Deloitte.

DELOITTE COMPILED MEDIA REPORT 29 May, 2025

Total Mention 68

⊞ Print	Financial	Mainline	Regional	Periodical
15	3	11	1	N/A
	•	Online		

53

🖺 Print

No	Newspaper	Headline	Edition	Pg
1.	The Economic Times	Former Tech Inc Execs Carve their Own Semicon Path	Jaipur + 5	1,11
2.	The Economic Times	Local CA Firms Set for Global Tie-ups	Jaipur + 4	12
3.	The Economic Times	Local CA Firms Set for Global Tieups	Pune	8
4.	The Times of India	A TRENDSETTER IN NEW-AGE EDUCATION INNOVATION, AND IMPACT	Chandigarh	10
5.	The Times of India	Institute Sets Benchmark with 102 Startups Valued at Rs 500 crore	Chennai + 2	1
6.	The Times of India	Institute Sets Benchmark with 102 Startups Valued at Rs 500 vote	Pune	1
7.	The Times of India	Redefining Engineering Education with Global Vision and Local Impact	Chandigarh + 1	11
8.	The Times of India	Blending Urban Advantage with Academic Distinction	Mumbai + 2	11
9.	The Times of India	A TRENDSETTER IN NEW-AGE EDUCATION, INNOVATION, AND IMPACT	Chennai + 2	10
10.	The Times of India	Blending Urban Advantage with Acamedic Distinction	Chennai	11
11.	The Times of India	WHERE DREAMS GET WINGS TO FLY	Pune	17
12.	The Times of India	EHERE DREAMS GET WINGS TO FLY	Chandigarh	17
13.	Millenniumpost	IS FIXED REALITY HELPING STUDENTS LEARN FASTER & SMARTER	Kolkata	11
14.	Millenniumpost	IS MIXED REALITY HELPING STUDENTS LEARN FASTER & SMARTER	Delhi	13
15.	Kalantar	The dream of becoming a millionaire by investing a new bucks	Kolkata	3

The Economic Times • 29 May • Deloitte Former Tech Inc Execs Carve their Own Semicon Path

1,11 • PG 821 • Sqcm

127184 • AVE

33.32K • Cir

Bottom Left, Middle Center

Jaipur • Delhi • Mumbai • Chandigarh • Kochi • Bengaluru

Former Tech Inc Execs Carve their Own Semicon Path

Buoyed by govt's incentives and strong investor interest, veterans from cos such as Intel, AMD developing indigenous AI chips

Co (Founded in)	What It Does	Founders	Formerly
		Ashok Jagannathan	Vice-president, Krutrim
Agrani Labs	Develops	Sri Nimmagadda	Sr principal engineer, Intel
(2024)	AI chips	Rajesh Vivekanandham	Performance engineer, AMD
		Dheemanth Nagaraj	Senior fellow, Datacenter Solutions Group, AMD
		Ram Anant	ற Director-Power Mgmt Products
C2i	Power	Preetam Tadeparthy	Director-Power Mgmt Products Architect & chief technologist Design engineer For member of technical staff
Semiconductors (2024)	management for semiconductors	Vikram Gakhar	트 등 Design engineer
		DB Suryanarayana	Sr member of technical staff
Bodhi Computing	After being acquired by	Sambit Sahu	Vice-president and general manager, IoT Engineering, at Intel
(2023)	Krutrim, focus is on creating AI chips	Raghuraman Barathalwar	r Vice-president, Intel

Swathi Moorthy

Bengaluru: About a dozen executives from semiconductor and chip design companies such as Intel, AMD and Texas Instruments have quit to establish AI chip startups in India to tap into the multibillion-dollar industry.

Four from Texas Instruments have started C2i Semiconductors, which is developing products to reduce energy consumption by semiconductors. They have raised \$4 million from Yali Capital and Intel CEO Lip Bu-Tan, according to Tracxn.

Bodhi Computing, which was acquired by Krutrim, was started by two Intel veterans, Sambit Sahu and Raghuraman Barathalwar. They are currently heading Krutrim's semiconductor initiatives, which ET had reported earlier. Four former Intel and AMD executives have set up Agrani Labs and are developing indigenous AI chips in Bengaluru. They are in talks to raise \$8 million from Peak XV Partners, as per people in the know.

Most of these executives have spent 15-20 years in the semiconductor industry. India's semiconductor ecosystem is evolving rapidly through a combination of government initiatives such as design-linked incentives, experts said.

Apart from this, the country is becoming a key centre for chip design and development and concentrated efforts are being made to set up semiconductor hubs.

Funding Unlocked ▶ 11

Funding Unlocked

►► From Page 1

Global semiconductor sales are on track to reach \$1 trillion by 2030 from \$627 billion in 2024, according to a Deloitte report, driven by the demand for generative AI and other chips, including those for CPUs, GPUs, memory and power.

In addition to this, semiconductor startups — even those that do not cater to the AI space — have seen investor interest in the past year. These include Mindgrove Technologies, InCore and Agnit Semiconductors.

Agrani Labs is developing AI chips for the global market and is currently in stealth mode, according to people aware of the matter. Agrani Labs and Peak XV Part-



ners didn't respond to queries.

C2i Semiconductors, which is also in stealth mode, recently received the first part of funding from the government's design-linked incentive programme, the company announced on LinkedIn.

Krutrim had earlier announced that the company is developing the Bodhi 1 chip, focused on advanced AI models, which is expected to hit the market in 2026. Bodhi 2, focused on training and inferencing, is scheduled for release by 2028.

Others that have received funding recently include InCore, which raised \$3 million from Peak XV. Mindgrove Technologies raised \$8 million from Peak XV and others. Agnit Semiconductors has raised \$4.87 million from 3 one 4 Capital and others.

The Covid pandemic showed that India needed to develop its own supply chain, said Ganapathy Subramaniam, managing partner, Yali Capital, and former Texas Instruments executive. In the last few years, the government has drawn up several initiatives to develop the ecosystem.

Over the past four decades, the country has produced chip designers for Texas Instruments, Intel and AMD, Subramaniam said.

"India is the second-largest centre for chip design for companies in the US, South Korea and Japan, creating a huge talent pool in the country," he said.

CHALLENGES

Scaling up semiconductors is still a challenge, said Tarun Pathak, research director, Counterpoint Research.

"India is still dependent on imports for many essential inputs, particularly from China, which holds cost and volume advantages due to its mature manufacturing and efficient supply chains," he said. "Matching the scale while keeping the costs down will be a challenge."

In addition, while government policies help, global original equipment manufacturers have established supply networks and the shift will take time, he said.

The Economic Times • 29 May • Deloitte Local CA Firms Set for Global Tie-ups

12 • PG 477 • Sqcm 73900 • AVE 33.32K • Cir Bottom Left

Jaipur • Mumbai • Bengaluru • Delhi • Chandigarh

Local CA Firms Set for Global Tie-ups



Banikinkar Pattanayak

New Delhi: The Institute of Chartered Accountants of India (ICAI) has approved a crucial draft regulatory framework which will enable domestic chartered accountant firms to tie up with their global peers to set up shop in the country, said its president Charanjot Singh Nanda.

The move is aimed at enabling local entities to gain scale, in sync with the Centre's vision of creating large home-grown accounting firms, he told ET.

The framework would require local firms that are already affiliated with global accounting entities to register with the ICAI and undertake necessary compliances, said people aware of the details.

The institute held talks with the corporate affairs ministry before finalising the draft, approved by its apex council on Monday, Nanda indicated. The draft will soon be put out for stakeholder comments and notified by early July, he said.

Currently, there is no formal framework governing such global tie-ups. Those with foreign tie-ups were earlier required to submit certain details with the ICAI by submitting a form, which was discontinued four years ago, as a formal framework on this was sought to be introduced.

 $Contours\, of\, the\, draft\, framework$

As per the draft framework, an accountancy firm formed through a tie-up with an overseas entity has to register with the ICAI and designate a senior member or partner as a nodal officer for ensuring various compliances, said the people cited earlier.

Such firms will have to submit their names, registration details and changes in constitution with the ICAI. They will also have to file their annual returns with the institute.

Firms will have to share their names, registration details, changes in constituion, annual returns

with ICAL

Domestic entities that would be part of the firms formed with overseas networks will have to abide by the stipulated ethical standards.

"The operations of overseas networks in India will have to comply with all these regulations," said one

of the persons, who did not wish to be identified.

To help local accounting firms gain scale, the ICAI had last year amended its guidelines to allow those wishing to merge up to 10 years, instead of the earlier five, to separate if things didn't go according to plan. Similarly, no fees would be charged for freezing the names along with the corresponding firm registration number.

The Economic Times • 29 May • Deloitte Local CA Firms Set for Global Tieups

8 • PG 198 • Sqcm 74063 • AVE 102.04K • Cir Bottom Left

Pune



The Times of India • 29 May • Deloitte

A TRENDSETTER IN NEW-AGE EDUCATION INNOVATION, AND IMPACT

10 • PG 345.95K • Cir 861 • Sqcm 417348 • AVE Top Left

Chandigarh

A TRENDSETTER IN NEW-AGE EDUCATION, INNOVATION, AND IMPACT

SRM University-AP, Amaravati: Driven by Knowledge, Defined by Purpose

SRM University-AP, Amaravati, is carving a distinct identity in india's higher education landsease as a new-age, multidisciplinary, research-intensive force, driven by a strong commitment to academic quality, innovation, and societal impact. Established in 2017 in the heart of Amaravati—India's envisioned global capital—the university is spread across a 100-acre, eco-friendly campus built on principles of sustainable development, aligning seamlessly with the broader vision of Amaravati as a futuristic greenfield city in Andhra Pradesh.

In just a few years, SRM-AP, Amaravati has achieved remarkable progress, gaining prominence for its innovative research, global partnerships, entrepreneurial spirit, and community-driven initiatives. Its international collaborations and outreach programmes continue to serve as catalysts for regional transforms.

reach programmes continue to serve as catalysts for regional transforma-

tion.

Consistently ranked the #1
University across multiple rankings
and recently awarded an AAAAA rating by Careers360 among the Top
Engineering Colleges in India, SKMAP stands as a beacon of modern education and innovation.

SRM University-AP, Amaravati, has a community working together towards a model for the future of higher education in India, Asia, and globally. A university like SRM-AP, Amaravati, promises to build on the best of the past while creating new models for the future.'

Amaravati: Driven by Leading with a Future-Focused Academic Model
SRM University-AP, Amaravati aligns its academic structure with both industry needs and student aspirations through a progressive Outcome-Based Education (OBE) framework enhanced by the Choice-Based Credit System (CBCS). The academic offerings span three broad verticals: Engineering Technologies, Management, and Liberal Arts.
Students are encouraged to craft personalised learning journeys through interdisciplinary majorminor combinations and open electives. The curriculum is anchored in active, experiential learning including case studies, simulations, industry projects, internships, and continuous assessments designed for a holistic development, building core competencies such as critical thinking, communication, and problem-solving. From undergraduate to doctoral levels, the university offers new-age, application-driven programmes that equip students with both global exposure and practical expertise.

Ensuring Latest Knowledge, through Global Collaboration
A standout feature of SRM-AP, Amaravati's academic ecosystem is its focus on future-oriented, modern domains such as Autificial its focus on future-oriented, modern domains such as Artificial Intelligence. With more than 100 affiliations across the globe, it has fortified its research and pedagogy with landmark collaborations. like one with the School of Computer Science at Carnegie Mellon University (CMU SCS), USA one of the world's premier AI research hubs.

Partnerships like this enable joint research, student internships, AI lab development, curriculum enrichment, and faculty development initiatives, collectively enhancing the university's technological edge and academic rigour.

Strong Placement Record with Global Impact SRM-AP, Amaravati has built a robust academia-industry interface that supports exceptional student placements. Recognised by FICCI for



Excellence in Creating Employment' and by World Education Summit 2025 as one of the 'Best Universities with Excellent Placement of the Year', the university continues to foster strong corporate partnerships. Programs such as alumni mentorship, skill training and a structured mentor-mentee ecosystem prepare students for evolving market dynamics. The Industry-Institute Interaction platform further facilitates exposure to industry leaders through workshops, webniars, and training sessions.

Students have secured prestigious roles in some of the top-tier companies including Oracle, IBM, Philips, Deloitte, Sansung, PayPal, Amazon, Flipkart, JPMorgan Chase, and Volvo, among others, with approximately 850 recruitment partners, some of the top packages ranging from 445-455 LPA, and -5% of students placed internationally. Despite being young, SRM-AP, Amaravati has emerged as a hub for placements. Moreover, some of its students gain admission to QS Top 50 universities globally, often with scholarships, for higher studies.

Creating a Culture of Innovation and Research Eminence
With a strong focus on entrepreneurship and innovation, SRM-AP, Amaravati has developed Innovative research infrastructure including eight Centres of Excellence and a comprehensive digital and physical library. Recognised by ASSOCHAM for Excellence in Enabling Research Environment (Science), the university prides to have set-up 30+ Labs for research and boasts over 2,153 research publications (more than 40% in Q1

At SRM University-AP, Amaravati, we don't just educate-we inspire and provide a launchpad for future

Pro-Chancellor P. Sathyanarayanan

aspirants. Rooted in innovation and research, and guided by a bold vision, we equip students with the knowledge, purpose, and skills to shape their path and create a better world. Here, education is not mere learningit's a real-world experience and a lifelong catalyst for personal growth and societal transformation."

journals), over 480 patents filed, 55 granted, and two successful technology transfers. With a Scopus H-index of 67, it ranks third among private Indian universities in the Nature Index 2023, and first feature in the Nature Index 2023.

universities in the Nature Index 2023, and five of its faculty are listed among Stanford University's top 2% scientists worldwide.

The entrepreneurial spirit is supported by Hatchlab Research Centre, which has incubated over 40 startups. The university's flagship rural entrepreneurship initiative—ADITRI has empowered nearly 100 women entrepreneurs across AP.

Holistic Development of a Global Citizen
SRM-AP, Amaravati's inclusive and nurturing environment has enabled students to thrive in academics, athletics, and adventure. Olympians Deepthi Jeevanji- a Bronze medallist at the Paralympics 2024, and Jyothika Sri Dandi, who represented India in the Women's Relay at Paris Olympics

2024, are stellar examples of the university's sporting legacy.

It is also the first private university in India to send a student expedition to the Everest Base Camp, underscoring its commitment to developing leadership, resilience, and global awareness. Among a student body of over 9,000 learners from almost every Indian State and 28 nationalities internationally, supported by 800 university staff, SRM University-AP, Amaravati offers a culturally rich, intellectually vibrant, and globally aligned educational experience.

A Vision defining Future: Educating to

A Vision defining Future: Educating to drive change
Guided by a noble vision, SRM-AP,
Amaravati is poised to set newer benchmarks ahead. 21st century course spread, an expanding campus, an Industrial Research Park, stateof-the-art AI Labs with capable faculty & passionate talents, will cumulatively curate an ecosystem that drives collaboration between academia and industry. SRM-AP's roadmap is firmly aligned with building a globally respected, future-ready institution that delivers holistic, high-impact education.

SRM University-AP, Amaravati, challenges the boundaries of scientific knowledge and research acquisition. The university embraces application-oriented teaching and learning methodologies, nurturing students to be industry-ready professionals with 21st century skillsets. - Praf. Manoi K Aron.





For more information, contact: SRM University-AP, Amaravati Website: www.srmap.edu.in Admission Helpline No:





The Times of India • 29 May • Deloitte Institute Sets Benchmark with 102 Startups Valued at Rs 500 crore

1 • PG 304 • Sqcm 603534 • AVE 1.21M • Cir Bottom Right

Chennai • Mumbai • Chandigarh

Institute Sets Benchmark with 102 Startups Valued at ₹500 crore

A t a time when the nation is championing Atmanirbhar Bharat and Startup India, GL Bajaj Institute of Technology and Management, Greater Noida, has arisen as a crucible of innovation, making waves across India's entrepreneurial landscape. The institution has incubated Around 102 startups, valued at somewhere around 500 crore—an extraordinary feat unmatched by most academic institutions across the country.

What sets this achievement further apart is that over 50% of these ventures are founded by women, reflecting gender parity and inclusive

growth.

These startups are purpose-driven enterprises tackling challenges across diverse sectors, including healthcare technology, renewable energy, agritech, edtech, fintech, AI and machine learning, cybersecurity, social impact, and mobility solutions. From mobile apps that assist visually impaired users in navigation to AI-powered platforms enhancing remote healthcare diagnostics, GL Bajaj's innovation engine is solving problems that matter to millions.

Placements That Set Benchmarks

GL Bajaj's innovation journey is matched by its strong placement record, with over 2000 recruiters visiting its campus annually. Some of the prestigious companies like Amazon, Capgemini, Deloitte, TCS, Infosys, Cognizant, Zscaler, Wipro, and Palo Alto Networks continue to handpick talent from the institution, year after year.

Global Stage: International Conferences at GL Bajaj

GL Bajaj has become a booming epicenter for global academic discourse, regularly hosting international conferences, that unite



Pankaj Agarwal, Vice Chairman, GL Bajaj Educational Institutions, Greater Noida/ Mathura, honoured by Nitin Gadkari, Hon'ble Minister of Road Transport and Highways of India, for his contribution in the field of Electric Vehicles

researchers, industry pioneers, policymakers, and students. The recent IEEE-sponsored International Conference on Power, Energy, Environment, and Intelligent Control (PEEIC 2024) showcased research in sustainable technologies.

Other marquee conferences have explored themes such as Disruptive Technologies in the 21st Century, Multidisciplinary Concepts in Management & Innovation, Artificial Intelligence in Healthcare, Smart Cities, IoT & Mobility, and Women in Leadership & Tech.

These forums are knowledgesharing platforms.

Mental Wellness: A Priority, not a Privilege

Understanding that success stems from overall development, GL Bajaj hosts annual Mental Health Conclaves, inviting Spiritual and thought leaders. Names like Sadhguru and Gaur Gopal Das have graced the institution to share wisdom.

The institution has taken a visionary approach to ensuring that students evolve emotionally and spiritually.

Hackathons That Drive Disruption

Innovation at GL Bajaj goes beyond labs. It succeeds in its competitive hackathon ecosystem. Students participate in and frequently win national and international hackathons, including Kavach (Cybersecurity Challenge by MoE & MHA), SuperNova. These events torch the creative and critical minds of tomorrow, producing ideas and solutions.

Visionary Visits: Wisdom That Transforms

What makes GL Bajaj's learning atmosphere even more unique is its regular engagement with icons, celebrities, cricketers, and changemakers from various walks of life. Over the past few years, the institution has welcomed Shrikant Bolla, Bill Gates, Chief Minister of Uttar Pradesh-Yogi Aditya Nath, K. Sivan, Ashutosh Rana, Chris Gayle, Brett Lee, Vishwa Hindu Parishad National Secretary Alok Kumar, Sunidhi Chauhan, Kumar Vishwas, Tripti Dimri, Kumar Vishwas, Vicky Kaushal, Sanya Malhotra and many many more. These interactions have left an unforgettable impact on students.

Labs That Lead: Tech Hubs of the

GL Bajaj's infrastructure is an embodiment of its futuristic vision. The institution has specialized Centers of Excellence, including Cisco Cybersecurity Lab – recently inaugurated, and one of the first in North India, Palo Alto Cybersecurity Lab. These centers are the grounds where the next generation of technologists are built.

In its pursuit of academic brilliance and societal transformation, GL Bajaj is a movement that empowers dreamers to become doers, ideas to become enterprises, and students to

become global citizens.

The Times of India • 29 May • Deloitte Institute Sets Benchmark with 102 Startups Valued at Rs 500 vote

1 • PG 305 • Sqcm 738851 • AVE 500.33K • Cir Middle Center

Pune

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The Times of India • 29 May • Deloitte Redefining Engineering Education with Global Vision and Local Impact

11 • PG 346 • Sqcm 167954 • AVE 345.95K • Cir Top Left

Chandigarh • Mumbai

Redefining Engineering Education with Global Vision and Local Impact

n an era where the demands of the engineering profession are rapidly evolving. Chitkara profession are evolving. Chitkara University has emerged as a flagbearer of innovation, quality, and global relevance in engineering education. From academic to strong industry linkages and meaningful international collaborations, the

university continues to redefine the parameters of what makes an engineering institution truly modern. With a blend of futuristic pedagogy,

modern. With a blend of futuristic pedagogy, real-world exposure, and global integration, Chitkara University is preparing students not just for jobs, but for lifelong success and leadership in a dynamic global economy.

The university's impact on India's higher education landscape is reflected in its growing recognition across national rankings. In Rankings 2024, by one of the leading magazine, Chitkara University's engineering programs secured great position nationally—an achievement that places it among the top engineering institutions in the among the top engineering institutions in the country. Its 10th rank in the Employability Index one of the leading magazines for T-School Rankings 2024 further underscores

Teschool Rankings 2024 further underscores the university's strong emphasis on making students career-ready from day one.

The foundation of Chitkara's success lies in its forward-looking, industry-aligned curriculum. The university offers a wide range of undergraduate engineering programs, including B.E. CSE with specialisations in Artificial Intelligence & Machine Learning in collaboration with Microsoft, Cloud Computing and Virtualisation Technology in collaboration with AWS, Civil Engineering with specialisation in AI & ML as well as niche disciplines like Mechatronics, and Electronics & Communication with specialised tracks in IoT, VLSI and Embedded Electronics & Communication with specialised tracks in IoT, VLSI and Embedded Systems. Automobile Engineering with specialisation in Electric and Hybrid Vehicles (EV & HEV) is offered in collaboration with ARAI. These programs build strong academic foundations while encouraging critical thinking, interdisciplinary collaboration, and practical learning through labs, projects, and live simulations. This emphasis on experiential learning equips graduates to solve complex, real-world challenges across industries.

A standout feature of Chitkara University's approach is its focus on global exposure. Collaborations with some of the prestigious institutions such as Arizona State University (ASU), USA—ranked #1 in the U.S. for innovation—enable the university to offer a Dual Degree in B.E. Computer Science and Technology. Students complete two years at Chitkara and two years at ASU, earning a globally recognised degree. Similarly, 2+2 pathway programs in Software Engineering and Artificial Intelligence & Machine Learning are offered in academic mentorship with Deakin University, Australia, which



ranks among the top 1% of universities worldwide. These collaborations provide cross-cultural experiences and boost global

cross-cultural experiences and boost global employability, preparing students for multicultural professional environments.

Research and innovation are integral to Chitkara's engineering ecosystem. The university has seen a steady increase in research output, with publications gaining visibility in reputed international journals. Faculty and students are involved in research projects supported by government bodies. projects supported by government bodies, industry leaders, and international agencies. Research areas range from AI and cybersecurity to sustainable infrastructure and automation, with undergraduate students encouraged to contribute from early stages.

Industry collaboration remains another cornerstone of Chitkara University's success. These partnerships influence the curriculum, drive pedagogy, and provide real-world mentorship and project opportunities. Centres such as the Code Experience Centre Centres such as the Code Experience Centre powered by Capgemini, and the iOS Student Development Centre supported by Apple and Infosys, keep students in sync with the latest technological trends. This has translated into remarkable placements with some of the top recruiters like Microsoft, Deloitte, Infosys, Capgemini, and Tata Technologies. The highest package offered has exceeded \$1 crore per annum, highlighting the international value of a Chitkara engineering international value of a Chitkara engineering

degree.
Chitkara University also takes pride in its modern infrastructure, with advanced labs,
Excellence. simulation Centres of Excellence, simulation environments, and smart classrooms. Students are encouraged to participate in national and international hackathons, join innovation clusters, and explore entrepreneurship through campus-based international control of the contr

Chitkara University is not just awarding Chitkara University is not just awarding degrees—it is shaping future-ready engineers who are technically skilled, adaptable, creative, and capable of leading in a globalised world. With academic rigour, real-world relevance, and strategic international collaborations, the university is transforming engineering education in India.

In a world driven by innovation and defined by global collaboration, Chitkara University continues to stand tall. Its Achievements are a testament to visionary leadership and a resolute belief in creating not just engineers, but change-makers who are equipped to shape

The Times of India • 29 May • Deloitte Blending Urban Advantage with Academic Distinction

11 • PG 2.74M • Cir **Bottom Left** 848 • Sqcm 4784489 • AVE

Mumbai • Pune • Chandigarh

Blending Urban Advantage with Academic Distinction



ord across all major disciplines—
gineering, Management, Science, Humanities.
Humanities.
The highest CTC recorded by stulents from SRMIST has reached an
mpressive 752 LPA (as per LinkedIn
lata), with another notable package
of 84.86 LPA offered to a CSE student
rom the 2016-2020 batch
The average CTC stands at approximately 87.5 LPA, although it varies
across departments

such as:

• EY, TCS, Cognizant, Accenture, IBM, Amazon, Google, Wipro, Deloitte, Infosys, and KPMG, among others
This industry engagement extends



VADAPALANI

cultural skills, and industry-aligned learning.
These collaborations further enhance curriculum delivery, facilitate joint research, and expose students to inter-national standards of academic deliv-ery and assessment.

O Computer Science & Engineering (General and Honours)
OCSE with Artificial Intelligence & Machine Learning
OCSE with Big Data Analytics
OCSE with Cyber Security
O Computer Science and Business System
Electronics & Communication
Engineering (ECE with Data Science)
OElectronics Engineering (VLSI

Science)
OElectronics Engineering (VLSI
Design & Technology)
OMechanical Engineering (including AL/ML specialisation)
OWorking Professional formats
available in select streams

M.Tech:
 O CSE with AI & ML
 O VLSI Design

Faculty of Management

• Undergraduate:

OBBA (General and Specialised Tracks)

OPOStgraduate:

OMBA in Marketing, Finance, HRM, Analytics, and Operations

OMBA in Banking and Financial Services

OMBA for Working Professionals

Student-Centric Governance and Safety SRMIST enforces a strict anti-rag ging policy In line with UGC regula-tions, any student found guilty of rag ging or abetting it faces strict disciplin-ary action, including possible expul-

For more information, contact: SRM Institute of Science and Technology - Vadapalani Campus Interest; Building, C Block, No. 1, 100 Feet Road, Javaharial Nehru Salai, Adjacent to SIMS Hospital, Vadapalani, Chennai - 500026, Vadapalani, Chennai - 900026, Vadapalani, Chennai - 900026, Vadapalani, Chennai - 900026, Vadapalani, Contact Numbers: 491 78239 s1999 - 91 917600299 andii admissions odp@srmist.edu.in Website: www.srmistodp.edu.in

The Times of India • 29 May • Deloitte A TRENDSETTER IN NEW-AGE EDUCATION, INNOVATION, AND IMPACT

10 • PG 1.21M • Cir 884 • Sqcm 1755665 • AVE **Top Center**

Chennai • Mumbai • Kolkata

A TRENDSETTER IN NEW-AGE EDUCATION, INNOVATION, AND IMPACT

SRM University-AP, Amaravati: Driven by Knowledge, Defined by Purpose

MR University-AP, Amaravati, is carving a distinct identity in scape as a new-age, multidisciplinary, research-intensive force, driven by a strong commitment to academic quality, innovation, and societal impact. Established in 2017 in the heart of Amaravati—India's envisioned global capital—the university is spread across a 100-acre, eco-friendly campus built on principles of sustainable development, aligning seamlessly with the broader vision of Amaravati as a futuristic greenfield city in Andhra Pradesh.

In just a few years, SRM-AP, Amaravati has achieved remarkable progress, galning prominence for its innovative research, global partnerships, entrepreneurial spirit, and community-driven intitatives, in the progress of th

tion. Consistently ranked the #1
University across multiple rankings
and recently awarded an AAAAA rating by Careers360 among the Top
Engineering Colleges in India, SRMAP stands as a beacon of modern education and innovation.

(36) SRM University-AP. Amaravati, has a

community working together towards a model for the future of higher education in India, Asia, and globally. A university like SRM-AP. Amaravati, promises to build on the best of the past while creating new models for the

Amaravati: Driven by

Leading with a Future-Focused
Academic Model
SRM University-AP, Amaravati
aligns its academic structure with
both industry needs and student aspirations through a progressive
Outcome-Based Education (OBE)
framework enhanced by the ChoiceBased Credit System (CBOS). The academic offerings span three broad verticals: Engineering 'Fechnologies,
Management, and Liberal Arts.
Students are encouraged to craft
personalised learning journeys
through interdisciplinary majorminor combinations and open electives. The curriculum is anchored in
active, experiential learning-including case studies, simulations, industry projects, internships, and continuous assessments designed for a holistic development, building core competencies such as critical thinking, communication, and problem-solving.
From undergraduate to doctoral
levels, the university offers new-age,
application-driven programmes that
equip students with both global exposure and practical expertise.

Ensuring Latest Knowledge, through

Ensuring Latest Knowledge, through Global Collaboration
A standout feature of SRM-AP, Amaravati's academic ecosystem is its focus on future-oriented, modern inta awards a declaration of the control of the con

demic rigour.

Strong Piacement Record with Global impact
SRM-AP, Amaravati has built a robust academia-industry interface that supports exceptional student placements. Recognised by FICCI for





Pro-Ganceller, SRM University-4P

Excellence in Creating Employment' and by World Education Summit 2025 as one of the 'Best Universities with Excellent Placement of the Year', the university continues to foster strong corporate partnerships.

Programs such as alumni mentorship, skill training and a structured mentor-mentee ecosystem prepare students for evolving market dynamics. The Industry-Institute Interaction platform further facilitates expasure to industry leaders through Workshops, webinars, and training sessions.

shops, webinars, and training sessions.

Students have secured prestigious roles in some of the top-tier companies including Oracle, IBM, Philips, Deloitte, Samsung, PayPal, Amazon, Flipkart, JPMorgan Chase, and Volvo, among others, with approximately 850 recruitment partners, some of the top packages ranging from 456-455 LPA, and -5% of students placed internationally. Despite being young, SRM-AP, Amaravati has emerged as a hub for placements. Moreover, some of its students gain admission to QS Top 50 universities globally, often with scholarships, for higher studies.

Creating a Culture of innovation and Research Eminence
This association on entrepreneurable association of the second of the sec

P. Sathyanarayanan O summarises his vision as:

Summarises his vision as At SRM University-AP, Amaravati, we don't just educate—we inspire and provide a laupchpad for future aspirants. Rooted in innovation and research, and guided by a bold vision, we equip students with the knowledge, purpose, and skills to shape their path and create a better world. Here, education is not mere learning-it's a real-world experience and a lifelong catalyst for personal growth and societal transformation."

journals), over 480 patents filed, 55 granted, and two successful technology transfers. With a Scopus H-index of 67, it ranks third among private Indian universities in the Nature Index 2023, and five of its faculty are listed among Stanford University's top 2% scientists worldwide.

The entrepreneurial spirit is supported by Hatchlab Research Centre, which has incubated over 40 startups. The university's flagship rural entrepreneurship initiative—ADITRI has empowered nearly 100 women entrepreneurs across AP.

Holistic Development of a Global

tizen SRM-AP, Amaravati's inclusive d nurturing environ-ent has enabled students ment has enabled students to thrive in academics, athletics, and adventure. Olympians Deepthi Jeevanji a Bronze medallist at the Paralympics 2024, and Jyothika Sri Dandi, who represented India in the Women's Relay at Paris Olympics



2024, are stellar examples of the uni-

2024, are stellar examples of the university's sporting legacy. It is also the first private university in India to send a student expedition to the Everest Base Camp, underscoring its commitment to developing leadership, resilience, and global awareness. Among a student body of over 9,000 learners from almost every Indian State and 28 nationalities internationally, supported by 800 university and global awareness. Authority in the support of the state of the support of the support

ob Sartups.

or startups.

aligned educational experience.

of startups.

A Vision defining Future: Educating to drive change

Guided by a noble vision, SRM-AP, Amaravati is poised to set newer benchmarks ahead. 21st century course spread, an expanding campus, an Industrial Research Park, state-of-the-art AI Labs with capable faculty & passionate talents, will unutilately curate an ecosystem that drives collaboration between eacademia and industry. SRM-AP's roadmap is firmly aligned with building a globally respected, future-ready institution that deliversholistic, high-impact-education.

Amaravati, challenges the boundaries of scientific knowledge and research acquisition. The university embraces application-oriented teaching and learning methodologies, nurturing students to be industry-ready professionals with 21st century skillsets.

- Praf. Manoj K Aron.



For more information, contact: SRM University-AP, Amaravati Website: www.srmap.edu.in Admission Helpline No:

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11 • PG 883 • Sqcm 1753259 • AVE 1.21M • Cir **Bottom Center**

Chennai

Blending Urban Advantage with Academic Distinction



n an era where higher education is rapidly evolving to match the pace of global industry demands and techno-ogical innovation, SRM institute of science and Technology (SRMIST), Vadapalani campus, is steadily gaining raction as a high-impact urban univer-tice.

sity
Strategically located in the heart of
Chennai — right next to the Vadapalani
Metro Station — the campus is becomng one of the preferred destination for
students seeking academic rigour, international exposure, and strong career
witcomes.

attomes. With over 8,000 students currently urolled, More than 2000 recruiters agased, and approximately 80 internanal collaborations in place. SRMIST adapalant is emerging as more than st a regional education hub — it is unchpad for global careers.

unchpad for global careers.

comprehensive Industry Unkages & trong Piacement Performance

SRMIST Vadapalani's one of the most ompelling strength lies in its careercused ecosystem. The campus maintins remarkable placement trackcord across all major disciplines —
ngtineering. Management, Science,
and Humanities.

The highest CTC recorded by students from SRMIST has reached an'
impressive 52 LPA (as per Linkedin
data), with another notable package
of 73.46 LPA offered to a CSE student
from the 2015-2020 batch
The average CTC stands at approximately 77.5 LPA, although it varies
across departments

mately 7.7.5 LPA, although it wares across departments

• Placement achievement is consistent, with placement rates depending on the stream and programme Over 2,000 companies have visited the SRM Group campuses for recruitment over the years. The Vadapelani campus continues to attract industry giants such as:

ich as: EY, TCS, Cognizant, Accenture, IBM, Amazon, Google, Wipro, Deloitte, Infosys, and KPMG, among others This industry engagement extends

beyond recruitment. SRMIST offers stu-dents regular exposure to guest lec-tures, internships, case competitions, and hands-on training aligned with real-world business and engineering

Rational Accreditations are services and services are services and services and services and services are services and ser

2031
All programmes are fully approved
by UGC and AICTE, ensuring academic compliance and standardisa-

Institutional Ranking Framework (NIRF) According to QS World University Rankings, SRMIST is placed in the 1001-1200 bracket globally and is notably ranked 17th in India for sus-tainability performance, a rare hon-our for private institutions in the

country
Such credentials reflect a consistent
commitment to academic quality and
socially responsible development.

Research, Innovation, and National Recognition
Research and innovation are at the core of SRMIST Vadapdiant's ethos. The university has received multiple honours under the Atal Ranking of Institutions on Innovation Achievements (ARIIA) — a prestigious indicator of innovation output in Indian higher education.

• Ranked 2nd in 2019, and 4th in 2021 among all private institutions in India for innovation
SRMIST has also earned a spot on the Nature Index Ranking, which highlights institutions contributing significantly to quality



focus include:

Chemistry
Liufsciences
Environmental Studies
In 2024, the Vadapalani campus celebrated its students' victory at the Smart India Hackathon, a national competition backed by the Government of India that recognises innovation and problem-solving at scale. This win speaks volumes about the campus's research culture and mentorship support.

learning.
These collaborations further enhance curriculum delivery, facilitate joint research, and expose students to international standards of academic delivery and assessment.

scientific research. Areas of special focus include:

International Collaborations and Global Exposure

SRMIST Vadapalani places significant emphasis on creating global citizens. The university has fostered more than 30 international collaborations with reputed institutions and research centres around the world.

The International Advisory Board (IAB) features faculty and thought leaders from universities such as:

Harvard University

Massachusetts Institute of Technology (MIT)

Stanford University

University of Cambridge

Students benefit from the Semester Abroad Programme (SAP), which provides opportunities to study or intern at early the superiority of the superi

Comprehensive Academic Offerings SRMIST Vadapalani delivers a diverse academic portfolio across undergraduate, postgraduate, diplona, and doctoral levels. All programmes are tailored with an emphasis on industry relevance and emerging technology trends.

Faculty of Engineering & Technology

B.Tech:

O Computer Science & Engineering
(General and Honours)
CSE with Artificial Intelligence &
Machine Learning
CSE with Big Data Analytics
CSE with Cyber Security
Computer Science and Business
System
CElectronics & Communication
Engineering (ECE with Data
Science)
CElectronics Engineering (VLSI

Science)

Clectronics Engineering (VLSI Design & Technology)

Mechanical Engineering (including AI/ML specialisation)

Working Professional formats available in select streams

O CSE with AI & ML O VLSI Design

Faculty of Management

• Undergraduate:

OBBA (General and Specialised Tracks)

O Postgraduate:
OMBA in Marketing, Finance, HRM,
Analytics, and Operations
OMBA in Banking and Financial

Services
OMBA for Working Professionals

Campus Intestructure & Health
Parinerships
While being compact at 5 acres, the
Vadapalani campus maximises its location and layout:
Digitally enabled classrooms and
fully equipped laboratories for handson learning
Campus-wide high-spleed W-Fi
Access to modern computing tools
and cloud-based platforms
A dedicated tie-up with SIMS
Hospital, located adjacent to the campus, ensuring access to qualityhealthcare for students and staff
The campus is also accessible
via the Chennai Metro, making daily
commute convenient for day scholars
and faculty

and faculty

Cultural Activities and National
Representation

SRMIST Vadapalani places equal
importance on co-curricular development. The annual Margazhi Vaibhavam
event brings together students and faculty in celebration of Tamil culture
through traditional music, dance, and
art forms.

The campus is also home to studentathletes of national repute:

Prithiviay Tondaiman, Olympian and
national-level shooter

Nethra Kumanan, India's first female
sailor to qualify for the Olympics
Both are products of SRM's support
for sports and flexible academic planning that accommodates rigorous training schedules.

Student-Centric Governance and Safety SRMIST enforces a strict anti-rag-ging policy in line with UGC regula-tions, any student found guilty of rag-ging or abetting it faces strict discipli-ary action, including possible expul-sion

Academic counselling
Mental health support
Mentorship programmes
Career advisory cells
This student-first approach fosters a respectful, inclusive, and supportive campus culture.

OMBA for Working Professionals
Faculty of Science & Humantites

B.Com specialisations in:
O General, Accounting & Finance, Computer
Applications, Finance
E Taxation (with Chartered Accountancy coaching)

B.CA and B.CA with Data Science
B.Se programmes in:
O Cyber Security
O Psychology
O Visual Communication
O Hotel & Hospitality Administration
Postgraduate options include:
OM.CA
OMaster of Social Work (MSW)
O Diploma in Hotel Management &

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Admissions Open for 2025-226
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Pune

'n a world being rapidly transformed by emerging technologies like Artificial Intelligence, Data Science, and the Internet of Things, the Institute of Technical Education and Research (ITER) in Bhubaneswar stands as a beacon of academic eminence, innovation, and holistic development.

Part of the renowned Siksha 'O' Anusandhan (SOA), Deemed to be University, ITER has carved a niche for itself by nurturing young minds to meet the challenges of tomorrow with skill,

vision, and integrity.

Founded in 1996-97 with just 118 students in a modest rented facility. ITER is the manifestation of the visionary dream of Prof. Manojranjan Nayak, an alumnus of both NIT Rourkela and IFT Kharagpur. His goal was clear-democratize access to modern technical education in Odisha. Nearly three decades later, that dream has blossomed into one of India's most distinguished engineering institutions, backed by state-of-the-art infrastructure, world-class faculty, and an unrelenting pursuit of excellence.

ITER is now a proud and integral part of SOA, which has seen meteoric growth in India's academic landscape. Ranked 14th nationally in the NIRF Rankings 2024, SOA has also received A++ accreditation from NAAC (2022) and Category-I Graded Autonomy by the UGC. Its international reputation is reflected in its strong performance in the QS and Times Higher Education (THE) World University Rankings 2025. ITER specifically features in the 501-600 band globally in Engineering and Technology and in the 601-800 band in Computer Science (THE 2025). It also appears in the 401–450 (Engineering) and 751–850 (Computer Science and Information Systems) bands in the QS Subject Rankings 2025.

"ITER is the tiny seed sown years ago that has grown into a vast educational edifice where quality education and focused research converge to create global citizens ready to shine in every sphere of life," reflects Prof. Nayak, Founder President of

The growth of ITER is mirrored by the expansive SOA ecosystem, which today includes institutions for medical, dental, pharmaceutical, legal, agricultural, management, hospitality, and veterinary sciences SOA also operates two medical and nursing colleges, the SUM Ultimate Medicare—delivering modern healthcare—and a 200-bed SUM Hospital in Berhampur.

At the core of ITER's prowess is its wide range of academic offerings. Ranked 26th in India in the NIRF Engineering Rankings 2024, the institute offers undergraduate, postgraduate, and doctoral programs in engineering, technology, and applied sciences. Flagship B.Tech programs span traditional streams like Mechanical, Electrical, Civil, and Electronics &



Communication Engineering, as well as high-demand specializations such as AI, Cyber Security, Data Science, and IoT. Postgraduate offerings include M.Tech, MCA, M.Sc, and Ph.D. programs designed to bridge academic theory with real-world application.

ITER provides students with a dynamic learning environment powered by smart classrooms, high-tech laboratories, and specialized infrastructure. Dedicated labs—like those for VLSI and Embedded Systems, Design and Manufacturing, and IoTenable hands-on learning and innovation. Beyond academics, the campus also supports an active sports culture with top-tier facilities for cricket, football, basketball, badminton, tennis, and more. A well-equipped gym with professional trainers and a hygienic multi-cuisine cafeteria promotes student well-being.

Safety and inclusivity are prioritized, with 24/7 CCTV surveillance and a strictly enforced anti-ragging policy. Importantly, ITER maintains an accessible and affordable fee structure, opening doors for students from diverse socioeconomic backgrounds.

The central library is a hub of knowledge and research, offering access to some of the leading repositories including IEEE, Springer, and Elsevier. ITER also fosters entrepreneurship through its Center for Innovation and

Incubation (SOA-CII) and the Atal Incubation Center (AIC-SOA Foundation), helping student-led startups grow from idea to

Perhaps most impressively, ITER boasts an enviable placement record. Its students have secured roles at top global companies including Microsoft, Infosys, IBM, Accenture, TCS, HCL, EY, Deloitte, Tata Technologies, PwC, Capgemini, Siemens, Akamai, J.P. Morgan, Samsung, CISCO, and many others. These outcomes reflect the institute's commitment not just to employability, but to shaping well-rounded professionals who contribute meaningfully to industry and society

As the world continues to evolve at an unprecedented pace, ITER remains steadfast in its mission: to prepare future-ready

leaders, innovators, and changemakers.

For more information, visit www.soa.ac.in

The Times of India • 29 May • Deloitte EHERE DREAMS GET WINGS TO FLY

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Chandigarh

WHERE DREAMS GET WINGS TO FLY

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For more information, visit www.soa.ac.in

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Kolkata

IS MIXED REALITY HELPING STUDENTS **LEARN FASTER & SMARTER?**

MR IS HELPING SCHOOLS MOVE FROM THEORY-BASED TEACHING TO SKILL-BASED, HANDS-ON LEARNING

ANINDITA ACHARYA

ry picturing DNA rep-lication or fluid dynam-ics through static images Now imagine learning the same through an interactive Mixed Reality (MR) simulation where stu-dents can rotate, zoom, and dissect a model in real-time. Traditional methods often fall short when it comes to explaining complex ideas. MR, which combines reality with MR, which combines reality with digital, is fast becoming a gamechanger in education. Whether it's a high school student exploring the human heart in 3D or an engineering undergrad walking through the inner workings of a turbine, MR is shifting how we learn, understand, and apply knowledge.

"MR is changing how students learn by replacing passive learning with real-time, interactive experiences. It allows learners to explore complex topics like anatomy, robotics, or astronomy by interacting with 3D environments. This helps build critical thinking and practi-



STEMROBO Technologies. At Case

Western Reserve University in Ohio, students in remote or low-income use HoloLens based "HoloAnat-omy" to walk inside human body holograms. Over in Oxford, MR is replacing traditional cadavers with digital anatomy lessons. In Goa, high schoolers at Vidya Vikas

Academy use MR to explore volca-noes and the solar system, all from their classroom. And Deakin University in Australia lets nursing stu-dents virtually simulate real-world emergencies. "MR technologies offer mul-

timodal learning experiences by integrating visual, auditory, and kinesthetic elements. Interac-tive 3D models and simulations allow students to explore intri-cate concepts—such as molecular structures, mechanical systems, or anatomical functions—in a tangible and manipulable format. This inter-active engagement promotes deeper cognitive processing, enabling learners to construct meaning

learners to construct meaningful mental models and enhance
memory consolidation. By moving
beyond passive content consumption, MR fosters active exploration and immediate feedback,
both of which are associated with
improved retention and conceptual understanding in educational research," said an expert
of Hindustan Institute of
Technology and Science.
MR is not just about
making lessons cool. It's
about giving students
hands-on exposure to tools

about giving students
hands-on exposure to tools
and platforms that are fast
becoming essential in modern industries. Sectors like
healthcare, architecture, automotiev, and even retail are already hiring people who can design or work
with AR/VR/MR systems.

trains future engineers using
MR to simulate bridgebuilding and structural stress tests. These are job-relevant, real-world applications brought into the industrial visits are often out of reach for students classroom. "Students who

engage with MR are more confident in using technology to cre-ate, not just consume According to LinkedIn's

According to Linkedinia 2024 emerging jobs report, AR/VR specialists are among the top 16 fastest growing poles glob-ally. By integrating MR in educa-tion, schools are building a talent pipeline aligned with the future workforce where immersive tech-pology will be a core requirement. nology will be a core requirement," said Gupta. What's even more powerful is

MRs potential to make quality edu-cation accessible. High-end labs, museum tours, or industrial visits are often out of reach for students in remote or low-income areas. But MR changes that. With just a head-set and basic internet, a child in a rural school can dissect a frog virtually or walk through the Louvre Museum, experiences once reserved for the privileged. "MR possesses significant potential to democratise significant potentian to democratical seducation by mitigating dispari-ties in access to high-quality learning experiences. Virtual classrooms, holographic lecturers, and cloud-based simulation libraries can bring world-class educational resources to remote or underserved communities," said the expert from Hinduties," said the expert from Hindu-stan Institute of Technology and

Science.
Lets' remember that exposure to MR in classrooms helps stu-dents build both tech skills and critical thinking skills needed for future careers. They learn how to tuture careers. They learn how to work with 3D spaces, design user experiences, and create immersive content, skills useful in fields like healthcare, engineering, architecture, and media. This prepares students not just to use new technology, but to shape and improve it in the real world.



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museum tours or

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Delhi

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"MR is changing how students learn by replacing passive learning with real-time, interactive experiences. It allows learners to explore complex topics like anatomy, robotics, or astronomy by interacting with 3D environments. This helps build critical thinking and practi-

healthcare, design, and manufacturing. According to PwC, employees trained in VR complete tasks 4x faster than in classrooms. MR is helping schools move from theory-based teaching to skill-based, hands-on learning—bridging the gap between academics and job-ready skills, "said Anurag Gupta, CEO and Co-Founder of

STEMROBO Technologies. At Case Western Reserve University in Ohio, students use HoloLens

based "HoloAnat-omy" to walk inside human body holograms. Over in Oxford, MR is replacing traditional cadavers with digital anatomy lessons. In Goa, high schoolers at Vidya Vikas Academy use MR to explore volca-noes and the solar system, all from their classroom. And Deakin Uni-versity in Australia lets nursing students virtually simulate real-world

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improved retention and concep-tual understanding in educa-tional research," said an expert of Hindustan Institute of Technology and Science. MR is not just about making lessons cool. It's about giving students hands-on exposure to tools and platforms that are fast becoming essential in mod-ern industries. Sectors like healthcare, architecture, automo-tive, and even retail are already hir-ing people who can design or work with AR/VR/MR systems.

A 2023 Deloitte report stated that jobs in extended reality (XR, which includes AR/VR/MR) will grow by 31% annually over the next five years. Educational institutions that integrate MR are not just teach-ing, they're preparing students for roles that didn't exist a decade ago. roies that didn't exist a decade ago. From virtual prototyping to surgical training, students with MR expo-sure stand a step ahead in the job market. Singapore's Nanyang Tech-nological University (NTU) already

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High-end labs,

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Lets' remember that exposure to MR in classrooms helps students build both tech skills and critical thinking skills needed for future careers. They learn how to work with 310 spaces, design user experiences, and create immersive content, skills useful in fields like healthcare, engineering, architecture, and media. This prepares students not just to use new technology, but to shape and improve it in the real world.



Kalantar • 29 May • Deloitte

The dream of becoming a millionaire by investing a new bucks

3 • PG 919 • Sqcm 367437 • AVE N/A • Cir Middle Left

Kolkata

ভারতে বেড়েছে 'ফ্যান্টাসি গেমের' জনপ্রিয়তা

বিনিয়োগ করে কোটিপ

ত্তিয়ান প্রিমিয়ার লিগ (আইপিএল) ১৭ই মে থেকে হওয়ায় বেশ ভারত-পাকিস্তানের মধ্যে সংঘর্ষের কারণে আইপিএল স্থগিত করা হয়েছিল। তবে আইপিএল-এর পতি গৌতমের এই আবেগের পিছনে ওধুমাত্র ক্রিকেটের প্রতি ভালোবাসা নয়, অন্য কারণও রয়েছে।

বিশের আসলে. অর্থশালী ফ্র্যাঞ্চাইজি ক্রিকেট লিগ হিসেবে বিবেচিত আইপিএল চলাকালীন এই দুই মাসই তার কাছে এমন একটা সুযোগ এনে দেয়, যে সময় তিনি 'ফ্যান্টাসি অ্যাপ'-এর মাধ্যমে অর্থ উপার্জন করতে পারেন। পেশায় গাড়ির লট সামলান ধর্মেন্দ্র গৌতম। তিনি বলেন, 'খেলার রোমাঞ্চ আর জেতার আশা আমাকে আকর্ষণ করে।'

ফ্যান্টাসি আপ্লিকেশন'গুলোতে যে কেউ বাস্তব খেলোয়াড়দের নিয়ে নিজেদের পছন্দ মতো দল তৈরি করতে পারেন। এই খেলোয়াড়রা ম্যাচে যেমন যেমন পারফর্ম করেন, সেই অন্যায়ী অ্যাপ ব্যবহারকারীরা পয়েন্ট পান। এই পয়েন্টগুলোর ভিত্তিতে অ্যাপ লিভারবোর্ডে ব্যবহারকারীরা শীর্যস্থানগুলোতে চলে আসতে পারেন এবং নগদ পুরষ্কার জিততে পাবেন। এই গেমে প্রবেশেব জনা 'এন্ট্রি ফি' এক টাকা হতে পারে দিয়েই টাকা ব্যবহারকারীরা লক্ষ লক্ষ টাকা সুযোগ পেয়ে যেতে পারেন। গৌতমের মতো অনেক ভারতীয়ের ক্রিকেট অ্যাপ' এমন একটা সুযোগ হয়ে দাঁড়িয়েছে যেখানে তারা তাদের প্রিয় খেলা দেখতেও পারেন আবার তার মাধ্যমে অর্থও উপার্জন করার সুযোগ পান। ফ্যান্টাসি ক্রিকেটের রমরমা:

ক্রিকেটের

জনপ্রিয়তার ফলে এই জাতীয়

'ফ্যান্টাসি গেমিং অ্যাপ'গুলোকে ইতিমধ্যে একটা লক্ষ লক্ষ ভক্তের ভাণ্ডার দিয়েছে। ভারতে ২০১৫ থেকে ২০২০ সালের মধ্যে ইন্টারনেট ব্যবহারকারীর বেডেছে। একট সঙ্গে টেলিকম সংস্থাওলোর মধ্যে সস্তা ইন্টারনেট একটা প্রতিযোগিতাও শুরু হয় যা 'ফ্যান্টাসি গেমিং অ্যাপ'গুলোকে দ্রুত ছড়িয়ে পড়তে সাহায্য করে। সহজলভ্য ইন্টারনেট কানেকশন খেলার 'লাইভ সিট্রমিং' এবং 'रागानीजित আাপ' দ'টোকেই মানুষের মোবাইলের সাধারণ ন্ত্রিনে পৌঁছে যেতে সাহায্য কবেছে। বঞ্জাতিক সংস্থা কেপিএমজি-র এক প্রতিবেদনে বলা হয়েছে, ভারতে ব্রডব্যান্ড ইন্টারনেট ব্যবহারকারীর সংখ্যা ২০১৬ সালে ৩৬ কোটি ৮০ লাখ থেকে বেডে ২০১৮ সালে ৫৬ কোটিতে দাঁড়িয়েছে। ওই একই 'ফ্যান্টাসি স্পোর্টস অপারেটর'দের সংখ্যা ১০ থেকে বেডে দাঁড়িয়েছে ৭০-এ। পাঁচ বছর আগে, অর্থাৎ, ২০১৯ সালে 'ড্রিম ১১' 'ইউনিকর্ন স্ট্যাটাস' লাভ করে। অর্থাৎ ওই কোম্পানির সম্পদমূল্য এক বিলিয়ন বা ১০০ কোটি ডলারে পৌঁছায়। এটাই প্রথম ভারতীয় ফ্যান্টাসি প্লাটকর্ম যে এই স্টাটাস করে। এর পরে ২০২১ সালে 'মোবাইল প্রিমিয়ার (এমপিএল) এবং ২০২২ সালে 'গেমস ২৪ × ৭' শত কোটি ডলার ব্যবসার ঘরে পৌঁছে যায়।

'ফেডারেশন অফ ইন্ডিয়ান স্পোর্টস' জানিয়েছে, ভারতে এখন ২২.৫ কোটির চেয়েও বেশি মান্য 'ফ্যান্টাসি স্পোর্টস আপ' ব্যবহার ডেলয়েট-এর কাৰন। সহযোগিতায় পরিচালিত এক গবেষণা থেকে এই পরিসংখ্যান পাওয়া গেছে। 'ফেডাবেশন অফ ইভিয়ান ফান্টাসি স্পোর্টস'-এর তথ্য অনুযায়ী, এই অ্যাপগুলো ব্যবহারকারীদের বিভিন্ন খেলায় অর্থ বিনিয়োগের অনুমতি দেয়, কিন্তু ৮৫ শতাংশ ব্যবহারকারীদের আগ্রহ শুধুমাত্র ক্রিকেটের মধ্যেই

দ্রুত উপার্জন এবং তার বিপদ: 'ফ্যান্টাসি অ্যাপ'-এর প্রতি এই ব্যাপক আকর্ষণের কারণ খুব সহজ-এর মাধামে দ্রুত টাকা আয় আশা। দিল্লির ক্রীড়া সাংবাদিক সিদ্ধান্ত আনে বলছেন, গেমগুলো এমনভাবে ডিজাইন করা হয়েছে যাতে লোকে ভাবে যে তারাই জিতবে। ভারতে মূলত ক্রিকেটের সঙ্গে এই অ্যাপণ্ডলোর সম্পর্ক ছিল কিন্তু এখন অন্যান্য খেলার ক্ষেত্রেও তা দেখা যাচ্ছে। সবচেয়ে বড় শক্তি হলো ক্রত টাকা পাওয়ার লোভ।

মির্জাপুরের স্থানীয় আদালতে কেরানির কাজ দয়ারাম। তার

'ফার্ন্টাসি গোম'-এব প্রতি ব্যবহারকারীদের মুগ্ধতাকে আরও বাড়িয়ে তোলে। চলতি বছরের এপ্রিল মাসে তিন কোটি টাকা জিতেছিলেন দয়ারাম। 'ল**্লো** সপার জায়ান্টস' এবং 'পাঞ্জাব কিংস'-এর মধ্যে অনষ্ঠিত একটা আইপিএল ম্যাচে, তিনি 'ড্রিম ১১ অ্যাপ-এর লিডারবোর্ডে শীর্ষে ছিলেন। তার কথায়, 'গত দুই বছর ধরে খেলছি, কিন্তু এটাই আমার প্রথম বড ধরনের জয়। আমি খব খুশি, এখনও বিশ্বাস করতে পারছি না।' দয়ারাম আরও জানান, এই টাকা দিয়ে তিনি পরিবারের জন্য একটা বাড়ি তৈরি করতে চান। দয়ারাম বলেছেন, 'আমার আর খেলার কোনও পরিকল্পনা নেই। এখানে আপনি হেরেও যেতে পারেন।

'ফ্যান্টাসি ক্ষেত্রে জেতা বা হারার বাস্তব চিত্রটা অবশ্য দয়ারামের গল্প থেকে ঠিক ফুটে ওঠে না। দিল্লির মহম্মদ বকিবের অভিজ্ঞাতা ববং এই জেতা-হারার গল্পে বাস্তবের ছোঁয়া আনে। কণ্ট্ৰাক্ট কৰ্মী (চুক্তিবদ্ধ কর্মী) হিসাবে নিযুক্ত মহম্মদ রাকিবের কথায়, 'আমি প্রতিটা আইপিএল ম্যাচের জন্য ফ্যান্টাসি টিম তৈরি করি। কিন্তু কখনও কোনও পুরস্কার জিতিনি।

গৌতমও বিশ্বাস য 'ফান্টাসি গেমিং ধর্মেন্দ করেন যে অ্যাপ'গুলোতে জেতার সম্ভাবনা খব কম। ঠিক তার পরেই তিনি ্ব্যাখ্যা করেছেন বাস্তবে কোন বিষয়টা তাকে এই খেলার সঙ্গে বেঁধে রেখেছে। 'আপনি না-ই জিততে পারেন কিন্তু এই খেলায় যে উত্তেজনা এবং রোমাঞ্চ রয়েছে যা অনানা। আপনি হয়ত এবার জিততে পারেননি কিন্তু মনে হবে যে পরের বার নিশ্চয়ই জিতবেন, বলেছেন মহম্মদ রাকিব। 'আমি হয়তো তিন কোটি টাকা জিততে পারব না, কিন্তু আমি লোককে ৩০০ টাকা বা ৫০০ টাকা জিততে দেখেছি।'

কেপিএমজি-র অনুযায়ী, যাদের বার্ষিক আয় তিন লক্ষ টাকার কম, তাদের মধ্যে ৪০ শতাংশ সপ্তাহে পাঁচবারের বেশি 'ফ্যান্টাসি স্পোর্টস' আবার যাদের আয় ১০ লক্ষ টাকার বেশি, তাদের ১২ শতাংশের মধ্যে এই প্রবণতা দেখা গিয়েছে। এক্ষেত্রে উল্লেখযোগ্য বিষয় হলো যাদের আয় বছরে তিন লক্ষ টাকার কম, তাদের মধ্যে ৩৯ শতাংশ জানিয়েছেন, এই খেলায় অংশ নেওয়ার সবচেয়ে বড় কারণ হল টাকা জেতার সুযোগ। এট

অ্যাপ্লিকেশন' এবং সেটা ঘিরে তৈরি আশার করুণ পরিণতিও দেখা গেছে। 'ফ্যান্টাসি গেম'-এ বড় ধরনের হারের পর আত্মহত্যার ঘটনাও প্রকাশ্যে এসেছে। গত ব্যক্তি দুই কোটি টাকা খোয়ানোর পর আত্মহত্যা করেন। ঘটনাস্থল থেকে একটা নোট উদ্ধার করা হয়েছিল। সেই নোটে তিনি তার ফ্যান্টাসি ক্রিকেটকে দায়ী করেছেন। তিনি

তবে

জানিয়েছিলেন, কোভিডের সময় থেকেই এই খেলার প্রতি আসক্ত হয়ে পড়েন তিনি।

শর্মা, 'সার্ভিস ফর হেলদি ইউজ অফ টেকনোলজি' নামে একটা মানসিক স্বাস্থ্য ক্লিনিক চালান। তার মতে কোভিডের পর থেকে স্পোর্টস'-এর তাৎপর্যপূর্ণভাবে আকর্ষণ বেড়েছে। ডা. কুমার বলছেন, 'একটা বিভ্রম কাজ করে যে সবকিছু (ব্যবহারকারীর) নিয়ন্ত্রণে আছে। মানুষ ভাবতে থাকে যে সে জিততে তেবে যাওয়া মানসিক এবং ব্যবহারিক সমস্যার কারণ হতে পারে।' আত্মহত্যার ঘটনার পুর কয়েকটা 'গেমিং রাজ্য পদক্ষেপ নিয়েছিল।

২০২২ সালে তামিলনাডুর মুখ্যমন্ত্ৰী এম. কে. স্টালিন গেমিং আপে-এব বিকক্ষে এই জাতীয় অভিযোগ খতিয়ে দেখার জন্য একটা বিশেষ কমিটি গঠনের কথা ঘোষণা করেছিলেন। ওই বছরই াধ্যপ্রদেশের স্বরাষ্ট্রমন্ত্রী নরোভ্রম মিশ্র জানান তাব সবকাব অনলাইন গেমিং' নিয়ন্ত্রণের জন্য বিশেষজ্ঞাদের মতে 'ফ্যান্টাসি গেমিং'কে ঝুঁকিপূর্ণ করে তোলার পিছনে সবচেয়ে বড় কারণ হলো এর সঠিক নিয়ন্ত্রণের অভাব।

নিয়ন্ত্রণের বিষয়ে স্বচ্ছতার অভাব : ফ্যান্টাসি স্পোর্টস-এর নিয়ন্ত্রণ কয়েক বছর ধরেই বিতর্কের কারণ হয়ে দাঁড়িয়েছে। ওডিশা, আসাম, অন্ধ্রপ্রদেশ ও মতো

আইনের আওতায় এই অ্যাপগুলো নিষিদ্ধ করেছে। তবে বিধিনিয়েধের বৈধতা নিয়ে প্রশ্ন

চিকিৎসক মনোজ না কি এটা ভাগ্যের বিষয়- এই গিয়েছে। দক্ষতা ভিত্তিক খেলায় কৌশলগত সিদ্ধান্ত নেওয়ার বিষয় ভিত্তি করে যে সমস্ত গেম রয়েছে নির্ভর করে। প্রযুক্তি এবং গেমিং আইনজীবী জে শেঠার কথায়,

দক্ষতা-ভিত্তিক গেম। একে জয়া হিসাবে শ্রেণিবদ্ধ করা যায় না। সুপ্রিম কোর্টও তা গ্রাহ্য করে কয়েকটা সিদ্ধান্ত বহাল রেখেছে। এই পরিস্থিতিতে রাজ্য সরকার এবং কেন্দ এই আপ্রলোক পুরোপুরি নিষিদ্ধ করতে পারেনা। মাদালতের তরফে ওই যুক্তি দেখিয়ে কর্ণাটক এবং তামিলনাডর রাজ্য সরকারের তরফে 'ফ্যান্টাসি গেমিং'-এব উপব চাপানো নিষেধাজ্ঞা বাতিল করা হয়। ফাশ্টাসি গেমিং আপিগুলোর ব্যবহার কমানোর উদ্দেশ্যে এই গেমে জেতা পুরস্কারের উপর ১৮ জিএসটি শতাংশ আরোপ করেছে। এই করের হার আলিকোহল এবং তামাকের সমতুল্য। এই সিদ্ধান্তকে চ্যালেঞ্জ

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Greit

কারণ হলো

বিতর্কট রয়ে

স্পোর্টস

স্পোর্টস'-এর

আসলে কৌশলগত দক্ষতা দরকার

দরকার। অনাদিকে, ভাগোর উপর

তা সম্পূর্ণরূপে ভাগ্যের উপর

'ফ্যান্টাসি

ক্ষ্যান্টাসি

বিষয়টা এখনও

জানিয়ে সুপ্রিম কোর্টে পাল্টা আবেদন জানানো হয়। 'ফান্টাসি গেমিং' সংস্থাগুলো (আইনের কাছে সমতা) অনুচ্ছেদ ১৯ (১) (জি) (যে অনুশীলনের) পেশা স্বাধীনতাকে লঙ্ঘন করে। ২০২৩ প্রযুক্তি অনলাইন গেমিং শিল্পের জন্য একটা 'ন্যাশনাল রেণ্ডলেটরি ফ্রেম ওয়ার্ক' (জাতীয় নিয়ন্ত্রক কাঠামো) সম্পর্কে একটা কিন্তু এই কাঠামোর আওতায় যেসব স্থনিয়ন্ত্রক সংস্থা গড়ে ওঠার এফডাইএফএস বিবিসিকে বলেভে 'ফ্যান্টাসি প্লাটকর্ম'গুলো 'দায়িত্বশীল গেমিং' জন্য বেশ কয়েকটা শক্তপোক্ত পদক্ষেপ নিয়েছে। এই প্লাটফর্মে ব্যবহারকারীদের তাদের নিজস্ব ব্যয় এবং সময় নিয়ন্ত্রণ করার' বিকল্প দেয়। এর উদ্দেশ্য *হলো* ব্যৱহারকারীরা যাতে তাদের সিদ্ধান্ত সম্পর্কে সচেতন হতে পারেন। এফআইএফএস আরও দাবি করে যে 'ফ্যান্টাসি ইভাস্ট্রি' অর্থনীতিতে উল্লেখযোগ্য অবদান রাখছে। এসব অ্যাপ নিয়ে বিতর্ক চলতে থাকলেও ব্যবহারকারীদের কাছে খেলায় অংশ নেওয়াটা নিত্যদিনের ঘটনা। গৌতমের মতো অনেকের কাছে এটা এটা 'নেশা' হয়ে দাঁডিয়েছে। তার কথায়, 'আমি খেলি কারণ আমার চারপাশে বাকিরাও এই খেলা খেলে। আমরা সবাই এই আশায় খেলি যে হয়ত আমরা জিতব। এই জন্য হাল ছেড়ে দেওয়াটা কিন্তু কঠিন।

Online Coverage

No	Portal Name	Headline (Incorporated with URL)	Reach
1.	Msn India	Intel, AMD former executives throw the hat into Al semiconductor ring	733.9M
2.	Msn India	Intel, AMD former executives throw the hat into Al semiconductor ring	733.9M
3.	Msn India	ITR deadline extended: Taxpayers may earn more interest, but government could fa	733.9M
4.	हिन्दुस्तान(Live Hindustan)	एकेडमी और इंडस्ट्री के बीच के गैप को दूर करना आज की मांग	64.8M
5.	Manorama Online	FEATURED CONTENT സെന്റ്ഗിറ്റ്സ്: മാറുന്ന സങ്കല്പത്തിനൊപ്പം സ്വ യം നവീകരിക്കപ്പെടു	37.6M
6.	Loksatta - Marathi Newspaper	आयटी कंपन्यांमध्ये कॉस्टकटिंग, अप्रायजलही रखडले; पडद्यामागे काय घडतंय?	33.4M
7.	The Economic Times	Intel, AMD former executives throw the hat into Al semiconductor ring	28.7M
8.	The Economic Times	Intel, AMD former executives throw the hat into Al semiconductor ring	28.7M
9.	Jagran Josh	Outstanding Placements in Top Companies Secured by Jamia Millia Islamia Students	21.6M
10.	Analytics India Magazine	Why InMobi Is Betting on Lucknow as the Next Tech Growth Hub	1.6M
11.	Taxscan	ICAI approves Draft Regulatory Framework allowing Global Networking of CA Firms	1.5M
12.	Avenue Mail	Accenture Senior MD C Lakshmi stresses need to reimagine talent models amid t ech	443.7K
13.	Tech Circle	Al and algorithms are the new paradigms in Indian taxation	127.4K
14.	Business News Week	PHDCCI organised Seminar on Taxation Issues in Business restructuring	10.3K
15.	Contentmediasolution.com	PHDCCI organised Seminar on Taxation Issues in Business restructuring	6.8K
16.	Etcio	Intel, AMD former executives throw the hat into Al semiconductor ring	5K
17.	ETTelecom	Intel, AMD former executives throw the hat into AI semiconductor ring	5K
18.	Pro Capitas	The \$1 Mistake Costing Americans Thousands Each Year	N/A
19.	BizWire Express	VCI Global Teases 'Project QG": Sovereign AI and Encrypted Data Monetization PI	N/A
20.	Global Hr News & Trends	Arun Shivdasani Joins 2U as Chief Financial Officer	N/A
21.	Dhriti News	एक जून को डीआईटी यूनिवर्सिटी में प्रवेश काउंसलिंग, पंजीकरण की अंतिम तिथि 31 मई	N/A
22.	न्यूज़ पोर्टल	एक जून को डीआईटी यूनिवर्सिटी में प्रवेश काउंसलिंग, पंजीकरण की अंतिम तिथि 31 मई	N/A
23.	India Talks Live	एक जून को डीआईटी यूनिवर्सिटी में प्रवेश काउंसलिंग, पंजीकरण की अंतिम तिथि 31 मई	N/A

25. Dev Bhoomi Jan Samvad एक जूस की बीजाईटी सूनिवर्सियी से बंदिस कावतालिय, प्रतीकरण की अतिम तिरित 31 सई N/A Textile Value Chain A Competitive Study to Assess the Product Range of Colorplus in Retail N/A 27. The jharkhand XLRI Jamshedpur holds recruiters" conclave Rendezvous with XLRI-Bengaluru N/A 28. Travel And Tour Vacationing on a Budget: How the Economy Is Impacting Summer Travel Plans in N/A 28. Jamshedpur Xtri : एकेटमी और इंडर्ड़ी के बीच के पिक को कूर करना है आज के जक की N/A 28. Hoteldealers Vacationing on a Budget: How the Economy Is Impacting Summer Travel Plans in N/A 28. Jamshedpur Xtri : एकेटमी और इंडर्ड्डी के बीच के पिक को कूर करना है आज के जक की N/A 28. Jamshedpur Xtri : एकेटमी और इंडर्ड्डी के बीच के पिक को कूर करना है आज के जक की N/A 28. Jamshedpur Xtri : एकेटमी और इंडर्ड्डी के बीच के पिक को कूर करना है आज के जक की N/A 29. Fatehilve Jamshedpur Xtri : एकेटमी और इंडर्ड्डी के बीच के पिक को कूर करना है आज के जक की N/A 20. Unities News for Profit PHDCCI organised Seminar on Taxation Issues in Business restructuring N/A 38. Biz News Desk PHDCCI organised Seminar on Taxation Issues in Business restructuring N/A 39. BizWire Express Study by MBA Students Recommends Launching a Platform for Generating and Taxation. N/A 20. Shiksha Unpacking Christ Bangalore's Most Desired Program: Backed by Shiksha com's Pol N/A 20. Unitiest Career Paths After Doing an MBA: Opportunities and Options N/A 20. Unitiest Career Paths After Doing an MBA: Opportunities and Options N/A 20. News 9 Exploring Texas A&M University System Projects and Identity: Highlights from N/A 11. Pune Media Intel, AMD former executives throw the hat into AI semiconductor ring Pune Media Intel, AMD former executives throw the hat into AI semiconductor ring Pune Media Intel, AMD former executives throw the hat into AI semiconductor ring Pune Media Intel, AMD former executives throw the hat into AI semiconductor ring Pune Media Intel, AMD former executives throw the hat into AI se				
27. The jharkhand XLRI Jamshedpur holds recruiters" conclave Rendezvous with XLRI-Bengaluru N/A 22. The jharkhand XLRI Jamshedpur holds recruiters" conclave Rendezvous with XLRI-Bengaluru N/A 22. Travel And Tour Vacationing on a Budget: How the Economy Is Impacting Summer Travel Plans in N/A 22. Fatehlive Jamshedpur XIri : एकेटमी और इंटर्डी के सीच के सम के पूर करना है आज के बक की N/A 22. Vacationing on a Budget: How the Economy Is Impacting Summer Travel Plans in N/A 22. Onlinemediacafe.com PHDCCI organised Seminar on Taxation Issues in Business restructuring N/A 22. Onlinemediacafe.com PHDCCI organised Seminar on Taxation Issues in Business restructuring N/A 23. Biz News Desk PHDCCI organised Seminar on Taxation Issues in Business restructuring N/A 24. BizWire Express Study by MBA Students Recommends Launching a Platform for Generating and Trackin N/A 25. Shiksha Unpacking Christ Bangalore's Most Desired Program: Backed by Shiksha com's N/A 26. The Economic Times Former Intel, AMD executives launch AI semiconductor startups in India N/A 26. Unitiat Career Paths After Doing an MBA: Opportunities and Options N/A 26. News 9 Exploring Texas A&M University System Projects and Identity: Highlights from N/A 26. News 9 Exploring Texas A&M University System Projects and Identity: Highlights from N/A 26. The Mobil World Intel, AMD former executives throw the hat into AI semiconductor ring Pune Media Intel, AMD former executives throw the hat into AI semiconductor ring Pune Media N/A 26. The Mobil World ITR deadline extended: Taxpayers may earn more interest, but government could fa N/A 26. Pune Media India aims for USD2 trillion FDI market Pune Media On May 29, 2025 N/A 16. Pune Media India aims for USD2 trillion FDI market Pune Media On May 29, 2025 N/A 16. The Economic Times Former Intel, AMD executives launch AI semiconductor startups in India N/A 16. The Economic Times Former Intel, AMD executives launch AI semiconductor startups in India N/A 16. The Economic Times Former Intel, AMD executives launch	24.	The Uttarakhandtribune	एक जून को डीआईटी यूनिवर्सिटी में प्रवेश काउंसलिंग, पंजीकरण की अंतिम तिथि 31 मई	N/A
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	46.	The Economic Times	Former Intel, AMD executives launch AI semiconductor startups in India	N/A
18. Pune Media Why India"s richest are preferring real estate over stocks and gold Biz News N/A	47.	Odisha Samachar	Unleash Al"s Infinite Potential: Al+ Power 2025, Hong Kong"s Premier Al Applic	N/A
	48.	Pune Media	Why India"s richest are preferring real estate over stocks and gold Biz News	N/A

49.	News	ITR deadline extended: Taxpayers may earn more interest, but government could fa	N/A
50.	Careers Info Security	State of Healthcare Cybersecurity: Progress and Pitfalls	N/A
51.	BizWire Express	Performance-Optimized Web Development Projects by Digital Silk Potentially Help i	N/A
52.	IT News Online	SustainableIT.org Honors Visionary Technology Leaders with the 2025 Responsib le	N/A
53.	Data Breach Today	State of Healthcare Cybersecurity: Progress and Pitfalls	N/A