર	ગાંધીનગર (કલોલ)
૭.	રૂઢ પવલભાઈ લુધાર	ગાંધીનગર (કલોલ)
૮.	કૌન્સ મહેસભાઈ ચૌધરી	ગાંધીનગર (માણસા)

Nai Duniya • Bhopal • 17 Feb, 2025

## Gautam Adani Property down

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
8	Hindi	192	N/A	Middle Right	174230	316.37K

# गौतम अडानी की संपत्ति में बड़ी गिरावट दुनिया के अमीरों की सूची में 23वें स्थान पर

मुंबई

देश के प्रमुख रईसों में से एक अडानी ग्रुप के चेयरमैन गौतम अडानी की संपत्ति में बड़ी गिरावट दर्ज की गई है। ब्लूमबर्ग बिलियनेयर इंडेक्स के अनुसार, उनकी नेटवर्थ 2.73 अरब डॉलर घटकर 66.1 अरब डॉलर रह गई है। इसके चलते वे दुनिया के अमीरों की सूची में 23वें स्थान पर खिसक गए हैं। अडानी के साथ ही भारतीय रईसों की नेटवर्थ में गिरावट देखने को मिल रही है। रिलायंस इंडस्ट्रीज के चेयरमैन मुकेश अंबानी की संपत्ति में भी 4.55 अरब डॉलर की गिरावट आई है। इससे एशिया के सबसे बड़े रईस के स्थान पर सवाल खड़े हैं। भारतीय रईसों के बीच संपत्ति में गिरावट के कारण घरेलू शेयर बाजार में लगातार गिरावट आ रही है। इससे नामी उद्योगपतियों जैसे शिव नाडर, शापूरजी मिस्त्री, अजीम प्रेमजी, सावित्री जिंदल और दिलीप सांघवी की नेटवर्थ में भी गिरावट देखने को मिल रही है।

विश्व के सबसे अमीर व्यक्ति एलेन मस्क की नेटवर्थ में भी गिरावट दर्ज की गई है, जबकि मार्क जुकरबर्ग सबसे अच्छे कमाई वाले रईस बने हुए हैं। रिलायंस इंडस्ट्रीज के चेयरमैन और एशिया के सबसे बड़े रईस मुकेश अंबानी की नेटवर्थ में इस साल 4.55 अरब डॉलर की गिरावट आई है। वह



86.1 अरब डॉलर की नेटवर्थ के साथ दुनिया के अमीरों की लिस्ट में 17वें नंबर पर बने हुए हैं। एचसीएल के शिव नाडर ने इस साल 4.14 अरब डॉलर, शापूरजी मिस्त्री ने 2.18 अरब डॉलर, अजीम प्रेमजी ने 18.8 करोड़ डॉलर, सावित्री जिंदल ने 5.20 अरब डॉलर और सन फार्मा के दिलीप सांघवी ने 3.40 अरब डॉलर गंवाए हैं। दुनिया में सबसे ज्यादा नेटवर्थ गंवाने के मामले में एलन मस्क पहले नंबर पर हैं जबकि सबसे ज्यादा

कमाई करने में मार्क जुकरबर्ग सबसे आगे हैं। दुनिया के सबसे बड़े रईस मस्क की नेटवर्थ में इस साल 34.1 अरब डॉलर गंवाए हैं। अब उनकी नेटवर्थ 398 अरब डॉलर रह गई है। दूसरी तरफ फेसबुक की पेरेंट कंपनी मेटा प्लेटफॉर्म के सीईओ जुकरबर्ग की नेटवर्थ में इस साल 52 अरब डॉलर की तेजी आई है। वह 259 अरब डॉलर की नेटवर्थ के साथ दुनिया के अमीरों की लिस्ट में मस्क के बाद दूसरे नंबर पर हैं।

The Times of India • Kolkata • 17 Feb, 2025

## Sold 2 acres, took Rs 45L loan, and now back to square one

Page no 8	Language English	Article Dimension 101	Supplement N/A	Position Top Center	AVE 185059	Circulation 1.2M
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## Sold 2 acres, took ₹45L loan, and now back to square one

**Bathinda:** Paramjit Singh, aka Saurav, set off from his native village of Chandiwala in Punjab's Ferozepur on Dec 17 last year, his mind a welter of emotions. The 23-year-old's family had sold two acres and taken a loan to raise the Rs 45 lakh he needed to pay an immigration agent for illegal passage to US, reports **Neel Kamal**. They knew the journey was fraught with peril, but promise of a prosperous life was too strong to resist.

As he bade goodbye to his loved ones, Saurav told himself he couldn't fail them. Two months later, he is back in Chandiwala, a physical and mental wreck. The money is gone, and his illusions lie shattered. "The last 40 days were the toughest. I saw how a life choice you make can become your biggest enemy," said Saurav, among the

116 illegal Indian immigrants on the second deportation flight from an American city to Amritsar in 10 days.

"I was hoping to somehow reach the US, and life would finally be easy." The two-month ordeal started with him first landing in Malaysia, where he spent a week before his immigration agent put him back on a flight to Mumbai. After 10 days there, Saurav was taken to Amsterdam and then to Panama.

Saurav and other illegal immigrants were made to walk from Panama, passing through jungles, to reach Mexico City, where they were made to wait another three days. The group was taken to a spot near the US border and asked to cross the border on their own, only to be spotted by guards and arrested.

Eastern Chronicle • Kolkata • 17 Feb, 2025

TRSL secures order for 16 rakes

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
3	English	100	N/A	Middle Left	249458	182.88K

## TRSL secures order for 16 rakes

**CHRONICLE NEWS SERVICE**

**KOLKATA:** Titagarh Rail Systems Limited (TRSL), a leading Indian rolling stock manufacturer, has been awarded a significant contract from Ambuja Cements Limited and ACC Limited, part of Adani Cement. The order, valued at approximately Rs. 537.11 crore, includes the manufacture and supply of 16 BCFCM (Bogie Covered Fly Ash/ Cement Wagon) rake wagons with BVCM (Bogie Brake Van Type) wagons, further reinforcing TRSL's leadership in the freight rolling stock sector.

The contract underscores TRSL's expertise in designing and manufacturing specialized freight wagons for bulk transportation. The BCFCM and BVCM wagons are designed to optimize the passage of fly ash and cement, ensuring faster and more cost-effective movement of these essential materials. Additionally, it



highlights TRSL's ability to deliver customized solutions tailored to the specific needs of its patrons.

The execution of this order, scheduled between January 2026 and March 2027, will leverage TRSL's advanced manufacturing facilities and engineering capabilities to ensure the highest standards of quality and timely delivery.

Commenting on the order, Mr. Anil Kumar Agarwal, Deputy Managing Director, Titagarh Rail Systems Ltd,

said: "At Titagarh Rail Systems, we are proud to partner with Ambuja Cements and ACC Limited in their commitment to enhance logistics efficiency through rail-based freight solutions. This contract further strengthens our order book and highlights the industry's confidence in our ability to deliver high-performance, specialized wagons. With our advanced manufacturing capabilities, we are committed to ensuring efficient and seamless transportation solutions while contributing to the progress of India's infrastructure."

The Company is committed to delivering these rakes with top-notch quality, ensuring smooth integration into Adani Cement's operations. TRSL continues to play a key role in advancing the more efficient movement of goods and facilitate flow of benefits thereof to the society while participating in the modernization of India's rail infrastructure.

Eastern Chronicle • Kolkata • 17 Feb, 2025

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Pudhari • Pune • 17 Feb, 2025

## Economic news

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
10	Marathi	386	N/A	Top Left	347409	893.13K



Rajasthan Patrika • Kolkata • 17 Feb, 2025

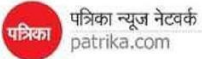
## After Mahakumbh, now airline companies are eyeing Holi

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
4	Hindi	878	N/A	Bottom Center	491602	24.58K

हवाई यात्रा

होली पर 20 प्रतिशत यात्री भार बढ़ने की उम्मीद

## महाकुंभ के बाद अब विमान कंपनियों की नजर होली पर

पत्रिका न्यूज नेटवर्क  
patrika.com

बड़ाबाजार, प्रयागराज में महाकुंभ मेला के दौरान बेहतरीन कारोबार के बाद अब विमान कंपनियों और ट्रेवल्स एजेंसियों की नजर होली पर्व पर है। इस उद्योग से जुड़े लोगों का मानना है कि मार्च के दूसरे सप्ताह में होली है, इसलिए कारोबार में एकबार फिर उछाल आएगा।

कारोबारियों के अनुसार इस समय एक तरफ जहां बड़ी संख्या में लोग छुट्टी लेकर अपने घरों की ओर रुख करेंगे, वहीं दूसरी ओर प्रदेश से लाखों लोग खाटू श्याम के लक्खी मेला में शामिल होने जयपुर और दिल्ली की यात्रा करेंगे। हालांकि ऐसे

यात्रियों का बड़ा तबका ट्रेन यात्रा को प्राथमिकता देता है। लेकिन अपने गंतव्य तक पहुंचने वाले लोगों में हवाई यात्रा का चयन करने वालों की संख्या भी अच्छी खासी है। ट्रेवल एजेंट संपत हरितवाल ने कहा कि यहां से खाटू जाने के लिए हवाई यात्रा के विकल्प के तौर पर जयपुर और दिल्ली प्रमुख हैं। इसके अलावा होली में हर साल प्रदेश से बिहार, झारखंड और उत्तर प्रदेश जाने वाले लोगों की तादाद भी काफी रहती है। मुसाफिरी की संख्या के अनुपात में पर्याप्त ट्रेनें नहीं होने के कारण स्वाभाविक है कि हवाई मार्ग पर यात्री भार बढ़ेगा। उन्होंने बताया कि समय की बचत तथा ट्रेनों में आरक्षण की उपलब्धता जैसे कई विषयों को



ध्यान में रखते हुए लोग अपनी सुविधानुसार हवाई मार्ग को प्राथमिकता देते हैं। इससे जैसे जैसे यात्रा का समय नजदीक आएगा टिकटों की बुकिंग बढ़ेगी और विमान कंपनियों में फ्लेक्सिबल फेयर पॉलिसी लागू रहने के कारण उसी अनुपात में किराया भी बढ़ता जाएगा। ट्रेवल एजेंट नरेश अग्रवाल

ने बताया कि 20 प्रतिशत से अधिक लोगों ने अपनी यात्रा के लिए पूर्वनिर्धारित योजना के अनुसार टिकट खरीद लिया है। जिनका ट्रेन में टिकट अभी तक आरक्षित नहीं हुआ वे नजदीकी समय में तत्काल कोटा से टिकट लेने अथवा फ्लाइट से यात्रा करने के विकल्प का चयन करेंगे।

## अब कोलकाता से जयपुर व दिल्ली मार्ग पर बढ़ेगा दबाव

हवाई मार्ग पर पिछले साल की तुलना में इस बार यात्री भार और अधिक बढ़ने की सम्भावना है। ट्रेवल एजेंट फेडरेशन ऑफ इंडिया के राष्ट्रीय समिति सदस्य अनिल पंजाबी ने बताया कि बंगाल से लाखों लोगों के खाटू श्याम के फाल्गुन मेला में शामिल होने से कोलकाता जयपुर और दिल्ली मार्ग पर दबाव बढ़ेगा। जबकि देश के विभिन्न राज्यों और खासकर हिंदी भाषी राज्यों से काम के सिलसिले में प्रदेश

आये काफी प्रवासी भी त्योहार मनाने अपने पैतृक गांव जाएंगे। इस कारण मार्च के दूसरे और तीसरे पखवाड़े में कोलकाता से पटना और लखनऊ जैसे सेक्टर पर भी आवागमन बढ़ेगा। उन्होंने इस साल होली के एक सप्ताह पहले से लेकर एक सप्ताह बाद तक की अवधि के बीच हवाई मार्ग पर पिछले साल के मुकाबले इस साल यात्री भार में लगभग 15 से 20 प्रतिशत वृद्धि रहने की सम्भावना जताई है।

Jansatta • Kolkata • 17 Feb, 2025

## Police escorting deported migrants from US at Ahmedabad airport

Page no 8	Language Hindi	Article Dimension 248	Supplement N/A	Position Middle Right	AVE 91647	Circulation 132.36K
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## अमेरिका से निर्वासित गुजरात के आठ लोग अहमदाबाद पहुंचे

नई दिल्ली, 16 फरवरी (ब्यूरो)।

अमेरिका से अवैध प्रवास के कारण निर्वासित किए गए 116 भारतीयों में शामिल गुजरात के आठ लोगों को लेकर एक विमान रविवार को अमृतसर से अहमदाबाद हवाई अड्डे पर उतरा। अधिकारियों ने बताया कि हवाई अड्डे पर उतरने के बाद उन्हें पुलिस वाहनों से उनके गृह जिलों में भेज दिया गया।

सहायक पुलिस आयुक्त ('जी' डिवीजन) आरडी ओझा ने बताया कि गुजरात के आठ निर्वासित प्रवासी रविवार सुबह 11 बजे अहमदाबाद हवाई अड्डे पर पहुंचे। इनमें एक महिला और एक बच्चा भी शामिल था। पुलिस वाहनों के जरिए निर्वासितों को उनके गृह जिले भेज दिया गया। अमेरिका से 116 अवैध प्रवासी भारतीयों को लेकर एक विमान शनिवार देर रात अमृतसर अंतरराष्ट्रीय हवाई अड्डे पर उतरा था। ये आठ लोग उन 116 भारतीयों में शामिल थे। सूत्रों के अनुसार, इन आठ लोगों में से तीन गांधीनगर और एक अहमदाबाद का निवासी है। यह आठ लोग अमेरिकी राष्ट्रपति द्वारा अवैध प्रवासियों पर कार्रवाई के तहत निर्वासित किए गए भारतीयों के दूसरे जत्थे का हिस्सा हैं।

इससे पहले, पांच फरवरी को एक अमेरिकी सैन्य विमान 104 अवैध प्रवासियों को हथकड़ियों और बेड़ियों में जकड़कर अमृतसर लाया था। निर्वासितों को हथकड़ी पहनाने पर विपक्ष ने तीखी आलोचना की थी। इनमें से 33 निर्वासित गुजरात से थे। अमृतसर हवाई अड्डे पर रविवार को एक और विमान के उतरने की संभावना है जिसमें 157 और निर्वासित भारतीयों को लाया जाएगा।

Jansatta • Kolkata • 17 Feb, 2025

## Police escorting deported migrants from US at Ahmedabad airport

Page no  
8Language  
HindiArticle Dimension  
245Supplement  
N/APosition  
Middle CenterAVE  
90548Circulation  
132.36K

निर्वासन

अहमदाबाद हवाई अड्डे पर अमेरिका से निर्वासित प्रवासियों को ले जाती पुलिस। वे एक दिन पहले ही अमृतसर पहुंचे थे।

Navakal • Pune • 17 Feb, 2025

## Adani offers chadar to Ajmer Sharif Dargah

Page no  
3Language  
MarathiArticle Dimension  
54Supplement  
N/APosition  
Top LeftAVE  
5437Circulation  
N/A

## अदानींनी अजमेर शरीफ दग्याला वाहिली चादर

■ अजमेर

सुप्रसिद्ध उद्योगपती गौतम अदानी व त्यांच्या पत्नी प्रीती अदानी यांनी काल अजमेर शरीफच्या दर्ग्यावर चादर अर्पण केली. अदानी कुटुंबिय एका लग्नासाठी अजमेरला



आले असता काल त्यांनी सपत्निक अजमेरच्या दर्ग्यावर चादर चढवली. अदानी यांचा मुलगा जीत याचा ७ फेब्रुवारी रोजी

दिवा शहा हिच्याशी विवाह झाला होता. कोणताही गाजावाजा न करता केवळ कुटुंबियांच्या उपस्थितीत हा विवाह सोहळा पार पडला होता.

Loksatta • Pune • 17 Feb, 2025

## Adani visits nuclear power project

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 2	Marathi	335	N/A	Bottom Center,Middle Center	196231	272.51K

# अदानी यांची अणुऊर्जा प्रकल्पाला भेट

नीरज राऊत, लोकसत्ता

‘एनपीसीआरएल’च्या अधिकाऱ्यांशी तंत्रज्ञानावर चर्चा

**पालघर :** अदानी समुहाचे अध्यक्ष गौतम अदानी यांच्यासह ऊर्जा क्षेत्रातील त्यांच्या कंपन्यांच्या अधिकाऱ्यांनी रविवारी तारापूर अणुऊर्जा प्रकल्पाला भेट दिली. यावेळी त्यांनी प्रकल्पातील अधिकाऱ्यांकडून संबंधित तंत्रज्ञान आणि अन्य बाबींची माहिती घेतली.

गौतम अदानी यांच्यासह अदानी एनर्जी, अदानी ग्रीन व एनर्जी स्ट्रॅटेजी



या कंपन्यांचे अधिकारी सकाळी साडे दहाच्या सुमारास हेलिकॉप्टरने तारापूरला दाखल झाले. भेटीदरम्यान देशाचा अणुऊर्जा कार्यक्रम, सद्यस्थिती व भविष्यासाठीचा दृष्टिकोन याबाबत न्यूक्लियर पावर कॉर्पोरेशन ऑफ इंडिया (एनपीसीआयएल) तारापूर व मुख्यालय येथील वरिष्ठ अधिकाऱ्यांनी (पान २ वर)

# अदानी यांची अणुऊर्जा प्रकल्पाला भेट

(पान १ वरून)

त्यांना माहिती दिली तसेच अदानी  
समूहाच्या शिष्टमंडळाने अणुऊर्जा  
प्रकल्प तीन व चारला प्रत्यक्ष  
भेटही दिली. अदानींसह त्यांच्या  
समूहाचे अधिकारी दुपारी ३  
वाजेपर्यंत तारापूर प्रकल्पात होते.  
यंदाच्या अर्थसंकल्पात अणुऊर्जा  
उत्पादनाला चालना देण्यासाठी  
भरघोस तरतूद केली आहे.  
या पार्श्वभूमीवर अदानी यांच्या  
या भेटीला महत्त्व प्राप्त झाले  
आहे.

Loksatta • Pune • 17 Feb, 2025

## Adani visits nuclear power project

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 2	Marathi	335	N/A	Bottom Center,Middle Center	196231	272.51K

# अदानी यांची अणुऊर्जा प्रकल्पाला भेट

नीरज राऊत, लोकसत्ता

‘एनपीसीआरएल’च्या अधिकाऱ्यांशी तंत्रज्ञानावर चर्चा

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गौतम अदानी यांच्यासह अदानी एनर्जी, अदानी ग्रीन व एनर्जी स्ट्रॅटेजी



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# अदानी यांची अणुऊर्जा प्रकल्पाला भेट

(पान १ वरून)

त्यांना माहिती दिली तसेच अदानी  
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आहे.

Western Times • Ahmedabad • 17 Feb, 2025

Ambuja Cements reports 03 net profit of Rs.2,620 crore

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
5	English	150	N/A	Middle Right	13474	165.96K

Ambuja Cements reports Q3 net profit of Rs.2,620 crore

(Agency) New Delhi: Adani Group firm Ambuja Cements Ltd (ACL) reported a consolidated net profit of Rs.2,620.09 crore for the third quarter ended December 2024. The company had reported a net profit of Rs.1,090.73 crore a year ago, according to a regulatory filing by ACL. Its consolidated revenue from operations was Rs.8,415.31 crore during the December 2024 quarter. It was Rs.8,052.42 crore in the year-ago period.

The country's second-largest cement manufacturer's consolidated sales volume stood at 16.5 million tonnes during the quarter. This is the highest-ever cement sales volume in a quarter, Ambuja Cements said in its

earnings. The consolidated financial results of Ambuja Cements for the December quarter are not comparable due to the acquisition of several companies, including Gujarat-



based Sanghi Industries, Hyderabad-based Penna Industries, and Tamil Nadu-based MY Home Industries, whose results are included in it. Besides, its subsidiary ACC acquired Asian Concretes and Cements Ltd.

Accordingly, the re-

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The total Income of ACL, which includes other income, was Rs.10,680.80 crore in the third quarter. The consolidated results of Ambuja Cements include the financial performance of it along with Sanghi Industries and Penna Industries. On a standalone basis, Ambuja Cements reported a profit after tax of Rs.1,758.03 crore in the December quarter.

Western Times • Ahmedabad • 17 Feb, 2025

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(Agency) New Delhi: Adani Group firm Ambuja Cements Ltd (ACL) reported a consolidated net profit of Rs.2,620.09 crore for the third quarter ended December 2024. The company had reported a net profit of Rs.1,090.73 crore a year ago, according to a regulatory filing by ACL. Its consolidated revenue from operations was Rs.8,415.31 crore during the December 2024 quarter. It was Rs.8,052.42 crore in the year-ago period.

The country's second-largest cement manufacturer's consolidated sales volume stood at 16.5 million tonnes during the quarter. This is the highest-ever cement sales volume in a quarter, Ambuja Cements said in its

earnings. The consolidated financial results of Ambuja Cements for the December quarter are not comparable due to the acquisition of several companies, including Gujarat-



based Sanghi Industries, Hyderabad-based Penna Industries, and Tamil Nadu-based MY Home Industries, whose results are included in it. Besides, its subsidiary ACC acquired Asian Concretes and Cements Ltd.

Accordingly, the re-

sults for the current quarter and nine months ended December 31, 2024, are not comparable with quarter and nine months ended December 31, 2023, to that extent, it said. ACL's total expenses in the December quarter were Rs.8,347.68 crore.

The total Income of ACL, which includes other income, was Rs.10,680.80 crore in the third quarter. The consolidated results of Ambuja Cements include the financial performance of it along with Sanghi Industries and Penna Industries. On a standalone basis, Ambuja Cements reported a profit after tax of Rs.1,758.03 crore in the December quarter.

Navakal • Pune • 17 Feb, 2025

## Public meeting against Dharavi redevelopment project

Page no 8	Language Marathi	Article Dimension 114	Supplement N/A	Position Top Center	AVE 11404	Circulation N/A
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## आज धारावीच्या पुनर्विकास प्रकल्पाविरोधात जाहीर सभा

■ मुंबई

धारावी पुनर्विकास प्रकल्पाच्या विरोधात उद्या संध्याकाळी ५ वाजता धारावी मेन रोड येथे अभ्युदय बँकेसमोर जाहीर सभेचे आयोजन करण्यात आले आहे. सरकारने अदानीला खुली सूट दिल्याने अदानी लोकांची फसवणूक करत आहे. लोकांवर दबाव टाकत आहे. अदानीची धारावीत दादागिरी सुरू आहे, असा आरोप धारावीकरांचा आहे.

या प्रकल्पाचा मास्टर प्लान जाहीर करावा, घराच्या बदल्यात घर आणि दुकानाच्या बदल्यात दुकान धारावीतच मोफत मिळाले पाहिजे. व्यावसायिक गाळ्याची जेवढी जागा आहे तेवढी मोफत जागा द्यावी. कुंभारवाड्याचे पुनर्वसन धारावीतच करा या धारावी बचाव आंदोलनाच्या प्रमुख मागण्या आहेत. धारावी बचाव आंदोलन समन्वयक अॅड. राजेंद्र कोरडे यांनी नागरिकांनी या जाहीर सभेत सहभागी होण्याचे आवाहन केले आहे.

Navakal • Pune • 17 Feb, 2025

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The Times of India • Ahmedabad • 17 Feb, 2025

## Eight Gujarati deportees arrive in Ahmedabad, whisked away by cops

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
3	English	465	N/A	Top Left	344216	606.84K

# Eight Gujarati deportees arrive in Ahmedabad, whisked away by cops

Were To Be Questioned At G'nagar And Mehsana

TIMES NEWS NETWORK

**Ahmedabad:** Eight US deportees of Gujarati domicile arrived at the Ahmedabad domestic airport on a private flight on Sunday morning. They were part of the 116 Indians who landed in Amritsar around 11.30pm on Saturday after being deported.

Nearly all of them emerged out of the arrival gate wearing masks and hoodies. Not allowed to stop or interact with the media at the airport, the eight were whisked away into waiting police vehicles with black curtains. The two vehicles of Gandhinagar and Mehsana police had been deployed at the airport from early morning besides more than 40 police personnel inside and outside the airport.

The vehicles zoomed off the airport premises almost immediately after all had boarded. Police officials present cited security and debriefing as reasons for the action.

A senior city police official said that Sunday's flight from Amritsar arrived at 10.45am after which the eight were escorted out by a police team. R G Oza, ACP, G Division of Ahmedabad city police, said that the eight include six men, a woman and a child. "The people have domiciles



The deportees were escorted into police vehicles waiting at the Ahmedabad airport on Sunday

in North Gujarat. They will be escorted to their residences by police teams," he said.

Sources said they were driven straight to their hometowns mainly in Mehsana and Gandhinagar districts. At the district headquarters, they were to be questioned before being sent to their homes by police escort, the sources said.

"The crime branch (LCB) of district police along with CID (IB) of the state police are entrusted with questioning the persons who arrived from the US to understand the route they took, the camps they were kept in and the agents they were in contact with for the journey. Prima facie, almost all were caught from the border in the past month or so while attempting to cross over into the US," said a senior police official. "Further details will be

ascertained only after questioning."

This was the second batch of illegal migrants from Gujarat that arrived after identification and deportation by US authorities in a drive against undocumented immigrants.

On Sunday, another airplane from the US is expected to arrive at Amritsar with 157 deportees.

However, the number of Gujaratis on this flight is not yet known, said police authorities.

The names accessed by authorities include a father-son duo from Kalol in Gandhinagar, and a couple with a child from Mehsana.

The first batch of 33 from Gujarat, who were among the 104 illegal immigrants of Indian origin deported this year, arrived on Feb 6.

Most of them, barring a few, have not spoken to the media and several have left their home temporarily to avoid social scrutiny.



Pics: Yogesh Chawda

### Deportees part of the previous group of 33

**Ahmedabad:** Sources close to the development said that most of the eight deportees who reached SVPI airport on Sunday morning were part of the same group of illegal Indian immigrants that included the 33 from Gujarat. They had arrived about 10 days ago. "It is very likely that the deportees who landed in the city on Sunday share the same agents and route as the previous batch of deportees. They also are primarily from the North Gujarat districts and have similar socioeconomic backgrounds. They too went to a Central American country from a European airport and then took the Mexico route to reach the US border," said a senior official. **TNN**

## Youth duped of ₹6L in Oz work visa scam

**Ahmedabad:** A 25-year-old resident of Keshod in Junagadh lodged a complaint on Saturday against multiple individuals for allegedly defrauding him of Rs 6,00,000 on the pretext of facilitating his migration to Australia for work purposes.

The complainant, Chirag Parmar, said that he met Jay Dharmesh Hadiya, a resident of Keshod, on Nov 20, 2024.

Hadiya assured Parmar that he could arrange for his work visa and travel to Australia for a total cost of Rs 12 lakh, with an initial advance payment of Rs 6 lakh.

Subsequently, on Nov 25, 2024, Parmar visited Ahmedabad as instructed by Hadiya. He was directed to Balaji Enterprise, located at Shop No 109, Sahajanand Complex, CG Ro-

ad. There, he met a man named Kuldeep Parbat Vala, who claimed to be Hadiya's partner. Following Hadiya's telephonic instructions, Parmar handed over Rs 6 lakh to Vala, who provided a token receipt on a Rs 10 note.

The next day, Parmar attempted to contact Hadiya and Vala, but their phones were switched off. On Nov 27, Parmar revisited the Ahmedabad office, only to find it closed.

Later, Parmar claimed that the accused passed the money to his associates, Kripal Bhattu and Divyesh Baria. Despite assurances, Parmar has not received his money back. Suspecting a coordinated fraud, Parmar approached the cops, naming Jay Hadiya, Kuldeep Vala, Kripal Bhattu and Divyesh Baria as the accused. Navrangpura police have registered a case. **TNN**

**DEADLY US DREAMS**

Sakal • Pune • 17 Feb, 2025

## Prayagraj completes century of flights

Page no  
8Language  
MarathiArticle Dimension  
192Supplement  
N/APosition  
Middle CenterAVE  
691170Circulation  
2.89M

## ‘प्रयागराज’ला विमानांचे शतक पार

दररोज शंभरहून अधिक उड्डाणे : विमानतळाच्या क्षेत्रात दुपटीने वाढ

■ प्रसाद कानडे : सकाळ वृत्तसेवा

पुणे, ता. १६ : प्रयागराज विमानतळावर सामान्य दिवशी ८ ते १० विमानांची वाहतूक होते. मात्र, कुंभमेळ्यात येणाऱ्या भाविकांची संख्या मोठी असल्याने विमानसेवेतदेखील मोठी वाढ झाली आहे. सद्यःस्थितीत प्रयागराज विमानतळावर दररोज शंभरहून अधिक विमानांची वाहतूक होत आहे. शिवाय ‘चार्टर्ड’ विमानांची संख्यादेखील जास्त आहे. आतापर्यंत ‘व्हीआयपी’ व्यक्तींसाठी सुमारे तीनशेहून अधिक ‘चार्टर्ड’ विमाने, तर सात ते आठ लाख प्रवासी विमानाने प्रयागराजला दाखल झाले आहेत.

भावनिक मिळेल त्या मागनि प्रयागराजमध्ये दाखल होत आहेत. त्यामुळे प्रयागराज विमानतळ व्यग्र विमानतळाच्या श्रेणीत पोहोचले आहे. या विमानतळावरून दररोज सुमारे २० ते २२ हजार प्रवाशांची वाहतूक होत आहे.



कुंभमेळासाठी येणाऱ्या प्रवाशांची गैरसोय होऊ नये, याकरिता सूक्ष्म स्तरावर नियोजन केले. विमानतळावरील सुविधेत वाढ केली. शिवाय विमान कंपन्यांनी तिकीट दरात वाढ केली आहे. तेव्हा विमान कंपन्यांना आदेश देत तिकीट दर कमी केले. ग्राहका मोठा फायदा प्रवाशांना झाला.

- मुरलीधर मोहोळ,  
केंद्रीय नागरी हवाई वाहतूक राज्यमंत्री



## प्रयागराज विमानतळाच्या क्षमतेत वाढ

	पूर्वी	आता
प्रवासी क्षमता	३५०	१६५० (प्रति तास)
टर्मिनल क्षेत्रफळ	६७०० स्केवर मीटर	१८,००० स्केवर मीटर
पार्किंग वे	४	७
टॅक्सी ट्रॅक	१	२
लगेज बेल्ट	३	७
चेक इन काउंटर	११	४२
बोर्डिंग गेट	४	७
एरोब्रिज	२	३

## ही शहरे जोडली...

मुंबई, दिल्ली, रायपूर, लखनौ, भुवनेश्वर, बंगळूर, हैदराबाद, बिलासपूर, अहमदाबाद, चंडीगड, कोलकाता, जयपूर, जबलपूर, गुवाहाटी व डेहराडून.



Pudhari • Pune • 17 Feb, 2025

## Youth Congress's attack movement

Page no  
3Language  
MarathiArticle Dimension  
211Supplement  
N/APosition  
Middle CenterAVE  
189617Circulation  
893.13K

# युवक काँग्रेसचे हल्लाबोल आंदोलन

## ! 'नोकरी द्या... नशा नको'च्या घोषणांनी काँग्रेस भवन परिसर दणाणला

पुणे : पुढारी वृत्तसेवा  
वाढती बेरोजगारी आणि ड्रग्ज तस्करी विरोधात युवक काँग्रेसच्या वतीने रविवारी हल्लाबोल आंदोलन करण्यात आले होते. 'नोकरी द्या, नशा नको' अशा घोषणा देत कार्यकर्ते काँग्रेस भवन येथून डेक्कनकडे निघाले. मात्र, बालगंधर्व रंगमंदिरासमोरील झाशीची राणी चौक येथे पोलिसांनी आंदोलनकर्त्यांना अडविले. या वेळी आंदोलनकर्ते चांगलेच आक्रमक झाले होते.



झाशीची राणी चौकात आंदोलन करणाऱ्या युवक काँग्रेसचे राष्ट्रीय अध्यक्ष उदय भानु चिब यांना पोलिसांनी ताब्यात घेतले.

बॅरिकेटींगवरून पुढे जाण्याचा प्रयत्न करणाऱ्या युवक काँग्रेसच्या प्रमुख पदाधिकाऱ्यांना पकडून पोलिसांनी ताब्यात घेतले. आंदोलनकर्त्यांनी घोषणावाजी करीत परिसर दणाणून सोडला होता.

आंदोलनात युवक काँग्रेसचे राष्ट्रीय अध्यक्ष उदय भानु चिब, महाराष्ट्र युवक अध्यक्ष कुणाल राऊत, प्रभारी अजय चिकारा, सहप्रभारी एहसान खान, कार्याध्यक्ष शिवराज मोरे, शहराध्यक्ष सौरभ आमराळे, कुमार रोहित यांच्यासह शेकडो कार्यकर्ते सहभागी झाले होते. आंदोलनापूर्वी काँग्रेस भवन येथे सभा झाली. या वेळी प्रमुख पदाधिकाऱ्यांनी

आंदोलनामागील भूमिका सांगितली. या वेळी व्यासपीठावर काँग्रेसचे ज्येष्ठ नेते उल्हास पवार, अॅड. अभय छाजेड आदी उपस्थित होते.

या वेळी उदय भानु चिब म्हणाले, मागच्या दहा वर्षांत देशात कधी नव्हती तेवढी बेरोजगारी आणि ड्रग्जचे प्रमाण वाढले आहे. देशात सध्या बेरोजगारी आणि नशेखोरी या दोन समस्या मोठ्या प्रमाणात आहेत. गुजरातमधील अदाणी यांच्या मुंद्रा पोर्टमध्ये हजारो कोटी रुपयांचे ड्रग्ज पकडले गेले. त्याचे पुढे काय झाले? असा सवाल करीत देशात हजारो कोटी रुपयांचे ड्रग्ज येत असल्याचे त्यांनी नमूद केले. मात्र, पंतप्रधान नरेंद्र

मोदी हे त्यांचे मित्र अदानी यांना वाचविण्याचा प्रयत्न करीत आहेत. ड्रग्जमुळे अनेक कुटुंब उद्ध्वस्त होत असून, या विरोधात युवक काँग्रेसने देशभरात 'नोकरी द्या, नशा नाही,' ही मोहीम सुरू केली असल्याचे त्यांनी सांगितले. याचसाठी आज पुण्यात आम्ही जमलो आहोत. पिंपरी-चिंचवडमध्ये घरे पाडून लोकांना बेरोजगार केले जात आहे. या विरोधात आम्ही आवाज उठवणार असल्याचे त्यांनी सांगितले.

कुणाल राऊत म्हणाले, आम्ही निवडणुकीत हरलो नाहीत. आम्हाला हरविण्यात आले आहे. बोगस मतदान

### आंदोलनकर्त्यांची धरपकड

काँग्रेस भवन येथून युवक काँग्रेसचे शेकडो कार्यकर्ते घोषणावाजी करीत डेक्कनच्या दिशेने निघाले होते. आंदोलनकर्ते बालगंधर्व रंगमंदिरासमोरील झाशीची राणी चौक येथे आल्यानंतर पोलिसांनी बॅरिकेटींग करीत त्यांना अडविले. पुढे जाऊ न दिल्याने आंदोलनकर्ते चांगलेच आक्रमक झाले. आंदोलनकर्त्यांनी मोठ्या प्रमाणात घोषणावाजी केली. पोलिसांच्या आदेशाला झुगारून पुढे जाण्याच्या प्रयत्न करणाऱ्या काही आंदोलकांना पोलिसांनी पकडून व्हॅनमध्ये बसविले. त्यानंतर त्यांना पोलिस ठाण्यात नेण्यात आले.

करून राज्यात काँग्रेसला हरविण्यात आले आणि हे सरकार सत्तेत आले आहे. आज राज्यात खून, किडनेपिंगसारखे प्रकार वाढले असून, राज्याला बिहारच्या दिशेने घेऊन चालल्याची टिका त्यांनी केली. या वेळी कार्याध्यक्ष शिवराज मोरे, शहराध्यक्ष सौरभ आमराळे यांचेही भाषण झाले.

Pudhari • Pune • 17 Feb, 2025

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Page no  
3Language  
MarathiArticle Dimension  
211Supplement  
N/APosition  
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893.13K

# युवक काँग्रेसचे हल्लाबोल आंदोलन

## ! 'नोकरी द्या... नशा नको'च्या घोषणांनी काँग्रेस भवन परिसर दणाणला

पुणे : पुढारी वृत्तसेवा  
वाढती बेरोजगारी आणि ड्रग्ज तस्करी विरोधात युवक काँग्रेसच्या वतीने रविवारी हल्लाबोल आंदोलन करण्यात आले होते. 'नोकरी द्या, नशा नको' अशा घोषणा देत कार्यकर्ते काँग्रेस भवन येथून डेक्कनकडे निघाले. मात्र, बालगंधर्व रंगमंदिरासमोरील झाशीची राणी चौक येथे पोलिसांनी आंदोलनकर्त्यांना अडविले. या वेळी आंदोलनकर्ते चांगलेच आक्रमक झाले होते.



झाशीची राणी चौकात आंदोलन करणाऱ्या युवक काँग्रेसचे राष्ट्रीय अध्यक्ष उदय भानु चिब यांना पोलिसांनी ताब्यात घेतले.

बॅरिकेटींगवरून पुढे जाण्याचा प्रयत्न करणाऱ्या युवक काँग्रेसच्या प्रमुख पदाधिकाऱ्यांना पकडून पोलिसांनी ताब्यात घेतले. आंदोलनकर्त्यांनी घोषणावाजी करीत परिसर दणाणून सोडला होता.

आंदोलनात युवक काँग्रेसचे राष्ट्रीय अध्यक्ष उदय भानु चिब, महाराष्ट्र युवक अध्यक्ष कुणाल राऊत, प्रभारी अजय चिकारा, सहप्रभारी एहसान खान, कार्याध्यक्ष शिवराज मोरे, शहराध्यक्ष सौरभ आमराळे, कुमार रोहित यांच्यासह शेकडो कार्यकर्ते सहभागी झाले होते. आंदोलनापूर्वी काँग्रेस भवन येथे सभा झाली. या वेळी प्रमुख पदाधिकाऱ्यांनी

आंदोलनामागील भूमिका सांगितली. या वेळी व्यासपीठावर काँग्रेसचे ज्येष्ठ नेते उल्हास पवार, अॅड. अभय छाजेड आदी उपस्थित होते.

या वेळी उदय भानु चिब म्हणाले, मागच्या दहा वर्षांत देशात कधी नव्हती तेवढी बेरोजगारी आणि ड्रग्जचे प्रमाण वाढले आहे. देशात सध्या बेरोजगारी आणि नशेखोरी या दोन समस्या मोठ्या प्रमाणात आहेत. गुजरातमधील अदाणी यांच्या मुंद्रा पोर्टमध्ये हजारो कोटी रुपयांचे ड्रग्ज पकडले गेले. त्याचे पुढे काय झाले? असा सवाल करीत देशात हजारो कोटी रुपयांचे ड्रग्ज येत असल्याचे त्यांनी नमूद केले. मात्र, पंतप्रधान नरेंद्र

मोदी हे त्यांचे मित्र अदानी यांना वाचविण्याचा प्रयत्न करीत आहेत. ड्रग्जमुळे अनेक कुटुंब उद्ध्वस्त होत असून, या विरोधात युवक काँग्रेसने देशभरात 'नोकरी द्या, नशा नाही,' ही मोहीम सुरू केली असल्याचे त्यांनी सांगितले. याचसाठी आज पुण्यात आम्ही जमलो आहोत. पिंपरी-चिंचवडमध्ये घरे पाडून लोकांना बेरोजगार केले जात आहे. या विरोधात आम्ही आवाज उठवणार असल्याचे त्यांनी सांगितले.

कुणाल राऊत म्हणाले, आम्ही निवडणुकीत हरलो नाहीत. आम्हाला हरविण्यात आले आहे. बोगस मतदान

### आंदोलनकर्त्यांची धरपकड

काँग्रेस भवन येथून युवक काँग्रेसचे शेकडो कार्यकर्ते घोषणावाजी करीत डेक्कनच्या दिशेने निघाले होते. आंदोलनकर्ते बालगंधर्व रंगमंदिरासमोरील झाशीची राणी चौक येथे आल्यानंतर पोलिसांनी बॅरिकेटींग करीत त्यांना अडविले. पुढे जाऊ न दिल्याने आंदोलनकर्ते चांगलेच आक्रमक झाले. आंदोलनकर्त्यांनी मोठ्या प्रमाणात घोषणावाजी केली. पोलिसांच्या आदेशाला झुगारून पुढे जाण्याच्या प्रयत्न करणाऱ्या काही आंदोलकांना पोलिसांनी पकडून व्हॅनमध्ये बसविले. त्यानंतर त्यांना पोलिस ठाण्यात नेण्यात आले.

करून राज्यात काँग्रेसला हरविण्यात आले आणि हे सरकार सत्तेत आले आहे. आज राज्यात खून, किडनेपिंगसारखे प्रकार वाढले असून, राज्याला बिहारच्या दिशेने घेऊन चालल्याची टिका त्यांनी केली. या वेळी कार्याध्यक्ष शिवराज मोरे, शहराध्यक्ष सौरभ आमराळे यांचेही भाषण झाले.

Prameya • Bhubaneshwar • 17 Feb, 2025

Rs 55.4 thousand cr export from state within 8 month

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
11	Odia	334	N/A	Top Center	180256	946.94K

# ୮ ମାସରେ ରାଜ୍ୟରୁ ୫୫.୪ ହଜାର କୋଟିର ରପ୍ତାନି

ଭୁବନେଶ୍ୱର, ୧୬୨ (ବ୍ୟବସାୟ): କଟକ ଅଞ୍ଚଳ ବର୍ଷ ଏପ୍ରିଲ-ନଭେମ୍ବର ଅବଧିରେ ରାଜ୍ୟରୁ ୫୫.୪ ହଜାର କୋଟିର ରପ୍ତାନି ହୋଇଛି । ୨୦୨୩-୨୪ ଅର୍ଥବ ବର୍ଷରେ ରାଜ୍ୟରୁ ମୋଟ ରପ୍ତାନି ୧.୧୨ ଲକ୍ଷ କୋଟି ଟଙ୍କା ରହିଥିଲା । ରପ୍ତାନିରେ ମେଗାଲକ୍ଷିକା ଉତ୍ପାଦର ଅଂଶ ୫୨.୩ ରହିଥିବା ବେଳେ ଖଣିଜ ୨୩.୧%, ଉଚ୍ଚିକାଶିତ, ବେମିଲାଇ ଏବଂ ଅନୁଷ୍ଠାନିକ ଉତ୍ପାଦ ୮.୭%, ଇଲେକ୍ଟ୍ରୋନିକ୍ସ ଏବଂ ସଫ୍ଟୱେର ୧୧.୭% ଏବଂ ସାମୁଦ୍ରିକ ଉତ୍ପାଦର ଅଂଶ ୩.୫% ରହିଥିବା ରାଜ୍ୟ ଶିଳ୍ପ ବିଭାଗ ପକ୍ଷରୁ ପୂରଣ ମିଳିଛି ।

ଏବେ ରାଜ୍ୟରୁ ରପ୍ତାନିକୁ ବୃଦ୍ଧି କରିବା ଲାଗି ବିଭିନ୍ନ ପଦକ୍ଷେପ ଗ୍ରହଣ କରାଯାଉଛି । ୨୦୨୬-୨୭ ସୁଦ୍ଧା ରାଜ୍ୟରୁ ୩.୫ ଲକ୍ଷ କୋଟିର ରପ୍ତାନି ନେଇ ଲକ୍ଷ୍ୟ ଧ୍ୟାନ କରାଯାଉଛି । ରାଜ୍ୟ ସରକାର ଏ ନେଇ ରାଜ୍ୟ ରପ୍ତାନି ପ୍ରୋତ୍ସାହନ କମିଟି ଏବଂ ଜିଲା ସ୍ତରରେ କମିଟି ଗଠନ

ହୋଇଛି । ରପ୍ତାନି ବୃଦ୍ଧି କରିବା ଦିଗରେ ନୂଆ କୌଶଳ ମାନ ଆଣିବା ଦିଗରେ ଏହି କମିଟି ସ୍ପଷ୍ଟ ବିଚିନ୍ତା କରି ଉପରେ ଆଲୋଚନା କରୁଛି ।

ଏ ଦିଗରେ ରାଜ୍ୟ ଏକ୍ସପୋର୍ଟ ଆକ୍ରମ ପୁନ ଆଣିବାକୁ ଯୋଜନା ରଖିଛି । ଏଥିରେ ବିଭିନ୍ନ କ୍ଷେତ୍ର ଉପରେ ଯୋଜନା କରାଯିବାର କାର୍ଯ୍ୟକ୍ରମ ରହିଛି । ରପ୍ତାନିର ବିସ୍ତ୍ରୀକରଣ ଦିଗରେ କ୍ଷେତ୍ର ବିଭିନ୍ନ କୌଶଳ ଉପରେ ରାଜ୍ୟ ଏବେ ଧ୍ୟାନ କେନ୍ଦ୍ରିତ କରିଛି । ଏ ଦିଗରେ ବର୍ଦ୍ଧିତ ମନ୍ତ୍ରି ମ୍ୟୋଡାଲ କମିଟିରୁ ଉପରେ ବିଭିନ୍ନ କାର୍ଯ୍ୟକ୍ରମ ଗ୍ରହଣ କରାଯାଉଛି ।

ପାରାଦୀପ, ଧାମରା ଏବଂ ଗୋପାଳପୁର ବନ୍ଦରରେ କ୍ଷମତା ବୃଦ୍ଧି କରାଯାଉଛି । ଏହାଛଡ଼ା ଭୁବନେଶ୍ୱର ସ୍ଥିତ ବିଭି ପଟ୍ଟନାୟକ ବିମାନ ବନ୍ଦରର କ୍ଷମତା ବୃଦ୍ଧି ଉପରେ ଯୋଜନା କରାଯାଉଛି । ରାଜ୍ୟରେ ବିଭିନ୍ନ ଦୁର୍ଘାଟନା ସହ ସମ୍ବନ୍ଧ ନେତୃତ୍ୱର ସମ୍ପ୍ରସାରଣ କରାଯାଉଛି ।



- ଆଗରେ ରହିଛି ମେଗାଲକ୍ଷି କ୍ଷେତ୍ର
- ୨୦୨୬ ସୁଦ୍ଧା ୩.୫ ଲକ୍ଷ କୋଟିର ରପ୍ତାନି ଲକ୍ଷ୍ୟ
- ରାଜ୍ୟ ଆଣିବ ରପ୍ତାନି ଆକ୍ରମ ପୁନ
- ଏମ୍ବେସିଏମ୍ବର ଯୋଗଦାନ ବୃଦ୍ଧିତ ହେବ

ଏବେ ରାଜ୍ୟ କେବଳ ବଡ଼ ଶିଳ୍ପ ସ୍ଥଳ ଉପରେ ଯୋଜନା ନ କରି ଶିଳ୍ପ ସ୍ଥଳ ଗୋଟିଏ ଗୋଟିଏ କରି ନିମ୍ନ ମିଶ୍ରିତ ଶିଳ୍ପ ସ୍ଥଳର ବିକାଶ

ଦିଗରେ ଧ୍ୟାନ କେନ୍ଦ୍ରିତ କରିଛି । ବଡ଼ ଶିଳ୍ପ ସ୍ଥଳ ଗୋଟିଏ ଗୋଟିଏ କରି ଏବଂ ଉତ୍ପାଦନ କ୍ଷେତ୍ରରେ ଆଗରେ ରହିଥିବା ବେଳେ

ଏବେ ରାଜ୍ୟର ଅଣ୍ଟା, କ୍ଷୁଦ୍ର ଏବଂ ମଧ୍ୟମ ଉଦ୍ୟୋଗ (ଏମ୍ବେସିଏମ୍ବର) ସ୍ତରରୁ ଦୁର୍ଘାଟନା ଦିଗରେ ମଧ୍ୟ କାର୍ଯ୍ୟକ୍ରମ ଗ୍ରହଣ କରାଯାଉଛି । ନିମ୍ନ ମିଶ୍ରିତ ଏମ୍ବେସିଏମ୍ବର ଏକ ପ୍ରମୁଖ ଭୂମିକା ଗ୍ରହଣ କରୁଥିବାରୁ ଏଭଳି କାର୍ଯ୍ୟକ୍ରମ ଗ୍ରହଣ କରାଯାଉଥିବା ଉପକରଣ କଣ୍ଠେ କଣ୍ଠେ ଅଧିକାରୀ କହିଛନ୍ତି ।

ପୂର୍ବମା ମୁଖ୍ୟମନ୍ତ୍ରୀ, ୨୦୨୫ ଜାନୁଆରୀ ସୁଦ୍ଧା ଉଦ୍ୟମ ରେକର୍ଡ୍‌ରେ ଯୋଗଦାନ ୧୮.୭ ଲକ୍ଷ ଏମ୍ବେସିଏମ୍ବର ପଞ୍ଜୀକୃତ ହୋଇଛି । ଏହା ମଧ୍ୟରେ ଉଦ୍ୟମ ଆବିଷ୍କାର ପ୍ରୋଗ୍ରାମ (ସୁଏପି)ରେ ପ୍ରୋତ୍ସାହନ ହୋଇଥିବା ଅଣ୍ଟା ସହଜରେ ଅଣ୍ଟା ଉଦ୍ୟୋଗ ସ୍ଥଳର ସମ୍ପାଦନା ରହିଛି । ଏମ୍ବେସିଏମ୍ବର ସ୍ଥଳରୁ ଉତ୍ପାଦନ କରିବା ଲାଗି ପ୍ରମୁଖ ସ୍ଥାନ ସ୍ଥଳରେ ଅବ୍ୟାଧିକ ମନ୍ତ୍ରି ସେକ୍ଟର ଶିଳ୍ପ ପାଇଁ ଏବେ ସ୍ଥାପନା ଉପରେ ଯୋଜନା କରାଯାଉଛି ।

ଏବେ ରାଜ୍ୟ ସରକାର ୧୧ ନୂଆ

ଏମ୍ବେସିଏମ୍ବର ପାଇଁ ସ୍ଥାପନ କରୁଛନ୍ତି । ଏହା ସହ ଏବେ କାର୍ଯ୍ୟକ୍ରମ ଥିବା ପାଇଁ ସ୍ଥଳରୁ ମଧ୍ୟ ଆଧୁନିକିକରଣ କରାଯାଉଛି । ଏହି ପାଇଁ ସ୍ଥଳରେ ଶିଳ୍ପ ସ୍ଥଳର ପରିଚାଳନା ଆବଶ୍ୟକତାକୁ ବିଚାର କରି ବ୍ୟାପକ ପ୍ରବିଧି ଯୋଗାଣ ଉପରେ ଧ୍ୟାନ ରଖାଯିବ । ଏହା ଦ୍ୱାରା ଏମ୍ବେସିଏମ୍ବର ସ୍ଥଳର ବିକାଶ ବୃଦ୍ଧିତ ହେବ ବୋଲି କହିଛନ୍ତି ଅଧିକାରୀ ।

କ୍ଷୁଦ୍ର ଶିଳ୍ପ ସହ ସ୍ୱେଚ୍ଛା ମହାସଚିବ ସାହିବ ସାହି କହିଛନ୍ତି, ଏମ୍ବେସିଏମ୍ବର ସ୍ଥଳରୁ ନିମ୍ନ ମିଶ୍ରିତ ଏବଂ ରପ୍ତାନିରେ ଏକ ପ୍ରମୁଖ ଭୂମିକା ଗ୍ରହଣ କରୁଛନ୍ତି । ରପ୍ତାନି ବୃଦ୍ଧିର ସମ୍ଭାବ୍ୟ ଦିଗ ନେଇ ସେମାନଙ୍କୁ ସଚେତନ କରାଯାଉଛି । ଆବଶ୍ୟକତା ରହିଛି । ଏ ହାତର ନୂଆ ଟେକ୍ନୋଲୋଜି ଗ୍ରହଣ, ବଜାର ଉପର ଏବଂ ମାର୍ଗବର୍ଦ୍ଧନ ରହିଲେ ରାଜ୍ୟର ଏମ୍ବେସିଏମ୍ବର ସ୍ଥଳର ଆହୁରା ପ୍ରତିଯୋଗୀ ମନୋଭାବ ରଖି ଲାଭ କରିବେ ।

Ganashakti • Kolkata • 17 Feb, 2025

## Modi buys 'white elephant' from friend to save Adani

Page no  
7Language  
BengaliArticle Dimension  
307Supplement  
N/APosition  
Top CenterAVE  
72701Circulation  
362.66K

# আদানিকে বাঁচাতে বন্ধুর থেকে 'সাদা হাতি' কিনছেন মোদী

নয়াদিল্লি, ১৬ ফেব্রুয়ারি— আদানিকে বাঁচাতে দেশের জনগণের আর্থের বিরুদ্ধে গিয়ে, একাধিক অস্ত্র বাণিজ্য চুক্তিতে ভারতকে মার্কিন বলয়ে আরও বেশি আবদ্ধ করে দিলেন মোদী। আমেরিকা সফরে গিয়ে যুক্তরাষ্ট্রের সঙ্গে একাধিক সামরিক চুক্তি স্বাক্ষর করেছেন মোদী। তার মধ্যে ভারতের বায়ু সেনাকে মার্কিন যুদ্ধবিমান এফ-৩৫ বিক্রি করতে সম্মত হয়েছে আমেরিকা। যথার্থ্যি উন্নত প্রযুক্তির এই 'স্টেলথ ফাইটার' দেশে আসবে ভেবে উগ্র প্রচারে নেমেছে বিজেপি আইটি সেল। এই বিমানে করে একদিনেই পাকিস্তান ও চীনকে শাস্তা করার জিগির তুলেছে বিজেপি'র সোশাল মিডিয়া বাহিনী। এদিকে খোদ আমেরিকা সহ বিভিন্ন দেশের প্রতিরক্ষা মন্ত্রক থেকে শুরু করে ডোনাල්ড ট্রাম্পের বিশেষ উপদেষ্টা এলন মাস্ক পর্যন্ত এই বিমানকে 'মাদাতার আমলের' বলে কটাক্ষ করেছেন। ইতিমধ্যে মার্কিন সামরিক জেটের শরিক এমন বহু দেশ এই বিমান কিনতে অস্বীকার করেছেন।

এদিকে ভারতের সামরিক বিশেষজ্ঞদের এক বড় অংশ মনে করছেন, এফ-৩৫ কিনে তার রক্ষণাবেক্ষণ করা রীতিমত সাদা হাতি পোবার সমান। মার্কিন অস্ত্র নির্মাণকারী সংস্থা 'লকহিড মার্টিন'-র তৈরি এই বিমান সামরিক পরিভাষায় পঞ্চম প্রজন্মের যুদ্ধবিমান হিসেবে চিহ্নিত। বর্তমানে ভারতের কাছে পঞ্চম প্রজন্মের কোন বিমান নেই। ভারতের বায়ুসেনার কুলিতে ঠান্ডা যুক্তের আমলের রাফায়েল, মিগ-২৯ ও এসইউ-৩০'র মতো তৃতীয় প্রজন্মের কিছু যুদ্ধবিমান রয়েছে। নতুন তৈরি তেজস ও চতুর্থ প্রজন্মের বিমান। যদিও তেজসের ইঞ্জিনের বেশ কিছু গুরুত্বপূর্ণ অংশবিশেষ এখনও আমদানি করা যায়নি বলে বায়ুসেনা তা এখনও সামরিক ভাবে মোতায়েন করতে পারেনি।

অন্যদিকে পঞ্চম প্রজন্মের জে-২০ বিমান তৈরি করে, বিশ্বের প্রথম ষষ্ঠ প্রজন্মের যুদ্ধবিমান নিয়ে গবেষণা শুরু করেছে চীন। তুরস্কের সঙ্গে যৌথ ভাবে পঞ্চম প্রজন্মের যুদ্ধবিমান তৈরি করতে গবেষণা

শুরু করেছে পাকিস্তান। এমতাবস্থায় স্বযোচিত 'বিশ্বজরুর'-র খেতাব ধরে রাখতে মরিয়া হয়ে উঠেছেন মোদী। একই সঙ্গে তাঁর গলায় 'আদানি কাটা' বিশে রয়েছে বলে আঁচ করে, ভারতকে এফ-৩৫ বিক্রি করতে উঠে পড়ে লেগেছেন ট্রাম্প।

প্রসঙ্গত, একটি 'এফ-৩৫' বিমানের মূল্য ৯৯৬ কোটি টাকা। এক ঘণ্টার উড়ানে তার পিছনে অঙ্কত ৩২ লক্ষ টাকা খরচ হয়। একটি বিমানের সার্বিক রক্ষাবেক্ষণে অঙ্কত ১৫০ লক্ষ কোটি টাকা খরচ হয়।



মার্কিন যুদ্ধবিমান এফ-৩৫

বিভিন্ন সমীক্ষক জানিয়েছেন ভারতের বায়ুসেনা যদি অঙ্কত এক কোয়াদ্রান এফ-৩৫ কেনে, তার রক্ষণাবেক্ষণ করতে যা আর্থের প্রয়োজন পড়বে, তা ভারতের বর্তমান জাতীয় আয়ের অঙ্কত দশ গুণ। যদি অঙ্কত ৫০ বছর একটি কোয়াদ্রান রক্ষণাবেক্ষণ করা হয়, তার পিছনে প্রতি বছর দেশের গড় অভ্যন্তরীণ উৎপাদনের অঙ্কত ১৭ শতাংশ ব্যয় করতে হবে। ভারতের বর্তমান প্রতিরক্ষা বাজেটের থেকে তা অঙ্কত আট গুণ বেশি।

শুধু তাই নয়, এফ-৩৫ সহ যে কোন যুদ্ধবিমানের সমন্বয়যোগিতা নিয়েও প্রশ্ন তুলেছেন সামরিক বিশ্লেষক ও প্রযুক্তিবিদের বড় অংশ। খোদ এলন মাস্ক বলেছেন, ড্রাগন এবং অন্যান্য রিমোট পরিচালিত যুদ্ধজাহাজে আসার পর পাইলট চালিত যুদ্ধবিমানের লোপ পাওয়া কার্জত সময়ে অপেক্ষা। তারই সঙ্গে রয়েছে, দেশে বিদেশে এফ-৩৫'র নানারকম বার্ষিক প্রমাণ।

এবছরের ২৮ জানুয়ারি আলাস্কার এক প্রশিক্ষণ শিবিরে হঠাৎ ভেঙে পড়ে এক এফ-৩৫ বিমান। এর আগেও বহুবার নিরাপত্তার অভাব রয়েছে বলে অভিযোগ করে এফ-৩৫'কে কাঠগড়ায় দাঁড় করান বহু সামরিক বিশ্লেষক। গত ২০১৮ থেকে বিশ্বের বিভিন্ন প্রাণে এই বিমান ভেঙে পড়ার অঙ্কত ১২টি ঘটনা ঘটেছে। পাশাপাশি, বিমানের বিভিন্ন যন্ত্রপাতি কয়েক মাসের মধ্যে ক্ষয়ে যায় বলে অভিযোগ। বিমানে ছোটখাট মেরামতির জন্য প্রায় ছয় মাস লাগে বলে জানা গেছে।

এমন যাবতীয় বিপর্যয়ের তদন্ত করে জানা গেছে, এই বিমান একেবারেই পাইলটদের জন্য উপযুক্ত নয়। ককপিটে অগ্নিভেদের অভাব, রক্ষণাবেক্ষণের সমস্যা, ইঞ্জিন থেকে তেল লিক করা এবং মাঝ আকাশে কন্ট্রোল সিস্টেম 'হ্যাক' হয়ে যাওয়ার সম্ভাবনা, এমন একাধিক সমস্যার অভিযোগ করা হয়েছে। তার জেরে বহু মার্কিন জেটসর্দার এই বিমান আর কিনতে চাইছে না। আমেরিকার বায়ুসেনাও আর এই বিমান নিতে চাইছে না। ফলে লকহিড মার্টিনের গুদামে সারি সারি এফ-৩৫ পড়ে থেকে নষ্ট হচ্ছে।

সৌদি আরব, মিশর ও ন্যাটো'র সঙ্গে যুক্ত পূর্ব ইউরোপের কিছু দেশের কাছে এফ-৩৫ বিক্রি করার চেষ্টা করেও বার্থ রয়েছে মার্কিন কূটনীতিক ও অস্ত্র ব্যবসায়ীরা। বাজারে এই বিমানের অঙ্কত পঞ্চাশ ভাগ কম দামে, সস্তায়ী ড্রাগ প্রযুক্তি চলে আসায় আপামর ভাবে যুদ্ধবিমানে চাহিদায় হ্রাস লক্ষ্য করা গেছে। এই রপ্তানি সম্বন্ধে সমাধানের আশায় লকহিড মার্টিন এবারের রাষ্ট্রপতি ভোটে ট্রাম্পের প্রচারে অঙ্কত ১০ লক্ষ ডলার অর্থ সাহায্য করে। ফলে ভোটে জিতে হোয়াইট হাউসে ফিরতেই, কৃতজ্ঞতা বশত তাদের তৈরি এই 'মাদাতার আমলের' বিমান ভারতকে বিক্রি করার জন্য মরিয়া হয়ে উঠেছেন ট্রাম্প। উপযুক্ত ছোট শরিকের মতো ট্রাম্পের এই 'ছকুম' মেনে, দেশের সুরক্ষা ও অর্থনৈতিক উন্নয়ন জল্যাঙ্গলি দিতে রাজি হয়ে গিয়েছেন মোদী।

Kalom • Kolkata • 17 Feb, 2025

## Gautam Adani and his wife in Ajmer Sharif

Page no  
7Language  
BengaliArticle Dimension  
629Supplement  
N/APosition  
Middle CenterAVE  
31435Circulation  
75.5K

# আজমির শরীফে গৌতম আদানি ও তাঁর স্ত্রী



স্বাগত জানানোর সময় দরগাহের খাদেমের সঙ্গে দু'হাত তুলেছেন গৌতম আদানী।

নয়াদিল্লি, ১৬ ফেব্রুয়ারি: নয়াদিল্লি, ১৬ ফেব্রুয়ারি: গৌতম আদানি এবং তাঁর স্ত্রী প্রীতি আদানি রবিবার আজমির শরীফ পরিদর্শনে যান। এ সময় তারা খাজা মইনুদ্দিন চিশতির সমাধিতে ফুল বিছিয়ে দেওয়ার পাশাপাশি মখমলের চাদর উপহার দেন। আদানি পরিবারকে স্বাগত জানান আজমির শরীফ এবং চিশতি ফাউন্ডেশনের চেয়ারম্যান হাজী সৈয়দ সালমান চিশতি। তিনি বলেন, 'গৌতম আদানি সারাদেশের জন্য প্রার্থনা করেছেন।' এ ছাড়াও হাজী সৈয়দ সালমান চিশতি গৌতম আদানিকে তার দূরদর্শী নেতৃত্ব, জনহিতকর কাজ এবং মানবিক সেবায়

অবদানের জন্য 'গ্লোবাল পিস অ্যাওয়ার্ড' দিয়ে সম্মানিত করেন। গৌতম আদানি বলেন 'আজমের শরীফের মতো পবিত্র স্থানে এসে আমরা অপরিসীম শান্তি এবং ইতিবাচকতা অনুভব করেছি। আধ্যাত্মিকতা আমাদের সমাজের প্রতি আমাদের দায়িত্ব পালন করতে শেখায়।' দরগাহ শরীফে আগত হাজার হাজার মানুষের জন্য তিনি নিরামিষ খাওয়া-দাওয়ার ব্যবস্থাও করেন এ দিন। উল্লেখ্য যে, গতমাসে প্রধানমন্ত্রী নরেন্দ্র মোদি খাজা মইনুদ্দিন চিশতির উরস উৎসবে চাদর পাঠান। এ বছর নিয়ে মোট ১১ বার চাদর চড়াতে চলেছেন মোদি।

Divya Bhaskar • Ahmedabad • 17 Feb, 2025

## 8 Gujaratis Deported From America In Second Phase

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
18	Gujarati	257	N/A	Top Left	416336	1.54M

સવારે 10.45એ એરપોર્ટ પરથી જ કાળા પડદા લગાવેલી પોલીસવાનમાં બેસાડી દેવામાં આવ્યા હતા  
**USથી ડિપોર્ટ થયેલા 8 ગુજરાતીને વતન મોકલી દેવાયા**  
 5 મહેસાણા જિલ્લાના અને 3 ગાંધીનગર જિલ્લાના છે, દેશમાં પરત આવેલામાં 6 પુરુષ અને 2 મહિલાનો સમાવેશ થાય છે

ભાસ્કર ન્યૂઝ | અમદાવાદ

અમેરિકામાં ગેરકાયદે વસતા 8 ગુજરાતીને ડિપોર્ટ કરાયા હતા. બે બાળક સહિત આઠેય લોકોને અમેરિકન એરફોર્સના વિમાનમાં 15 ફેબ્રુઆરીએ રાત્રે અમૃતસર ઉતારાયા હતા અને 16 ફેબ્રુઆરીએ સવારે 10.45 અમદાવાદ એરપોર્ટ પર ઉતારાયા હતા. ડિપોર્ટ કરાયેલા 8માંથી 5 મહેસાણા જિલ્લાના, 3 ગાંધીનગર જિલ્લાના વતની છે. તમામ 7થી માંડી 34 વર્ષ સુધીના છે.

આ લોકો રવિવારે અમદાવાદ એરપોર્ટ પર ઉતરે તે પહેલા ચુસ્ત બંદોબસ્ત ગોઠવવામાં આવ્યો હતો. એરપોર્ટ પર જ



એરપોર્ટ પર ઉતર્યા પછી ડિપોર્ટ થયેલા લોકોએ હુડી પહેરી ચહેરો છુપાવ્યો હતો.

તમામના ડોક્યુમેન્ટ ચેક કરવાની પ્રક્રિયા કરાઈ હતી. લગભગ અડધો કલાકની

કાર્યવાહી બાદ તમામને રાવલ ગેટને બદલે સ્ટાફના ગેટથી બહાર લાવવામાં આવ્યા

## અમેરિકાથી પરત મોકલાયેલા 8 ગુજરાતીઓ

- (1) ધવલ લુહાર (34) કલોલ
- (2) રુદ્ર લુહાર (8) કલોલ
- (3) મિહિર ઠાકોર (20) મહેસાણા
- (4) ધીરજ પટેલ (28) મહેસાણા
- (5) ડેનિશ ચૌધરી (21) માણસા
- (6) આરોહી ગોસ્વામી (7) મહેસાણા
- (7) દીપક ગોસ્વામી (31) મહેસાણા
- (8) પૂજા ગોસ્વામી (28) મહેસાણા

વાનમાં બેસાડી દેવાયા હતા. જોખમ ન થઈ શકે તે માટે વાન પર કાળા પડદા લગાવવામાં આવ્યા હતા. બંદોબસ્તને કારણે ડિપોર્ટ કરાયેલા કોઈની સાથે વાત થઈ શકી ન હતી.

પરત આવેલા 8માં બે મહિલા અને 6 પુરુષનો સમાવેશ થાય છે. અગાઉ પહેલા તબક્કામાં 5 ફેબ્રુઆરીએ 33 ગુજરાતી સહિત 104 ભારતીયોને અમેરિકાએ ડિપોર્ટ કર્યા હતા. બીજા તબક્કામાં કુલ 116 લોકોને પરત મોકલવામાં આવ્યા છે. હજુ પણ અમેરિકામાં ગેરકાયદે વસતા ગુજરાતીઓ સહિતના ભારતીયોને ડિપોર્ટ કરવાની કાર્યવાહી ચાલુ રહે તેવી શક્યતા છે.

Indore Samachar • Indore • 17 Feb, 2025

## Big decline in Gautam Adani's wealth, he ranks 23rd in the list of world's richest people.

Page no 1	Language Hindi	Article Dimension 145	Supplement N/A	Position Middle Right	AVE 50596	Circulation 140.76K
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# गौतम अडानी की संपत्ति में बड़ी गिरावट

## दुनिया के अमीरों की सूची में 23वें स्थान पर

मुंबई । देश के प्रमुख रईसों में से एक अडानी ग्रुप के चेयरमैन गौतम अडानी की संपत्ति में बड़ी गिरावट दर्ज की गई है। ब्लूमबर्ग बिलियनेयर इंडेक्स के अनुसार, उनकी नेटवर्थ 2.73 अरब डॉलर घटकर 66.1 अरब डॉलर रह गई है। इसके चलते वे दुनिया के अमीरों की सूची में 23वें स्थान पर खिसक गए हैं। अडानी के साथ ही भारतीय रईसों की नेटवर्थ में गिरावट देखने को मिल रही है। रिलायंस इंडस्ट्रीज के चेयरमैन मुकेश अंबानी की संपत्ति में भी 4.55 अरब डॉलर की गिरावट आई है। इससे एशिया के सबसे बड़े रईस के स्थान पर सवाल



खड़े हैं। भारतीय रईसों के बीच संपत्ति में गिरावट के कारण घरेलू शेयर बाजार में लगातार गिरावट आ रही है। इससे नामी उद्योगपतियों जैसे शिव नाडर, शापूरजी मिस्त्री, अजीम प्रेमजी,

सावित्री जिंदल और दिलीप सांघवी की नेटवर्थ में भी गिरावट देखने को मिल रही है। विश्व के सबसे अमीर व्यक्ति एलेन मस्क की नेटवर्थ में भी गिरावट दर्ज की गई है, जबकि मार्क जुकरबर्ग

सबसे अच्छे कमाई वाले रईस बने हुए हैं। रिलायंस इंडस्ट्रीज के चेयरमैन और एशिया के सबसे बड़े रईस मुकेश अंबानी की नेटवर्थ में इस साल 4.55 अरब डॉलर की गिरावट आई है। वह 86.1 अरब डॉलर की नेटवर्थ के साथ दुनिया के अमीरों की लिस्ट में 17वें नंबर पर बने हुए हैं। एचसीएल के शिव नाडर ने इस साल 4.14 अरब डॉलर, शापूरजी मिस्त्री ने 2.18 अरब डॉलर, अजीम प्रेमजी ने 18.8 करोड़ डॉलर, सावित्री जिंदल ने 5.20 अरब डॉलर और सन फामा के दिलीप सांघवी ने 3.40 अरब डॉलर गंवाए हैं।

Business Standard • Bhubaneshwar • 17 Feb, 2025

India Inc profits crawl as sales stay sluggish

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
1, 3	English	474	N/A	Top Center,Top Right	68747	19.15K

# India Inc profits crawl as sales stay sluggish

But operating profit margin of 28.7% the best in 21 quarters

KRISHNA KANT  
Mumbai, 16 February

Corporate India's struggle with subdued revenue and earnings growth persisted in the October-December quarter of 2024-25 (Q3FY25).

The combined net sales (gross interest earnings for lenders) of listed companies grew in single digits for the seventh consecutive quarter, while their combined net profit rose by a single digit for the third straight quarter. Total net earnings of 3,618 listed companies increased 6.2 per cent year-on-year (Y-o-Y) to approximately ₹3.47 trillion, while net revenue rose 7 per cent Y-o-Y to about ₹37.73 trillion in Q3FY25.

With this, listed firms' combined net profit rose 4.9 per cent Y-o-Y in the first nine months of FY25 (April-December 2024), against 27.4 per cent earnings growth in FY24 (full year). Their net sales climbed 7.2 per cent Y-o-Y in 9MFY25, a slight improvement

from the 6.8 per cent Y-o-Y growth in the entire FY24.

Overall earnings growth was primarily driven by improved margins, as manufacturing firms benefited from lower raw material, energy, and interest costs. However, banks and non-banking financial companies (NBFCs) saw margin compression due to rising interest expenses outpacing gross interest income.

The profit before interest, depreciation, and taxes margin (PBIDTM), or operating margin, for the entire *Business Standard* sample expanded 155 basis points Y-o-Y to 28.7 per cent of total income in Q3FY25 — the highest level in at least 21 quarters. Similarly, the profit before tax margin (PBTM) rose 76 basis points to 12.7 per cent, the second-highest in 21 quarters, while the net profit margin (PATM) increased by about 10 basis points to 8.9 per cent of total revenue from 8.8 per cent a year earlier.

Earlier, analysts expected operating margins to moderate in the current quarter from recent highs. Turn to Page 3 ▶



## GROWTH IN SLOW LANE

Net sales growth (% Y-o-Y change)



## EARNINGS REMAIN MUTED

Quarterly net profit (₹ trillion)



BFSI: Banks, non-banking financial companies, insurers, and stock broking firms; capital goods includes construction & infra  
Note: Based on a common sample of 3,618 companies, excluding their listed subsidiaries; Includes historical numbers of HDFC that merged with HDFC Bank in July 2023  
Source: Capitaline; compiled by BS Research Bureau



▶ FROM PAGE 1

# 58% of corporate profits from BFSI, oil & gas, IT services

However, companies managed to sustain margins despite weak revenue growth through cost optimisation and reductions in discretionary spending. Other operating expenses — including promotions, advertising, and overheads — declined 1.4 per cent Y-o-Y in Q3FY25, compared with a 9.6 per cent Y-o-Y rise a year earlier and an 11.4 per cent Y-o-Y increase in Q2FY25.

The numbers also suggest efforts to optimise labour costs, as total salary and wages expenses for listed firms grew just 6.2 per cent Y-o-Y in Q3FY25 — the slowest in at least 17 quarters.

The banking, financial services, and insurance and stock broking (BFSI) sector outperformed the broader corporate landscape despite contracting net interest margins (NIMs). BFSI firms' combined net profit climbed 8.3 per cent Y-o-Y to approximately ₹1.28 trillion in Q3FY25, up from around ₹1.18 trillion a year ago but down sequentially from ₹1.32 trillion in Q2FY25.

Their net sales, or gross interest income, increased 9.9 per cent Y-o-Y in Q3FY25 — the slowest pace in 11 quarters — sharply decelerating from 22 per cent Y-o-Y growth in Q3FY24 and 13.6 per cent Y-o-Y growth in Q2FY25.

BFSI firms posted combined gross interest income of approximately ₹8.19 trillion in Q3FY25, up from ₹7.45 trillion a year earlier and ₹8.08 trillion in Q2FY25. However, lenders' interest expenses surged 14.5 per cent Y-o-Y, rising faster



## Q3 SECTORAL PERFORMANCE

% Y-o-Y change

	Net sales	Adj net profit
BFSI	9.9	8.3
Oil & Gas	0.6	-21.2
IT-Software	6.4	9.4
Mining & Metals	4.0	0.1
Automotive	8.2	0.6
Power	4.8	18.5
Pharmaceutical	9.8	22.7
FMCG	7.0	-3.8
Capital Goods	11.9	28.8
Cement	-1.4	-11.4
<b>All firms</b>	<b>7.0</b>	<b>6.2</b>

BFSI: Banking, financial services, and insurance

Source: Capitaline, compiled by BS Research Bureau

than gross interest income for the third straight quarter, leading to a decline in net interest margins.

Non-financial companies

underperformed. Their combined net profit grew 5 per cent Y-o-Y in Q3FY25 — down from 29.5 per cent Y-o-Y growth in Q3FY24 but a rebound from a 5.6 per cent Y-o-Y decline in Q2FY25.

These firms reported a combined net profit of approximately ₹2.19 trillion in Q3FY25, up from ₹2.09 trillion in Q3FY24 and ₹1.99 trillion in Q2FY25.

The combined net sales of non-BFSI companies rose 6.2 per cent Y-o-Y in Q3FY25, an improvement from 4.2 per cent Y-o-Y growth in Q3FY24 and 4.5 per cent Y-o-Y growth in Q2FY25. These firms recorded total net sales of about ₹29.3 trillion in Q3FY25, up from ₹27.56 trillion a year earlier and ₹27.99 trillion in the preceding quarter.

Among key sectors, telecom, capital goods & construction, pharmaceuticals, power, and IT services delivered double-digit earnings growth in Q3FY25. Meanwhile, oil & gas, cement, FMCG, mining & metals, and automobiles lagged, posting little to no earnings growth.

Notably, 58 per cent of total corporate profits in Q3FY25 came from BFSI, oil & gas, and IT services. Among individual companies, Bharti Airtel, State Bank of India, and Indus Towers were the biggest contributors to earnings growth, accounting for half of the incremental rise in profits in Q3FY25. Conversely, Indian Oil Corp, ONGC, and Adani Enterprises were the biggest laggards, reporting sharp Y-o-Y declines in net profit for the quarter.

8 immigrants deported from US land in Ahmedabad; sent to native places

Page no	Language	Article Dimension	Supplement	Position	AVE	Circulation
3	English	496	N/A	Top Left	240449	249.64K

# 8 immigrants deported from US land in Ahmedabad; sent to native places

PRESS TRUST OF INDIA  
AHMEDABAD, FEBRUARY 16

A PLANE carrying eight people from Gujarat, who were among 116 Indians deported from the US for illegal immigration, landed at Ahmedabad airport from Amritsar on Sunday, officials familiar with the matter said.

Soon after their arrival, the eight deportees were transported to their native places in Gujarat by police vehicles, Assistant Commissioner of Police, 'G' division, R D Oza said.

"The plane, carrying eight Gujarati immigrants, landed at the Ahmedabad airport at 11 am. They were transported to their native places on police vehicles. Among them is a woman and a child," Oza said.

The eight people were among 116 deportees who



Police escort the immigrants deported from the US upon their arrival at Ahmedabad airport, on Sunday. PTI

were brought on a US aircraft that landed at Amritsar international airport on Saturday night.

Out of the eight deportees, three are from Gandhinagar

and one from Ahmedabad, sources said.

They are part of the second group of Indians who have been sent back from the US after President Donald Trump started a crackdown on illegal immigrants.

On February 5, a US military plane brought 104 illegal immigrants, in handcuffs and chains, to Amritsar, inviting sharp criticism from the opposition. Among them, 33 were from Gujarat. A third plane, carrying 157 deportees, is expected to land at the Amritsar airport on Sunday.

Former Gujarat Deputy Chief Minister Nitin Patel had earlier expressed sympathy for the deported Gujaratis, underlining the fact that they went to the foreign country looking for a job or career, and said they should not be portrayed as criminals.